2006 Proposed Budget and Quarterly Budget Reforecast

For The Year Beginning January 1, 2006



West Michigan's Shoreline City

PROPOSED BUDGET

FOR THE YEAR BEGINNING JANUARY 1, 2006



West Michigan's Shoreline City

CITY COMMISSION

STEVE WARMINGTON - MAYOR

CLARA SHEPHERD CHRIS CARTER BILL LARSON LAWRENCE SPATARO STEVE GAWRON KEVIN DAVIS

BRYON MAZADE CITY MANAGER

Budget for the Year Ended December 31, 2006

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Affirmative Action (231)724-6703 FAX (231)722-1214

Assessor (231)724-6708 FAX (231)726-5181

Cemetery (231)724-6783 FAX (231)726-5617

City Manager (231)724-6724 FAX (231)722-1214

Civil Service (231)724-6716 FAX (231)724-4405

Clerk (231)724-6705 FAX (231)724-4178

Comm. & Neigh. Services (231)724-6717 FAX (231)726-2501

Engineering (231)724-6707 FAX (231)727-6904

Finance (231)724-6713 FAX (231)724-6768

Fire Department (231)724-6792 FAX (231)724-6985

Income Tax (231)724-6770 FAX (231)724-6768

Info. Technology (231)724-4126 FAX (231)722-4301

Inspection Services (231)724-6715 FAX (231)728-4371

Leisure Services (231)724-6704 FAX (231)724-1196

Mayor's Office (231)724-6701 FAX (231)722-1214

Planning/Zoning (231)724-6702 FAX (231)724-6790

Police Department (231)724-6750 FAX (231)722-5140

Public Works (231)724-4100 FAX (231)722-4188

Treasurer (231)724-6720 FAX (231)724-6768

Water Billing (231)724-6718 FAX (231)724-6768

Water Filtration (231)724-4106 FAX (231)755-5290



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August 30, 2005

Honorable Mayor and City Commissioners:

Enclosed is the proposed 2006 Budget for the City of Muskegon. The current economic situation, rising personnel and operational costs and reductions and uncertainties in state shared revenue continue to have negative impacts on the City's General Fund Budget. To the extent possible, the 2006 spending plan was prepared considering the type and scope of programs the City Commission identified as priorities during the January strategic planning process and subsequent budget meetings throughout 2005. For the most part, the proposed budget is a status quo budget, with few significant changes

The City's total proposed 2006 spending plan (including all budgeted funds) is \$63,714,084 as compared to \$64,602,550 originally proposed for 2005. In addition to modestly scaled back operating budgets, the decrease is attributable to the fact that large capital projects including Shoreline Drive and the water filtration plant improvements were completed in 2005. Capital outlays for routine water, sewer and street improvements will continue in 2006.

It is important to note that the proposed spending plan does not include a property tax increase. However, the proposed budget retains the current millage rate as established when the 2005 Budget was adopted.

The city's budget is made up of several individual funds that are reviewed below.

General Fund

Proposed general fund expenditures are \$23,927,324, up 2.63% from the 2005 revised estimate of \$23,314,254. Revenues for 2006 are estimated at \$23,620,716, up very slightly (.32%) from the 2005 revised estimate of \$23,544,750. Revenues are not growing at a pace to keep up with rising costs largely due to the economy and increased personnel-related costs. State shared revenues for 2006 are projected to remain at their current much reduced level. No further cuts are specifically anticipated, but the risk of further cuts remains.

The proposed general fund budget is based upon conservative estimates of revenue and realistic projections of expenses and is structured so as to allow the city to maintain a fund balance equal to 10% of prior year expenditures, in accordance with City Commission policy.



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Several changes to the general fund budget are proposed for 2006 and are worthy of note. These include the following:

- Because personnel costs represent such a large portion of the city's General Fund, it is necessary to critically review the personnel complement each year. The following adjustments to the personnel complement are included in the proposed budget:
- Two firefighter positions were eliminated and two housing inspector positions were reinstated. This was done in 2005, and is reflected in the 2006 Budget.
- Reinstate the part-time Customer Service Representative position in Leisure Services. This was done in 2005 to provide the necessary clerical support for the department, and is now reflected in the 2006 Budget.
- Reinstate the Parks Intern to provide improved supervision for seasonal work. This position will be filled on a contractual basis.
- In accordance with Commission goals, the number one priority for 2006 is continuation of the fight against neighborhood blight. Several departments will continue to work collectively to eliminate blighting influences. We will improve enforcement on illegal dumping with a surveillance component and consider banning vending vehicles that use music. The City's successful anti-graffiti efforts will also be continued.
- The Fire Department anticipates receiving a federal fire grant and will use it to purchase a hose tester, turnout gear and ice rescue suits.
- The Police Department will continue the Neighborhood Response Team program that was implemented earlier this year. The department will also purchase field force gear and video equipment using criminal forfeiture funds.
- The Parks Department will resurface one set (10) of shuffle board courts at McGraft Park this year and the other set in 2006.
- Reduced funding for the Veterans Memorial Day Costs in 2005 and 2006 as the city is no longer required to pay for such costs in private cemeteries.
- The parking budget contemplates ceasing maintenance of the former Muskegon mall parking lots in late 2005 as that property begins it redevelopment.
- Some user fees will be increased and new fees will be recommended in December when the city's master fee resolution is adopted.
- For the first time in recent years, a small amount of major general fund capital expenditures (\$84,585) are budgeted for 2006. Funds are budgeted for the Geographic Information System (GIS), sanitation cart replacement and improvements to City Hall.
- General Fund transfers to the Major and Local Street Funds are budgeted at \$480,000.



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There are significant items not included in the proposed 2006 budget that will be studied in the coming months to determine if they should be pursued. These include:

- Consider introducing a contractual or commission-based public relations position funded through advertising sales and sponsorships. This position would be responsible for coordination and implementation of communication between residents, businesses, media and city departments. Also, the position would assume responsibility for identifying and promoting city advertising opportunities.
- Sponsorships may be pursued for services/programs, such as McGraft Park Concerts, Life Guards at PM Park, Dog Beach mitts, Park Rangers, etc.
- Staff will be working on the redevelopment of the Terrace Street Lots for a new fire station, potentially the relocation of the Farmer's Market and additional commercial development. We will also consider selling other properties including the former Shaw Walker parking lot.

Other Budgeted Funds

In addition to the general fund, the city's budget is made up of various other funds, which, as a group, account for nearly two-thirds of the city's total 2006 budget. A summary of budget highlights for these funds follows:

- **Major and Local Street Funds** These budgets contemplate continuation of current service levels. The 2006 budget provides for \$3.64 million of major street capital improvements. Local street capital improvements are budgeted at \$460,000. As noted, the General Fund transfer to the street funds is \$480,000, with an additional \$150,000 of METRO Act funds allocated to the local street fund.
- **L.C. Walker Arena** The City will continue utilizing uncommitted TIFA funds to reduce the general fund subsidy in 2006. The City will also consider constructing a restaurant within the arena if we can be assured that it will reduce the City's subsidy of the arena. Without the restaurant, the general fund subsidy for arena operations is projected to remain at \$260,000.
- **Sidewalk Improvement Fund** The ten-year sidewalk replacement program was completed in 2005. This fund will now be used to pay debt service on bonds issued to finance the completed sidewalk work.
- **Public Improvement Fund** Funds are allocated for repayment of the Urban Land Assembly (ULA) Loan debt service payment and the fire truck installment purchase payments. Also, funding is included for a new Central Fire Station (\$2.8million).



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- State Grants Fund We anticipate grants for the Neighborhood of Choice and Site Assessment programs. Neither of these grants will require a City match. Grants for completion of the Lakeshore Trail are also budgeted. A local match of \$500,000 will be required for this project and will be raised through issuance of bonds.
- Marina & Launch Ramp Fund No significant changes in funding or operations are budgeted. A bond issue is anticipated to match state grant funds for necessary capital improvements. Staff intends to reconsider contracting for management of the facility to reduce its economic risk. Also, efforts to increase enforcement of launch ramp permits will continue.
- **Equipment Fund** No significant operational changes are planned. Scheduled vehicle and equipment purchases totaling \$965,000 are planned for 2006.
- **Public Service Building** No significant operational changes are planned. Ongoing physical improvements at the facility are scheduled at \$50,000.
- Water Fund Major improvements to the filtration plant are ongoing and will be completed in 2005. Other capital improvements, many of which are tied to street projects, are proposed and total \$1.385 million.
- **Sewer Fund** No significant changes are planned for sewer fund operations. The County is increasing its wastewater treatment rates by 33%, (primarily due to capital improvements and Sappi flow reduction). It is anticipated that the City will need to increase rates to customers by 16% in 2006. Capital improvements, many of which are tied to street projects, will total \$1.125 million.

New Debt Issuance

The budget proposes possible issuance of one new bond issue:

• Capital Improvement Bonds – The City will have to bond to provide matching funds for a state grant for improvements to the marina. Also, the City will bond to match two large grants to complete the Lakeshore Trail. The bond may also include funding for the restaurant for the arena. Bond details will change as project plans are finalized, but presently a \$4.9 million bond issue is anticipated:

Central Fire Station	\$2,800,000
Hartshorn Marina	1,000,000
Lakeshore Trail	500,000
Arena Improvements	450,000
Fisherman's Landing	<u>150,000</u>
	\$4,900,000



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Future Outlook

The proposed 2006 budget provides a sound-financing plan for the city. However, as noted, it is largely a status quo budget and maintains service levels that have previously been reduced significantly. It should also be noted that there are several unknown factors that could affect this spending plan.

- **Healthcare and Other Benefit Costs** Increased healthcare costs continue to be a major problem for the City. Based on estimates from Priority Health, the 2006 budget incorporates an estimated 7% annualized increase for active employee healthcare costs for the coming year. Increasing healthcare costs for the more than 300 retired city employees and their beneficiaries' compounds the problem. Pension costs also continue to increase for both general and police and fire employees. Fundamental restructuring of those benefit programs remain a priority for the city in employee contract negotiations.
- State Shared Revenue In recent years the City's annual share of these revenues has decreased by over \$1 million. Because the State's budget situation is very tenuous, further cuts in Revenue Sharing are a very real possibility.
- Continued Operating Deficits The 2006 budget is balanced using funds (\$306,608) from the general fund balance. It is extremely important to realize, however, that these funds will not be available in future years and that more severe cutbacks will be needed to bring the budget into balance if recurring revenues do not rebound soon.
- Stagnant Property Tax Revenues The City's property tax base has not grown appreciably in recent years. Compounding the problem for future City budgets is the fact that most of the City's economic development initiatives are in areas where any property tax growth has been already allocated to spur the development (e.g. tax increment districts, Renaissance Zones, etc.).
- City Income Tax The city income tax has been surprisingly resilient in recent years, despite generally poor local economic news. Realistically, however, the cumulative impact of plant downsizings at Brunswick, Dana, and Sappi must be a considered as a potentially serious budget problem. We have budgeted revenues conservatively and will continue to closely monitor collections. Budgetary adjustments will be made as needed.
- **Employee Contracts** The contract with the 517M union expired at the end of 2004 and is going to fact-finding. The contract with the clerical union will expire at the end of 2005. The outcome of these negotiations will have a significant impact on the city's budgetary situation in 2006 and beyond.
- CDBG and Other Federal Grants These grants continue to decline. CDBG, in particular, helps to fund general fund services such as recreation, affirmative action and building demolition. Continued erosion of this funding source will have serious implications for the general fund service levels.



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We will monitor these issues closely in the coming months and keep you informed. Also, we will continue the quarterly reforecast of the budget in order to make adjustments as changing conditions and/or Commission policies dictate. The 2005 third quarter reforecast and update is incorporated into this budget document.

Budget Process and Detail

The proposed 2006 City Budget is again prepared and presented in a manner intended to focus attention on overall resource allocation priorities and policies rather than line item expenditure detail. Staff believes that the "top-down" resource allocation budget process that has now been used for eight consecutive budget cycles is a more efficient and effective method of making resource allocation decisions than building budgets "up" from detailed line-item expenditure estimates. Also central to the City's budget process is the belief that responsibility and accountability for budgeted funds should rest largely with department heads and that these managers should be permitted considerable flexibility in managing their operations within the overall limits of their budgets.

As presented herein, proposed departmental expenditures are shown at the expenditure category level of detail (e.g. 5100 "Salaries and Benefits", 5200 "Contractual Services"). To further explain by example, "Contractual Services" (5300 level accounts) are budgeted in total rather than listing detail for each of the 50 individual line-item accounts that make up this category. Following are descriptions intended to help the reader understand the makeup of the expense categories as presented in the budget.

Salaries and Benefits (5100 level accounts) – This category comprises 23 separate line-item accounts for all wage and benefit costs paid to city employees. Examples include accounts for regular full-time salaries, temporary salaries, FICA, retirement, health insurance, etc.

Operating Supplies (5200 level accounts) - This category comprises 34 separate line-item accounts for supplies purchased by city departments. Examples include accounts for office supplies, computer supplies, irrigation supplies, road maintenance supplies, etc.

Contractual Services (5300 level accounts) - This category comprises 50 separate line-item accounts for various services purchased from outside service providers. Examples include audit fees, electricity, gas, and other utilities, printing, vehicle rental, insurance, etc.

Other Expenses (5400 level accounts) - This category comprises 6 line-item accounts, the primary one being expenditures for conferences, training and travel.

Capital Outlays (5700 level accounts) - This category comprises 17 separate accounts for capital equipment purchased by city departments. Examples include land purchases, vehicles, and office furniture and equipment.



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Other Financing Uses (5900 level accounts) - This category comprises 19 separate line-item accounts for uses not technically categorized as "expenditures". Examples include principal and interest payments on debt, operating transfers between funds, and depreciation.

The above is intended to provide you with highlights of the proposed 2006 Budget and prepare you for a detailed review of the same. This review is scheduled for the September work session on September 12, 2005. A public hearing on the budget is scheduled for the regular City Commission meeting to be held on September 13, 2005. The budget could be adopted at that meeting or at a special meeting. Regardless, the City Charter requires that the budget be adopted no later than September 25, 2005.

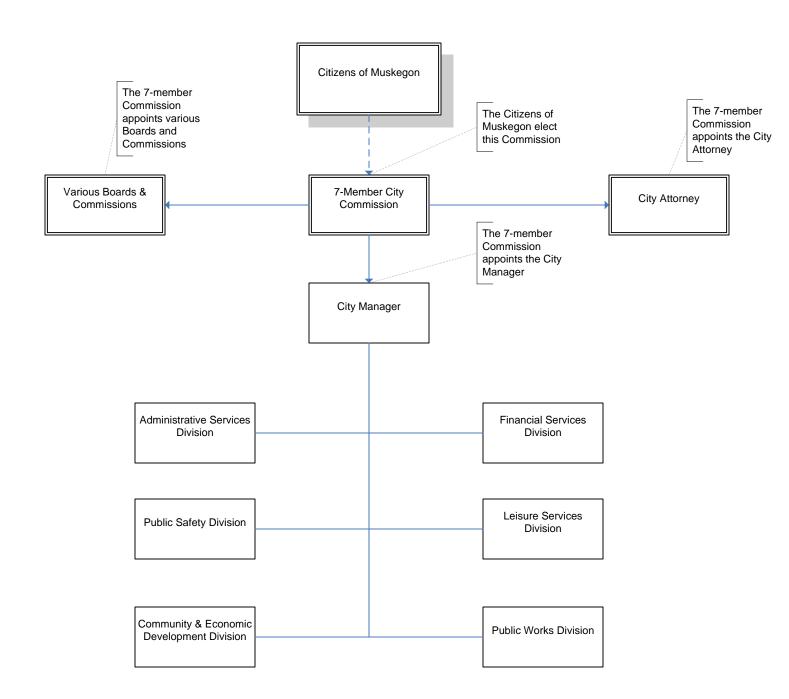
Finally, I would like to thank Tim Paul, Finance Director, Beth Lewis, Assistant Finance Director, and the other members of the Finance Department for their efforts in preparing the financial information and the proposed document.

Respectfully,

/s/

Bryon L. Mazade City Manager

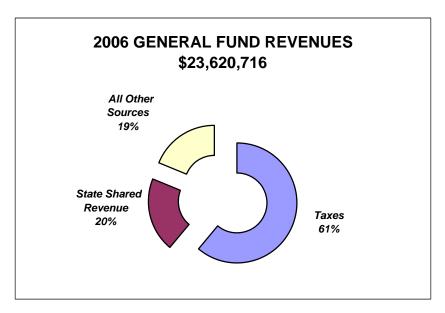
City Of Muskegon Organizational Chart

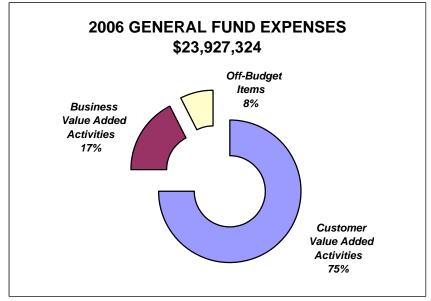


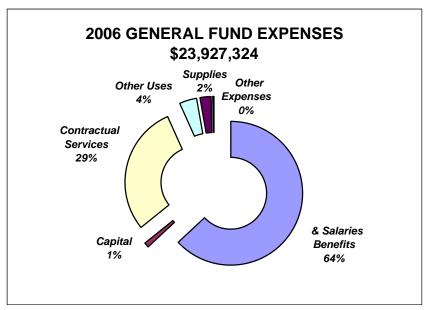
SUMMARY CHARTS AND GRAPHS

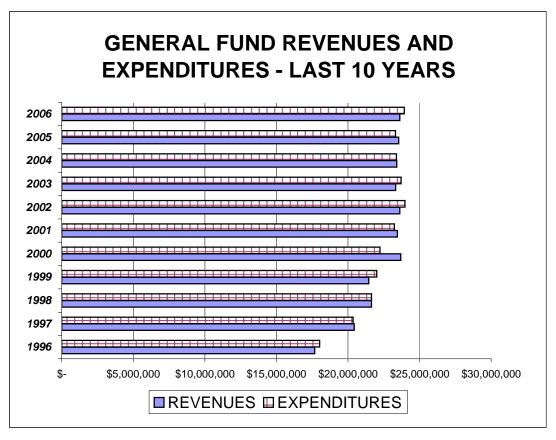
	Fund Name	Projected Beginning Fund Balance/Working Capital	Projected Revenues	Projected Expenditures	Projected Ending Fund Balance/Working Capital	Increase (Decrease) Fund Balance/Working Capital
1	General	\$ 2,675,687	\$ 23,620,716	\$ 23,927,324	\$ 2,369,079	\$ (306,608)
2	Major Streets	1,353,521	6,021,948	6,844,748	530,721	(822,800)
3	Local Streets	229,817	1,732,942	1,644,649	318,110	88,293
4	L.C. Walker Arena	11,512	1,556,476	1,515,066	52,922	41,410
5	Criminal Forfeitures Fund	142,049	10,000	63,000	89,049	(53,000)
6	Budget Stabilization Fund	1,250,000	-	-	1,250,000	-
7	Land Reutilization Fund	23,875	1,000	1,000	23,875	-
8	Tree Replacement Fund	13,447	3,200	3,000	13,647	200
9	Tax Increment Finance Authority Debt Fund	3,147	59,044	60,000	2,191	(956)
10	Downtown Development Authority Debt Fund	422,203	559,095	564,095	417,203	(5,000)
11	Local Development Finance Authority I Fund	311	10	-	321	10
12	Local Development Finance Authority II Fund	22,145	350	-	22,495	350
13	Local Development Finance Authority III Fund (Smartzone)	277,933	21,908	205,847	93,994	(183,939)
14	Sidewalk Improvement	841,303	360,000	433,175	768,128	(73,175)
15	Public Improvement	594,745	3,370,000	3,047,035	917,710	322,965
16	State Grants	1,607	3,770,000	3,770,000	1,607	-
17	Marina & Launch Ramp	31,795	1,825,000	1,749,718	107,077	75,282
18	Public Service Building	73,842	582,270	578,378	77,734	3,892
19	Engineering Services	74,866	591,500	613,804	52,562	(22,304)
20	Equipment	1,648,342	2,415,000	2,596,570	1,466,772	(181,570)
21	General Insurance	760,046	4,103,990	4,012,994	851,042	90,996
22	Sewer	1,764,245	5,447,271	5,655,997	1,555,519	(208,726)
23	Water	2,979,201	6,620,762	6,427,684	3,172,279	193,078
	Total All Budgeted Funds	\$ 15,195,639	\$ 62,672,482	\$ 63,714,084	\$ 14,154,037	\$ (1,041,602)

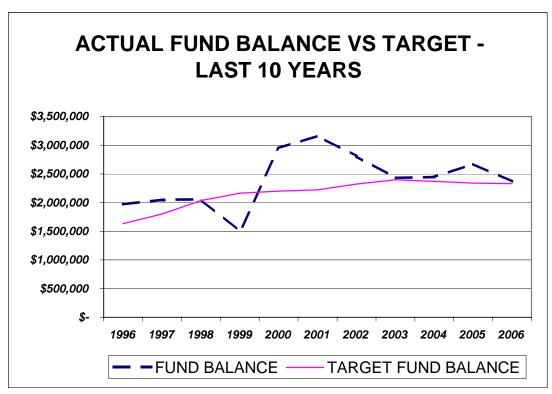
PUBLIC SERVICE BUILDING 0.9% CRIMINAL FORFEITURES 0.1% MARINA & LAUNCH RAMP 2.7% TREE REPLACEMENT 0.0% ENGINEERING SERVICES 1.0% LDFA III (Smartzone) 0.3% LOCAL STREETS 2.6% LC WALKER ARENA 2.4% **TOTAL 2006 BUDGETED FUND EXPENDITURES - \$63,714,084** SIDEWALK 0.7% TIFA 0.1% DDA 0.9% **CITY OF MUSKEGON** 0.0° BUBLIC IMPROVEMENT EQUIPMENT 4.1% LAND REUTIĶIZATION Other 11.7% INSURANCE 6.3% STATE GRANTS 5.9% GENERAL FUND 37.6% SEWER 8.9% MAJOR STREETS 10.7% WATER 10.1%











BUDGET NARRATIVES BY DIVISION

PUBLIC REPRESENTATION DIVISON

DIVISION SUMMARY

PUBLIC REPRESENTATION

Division Description

The Public Representation Division is responsible for developing, adopting, and implementing policy decisions for the City. The division is made up of four budgets: City Commission, City Manager's Office, the City Attorney and Contributions to Outside Organizations. Major divisional responsibilities include establishment of policies, services, and programs for citizens, administration of daily City operations, and providing guidance and direction to all City Departments. The Attorney's office prepares ordinances, contracts, and other legal documents for the City and provides legal advice.

Divisional Relationship to City Commission Goals

- Take Leadership Responsibility for Improving Race Relations and Diversity. The City Commission and the City Manager's Office will continue working to improve race relations through action and policy. The City Manager's Office will work on this goal with various community groups and by encouraging employees to participate in the Institute for Healing Racism. The City Commission, through the Community Relations Committee, provides opportunities for positions on various boards and committees to a diverse mix of citizens. The City also co-sponsors the Martin Luther King (MLK) Diversity Day Breakfast and provides financial support to the Institute for Healing Racism.
- Foster Opportunities for City Youth.
 The City Commission and City Manager's Office support our youth through programs

like Youth in Government and Bring Your Child to Work Day.

 Promote Economic Stability, Diverse Economic Growth and Redevelopment.

The City Manager's Office works with existing and prospective businesses to retain and grow the economic base of the City. This is achieved in part by the Business Partnership Initiative Program that began in 1998. The City also achieves this goal by encouraging economic development through the use of various economic development incentives. This office also works closely with Muskegon Area First to retain businesses and develop new business opportunities.

 Sustain the Natural, Cultural and Recreational Resources of the Community.

The City Commission and the City Manager's Office continually promote this goal through adoption and implementation of policies and programs (Blue Wave designation for Pere Marquette Beach) that preserve the natural resources of the City. The City Commission also encouraged the clean-up of Ruddiman Creek which begins this summer. The Public Relations Committee works to create awareness of the positive qualities of our city to inspire community pride, confidence and support. Each summer the City Commission sponsors the Beautification Awards to three City of Muskegon homeowners for aesthetically attractive landscaping. The City has also improved waterfront public access through the site plan process for new developments.

• Foster Strong Ties Among Governments and Community Agencies.

The City Commission and City Manager work with various local governments and

community agencies on a number of projects and programs. Some of these include, but are not limited to Muskegon Area First, The Municipal Wastewater Committee, Central Dispatch, MATS, MAP, MALMC, and Muskegon Neighborhood Associations. The City furthered this goal by providing water-billing service to Muskegon Township. The City is working in cooperation with the County on the redevelopment of the former Muskegon mall site through the potential sale and re-use of the City parking ramp and by cooperating on grant opportunities. The City is also involved in One Muskegon which is a multijurisdictional effort to pursue cooperative ventures among area municipalities.

Maintain and Enhance the Neighborhoods of the City.

The City Commission appropriates funds and sets policy to address blighting influences in the City. The City Manager is coordinating a multi-department effort to improve implementation and operational issues to address blight. The City Commission also works with Neighborhoods Associations on their events and promotion of our City.

2006 Budget Highlights

- City Commission: The City Commission will continue to improve community relations by utilizing the City's Public Relations Committee. The Commission will also continue to work towards improving race relations within the City through financial contribution to the Institute for Healing Racism.
- City Attorney's Office: The City Attorney will continue to provide routine and special legal services to the City. The City Attorney will also prepare the necessary legal documents (development agreements, etc.) relative to special projects. Outside legal counsel will continue to work on the cable TV lawsuit, the Nugent Sand matter and the Edison Landing Smartzone.
- City Manager's Office: The City Manager's Office will continue ongoing efforts to

CITY OF MUSKEGON, MICHIGAN

improve community and race relations. The office will pursue cooperative efforts and potential functional consolidation with other local governments. This office will also continue to work to improve the economic climate in the City in order to create an environment conducive to private investment. Specific projects include, but are not limited to the following: Smartzone Development, Promotion of Seaway Industrial Park, Redevelopment of former Muskegon Mall property, Renaissance Zone Implementation, and Farmers Market Relocation.

- Contributions to Outside Organizations: The
 Contributions budget provides the
 mechanism for the City to fund several
 agencies that assist the City in achieving its
 goals and providing certain services.
 Funding for the 211 service has been added
 for 2006. The 211 service provides
 community service information to citizens.
 The Muskegon Main Street Program
 funding has been moved from Planning and
 Economic Development to this budget this
 year. The following agencies are being
 funded in 2006:
 - Neighborhood Associations of Muskegon
 - 2) Muskegon Area Transit System
 - 3) Muskegon Area First
 - 4) Institute for Healing Racism
 - 5) Veterans Memorial Day
 - 6) MLK Diversity Day Program
 - 7) Muskegon County Animal Control
 - 8) Muskegon Area Labor/Management Committee
 - 9) Muskegon Main Street Program
 - 10) Community Access Line of the Lakeshore (CALL) 211 Service

ADMINISTRATIVE SERVICES DIVISON

DIVISION SUMMARY

ADMINISTRATIVE SERVICES

Division Description

The Administrative Services Division provides direct services and internal support services necessary for the operation of the City. The division is made up of four departments: Administration Department, City Clerk's Office, Civil Service Office and the Affirmative Action Office. Major divisional responsibilities include labor relations, legislative activities, public and community relations, election administration. City Commission affairs, business registration and permits, personnel recruitment and record keeping, workers compensation, oversight of budgetary expenditures among departments. effective implementation of the City's Equal Employment Opportunity Policy and contract compliance.

Divisional Relationship to City Commission Goals

- Take Leadership Responsibility for Improving Race Relations and Diversity. We support and encourage this goal internally by fostering cultural sensitivity among employees and externally by our direct involvement with community groups undertaking initiatives toward improving race relations in the community. The division also promotes racial diversity on City boards and committees by directly encouraging residents of minority groups to apply for appointment. We are directly involved in the Institute for Healing Racism which was created for the purpose of healing and bridging the racial divide within the community.
- Foster Opportunities for City Youth.
 We support this goal internally through the
 Julia Hackley Summer Internship Program,
 which employs three to five students per
 year. Externally, staff works closely with

particular initiatives throughout the County that seek to improve the job skill development of young people. Through the City's Government Day Program and Youth in Government Program, we work closely with Muskegon Public Schools to promote and encourage youth participation in government, including using students as election workers as well as hold field trips in the fall and spring. Additionally, through the Junior Achievement program, staff volunteer in the schools and the County's Juvenile Detention Center.

- Promote Economic Stability, Diverse
 Economic Growth and Redevelopment.
 Administrative services division meets this
 goal through coordination of the following
 programs: business registration, tax
 abatements and contract compliance. It
 also fosters opportunities for women and
 minority owned businesses to participate in
 the economic development process.
- Sustain the Natural, Cultural and Recreational Resources of the Community.

This goal is met indirectly through our written support of grant requests (by various community agencies/groups) to enhance and promote cultural activities.

• Foster Strong Ties Among Governments and Community Agencies.

This division maintains very close working relations with many neighboring units of government as well as community agencies. We meet this goal through project specific partnerships, representation on common boards and committees, shared resources and value specific information, and often times through joint agency group meetings throughout the year.

 Maintain and Enhance the Neighborhoods of the City.
 The Administration Division contributes to the City's fight against blight through aggressively investigating environmental and sidewalk appeals. It reevaluates approaches to service delivery aimed at curtailing conflict between the general citizenry and staff attempting to implement policies set by the City Commission.

2006 Budget Highlights

- Administration Department: no staffing changes. Although such programs/initiatives as Employee Education Reimbursement, organization-wide employee training and City-wide Citizen Survey were not budgeted, for the most part, we foresee continuation of services at current levels. A high priority item will be to successfully negotiate new collective bargaining agreements with two to three of our five labor groups: Command and Patrol Units probably, the Clerical Unit whose bargaining session will begin in September of 2005. We will also continue oversight and coordination of the organization's administrative needs.
- Affirmative Action Department: No staffing changes. We will continue responsibility for the Worker's Compensation program, community outreach, administration of the Julia Hackley Internship program, contract compliance and equal employment opportunity responsibilities. Both the hardship contingency fund and National recruitment efforts remain discontinued. However, instate recruitment at College-University Career Days, continues. The 2006 Budget also provides for implementation of the Equal **Employment Opportunity Committee's** goal to improve opportunities for minority representation among city seasonal Lifeguard Positions.
- City Clerk's Office: No staffing changes.
 We will continue to work with the Commission on their Community Relations and Public Relations Committee projects as well as work on

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various committees with the Chamber to enhance and provide better public communication. We will publish The Channel newsletter and provide access to it through the web. Direct mail will remain discontinued. We will continue to update and add to our City Clerk web page to provide more information and ways to do business through the city web page. This budget reflects costs of four elections. (Schools will be billed for their elections.)

 Civil Service Department: no staffing changes. The Personnel Analyst position remains vacant. Job Line remains discontinued. The proposed operating budget solely provides for continuation of basic services. Efforts to fine-tune use of limited department staffing and material resources in order to advance output will continue. Improvements in relaying information through the City's intranet and internet sites, as well as publication of the Employees Newsletter will continue.

Future Outlook

Following are the major goals of the Administration Division incorporated in the proposed budget:

- Administrative Services:
 - Negotiate two to three union contracts and manage grievances filed.
 - Continue to work towards improving Labor / Management relations.
 - Continue on-going efforts to improve race relations.
 - Foster the accomplishment of the City Commission Vision, Value and Mission within the organization and the community.
- Affirmative Action:
 - Work more closely with the Civil Service and Finance departments to implement the Workers Compensation Program.
 - Meet Equal Employment Opportunity and Affirmative Action efforts.
 - Continue to pursue contract compliance.

City Clerk's Office:

- Continue with current programs.
- Continue to Design Clerk's Office Web page with links to program applications such as licensing, permits, voter registration, and absentee ballot.
- Enhance existing voter registration programs with seniors, students, and neighborhood groups.
- Continue training of staff and residents on all new election equipment.

Civil Service:

- Revise employee orientation process.
- Update Civil Service Rules & Regulations.
- Conclude personnel file reorganization.
- Revise Commercial Drivers License (CDL) Drug Testing and Leave policies.
- Continue development of Civil Service web pages.
- Revamp employee handbook.

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FINANCIAL SERVICES DIVISON

DIVISION SUMMARY

Financial Services

Division Description

The Financial Services Division is made up of the following departments: Finance Administration, City Treasurer's Office, Income Tax Administration and Information Systems. The division is responsible for all financial management activities of the City; specifically, property tax collections, utility billing and collections, payroll and employee benefits, accounts payable and accounts receivable, income tax collections and management of the City's computer network and related information systems. Additionally, the division oversees the following contractual relationships:

- Muskegon County Equalization
 Department which performs all property tax assessment services for the City.
- L. C. Walker Arena and the associated contracts with the Arena Management Group LLC, Arena Concessions Group, Muskegon Fury and Lakeshore Basketball LLC.

Divisional Relationship to City Commission Goals

City Mission Statement: To improve the quality of life for the citizens of Muskegon through stewardship of resources, excellent service and leadership for the greater community. It is primarily in the area of resource stewardship that the Finance Division contributes to this mission. Employees of the division work to maximize the financial resources available to support municipal services through revenue collections, investments, and sound financial management practices. Also, they provide the City Commission and department managers with timely and accurate financial

information critical to prudent and effective stewardship. Sound finances are important in shaping the perception that citizens, investors, bond rating agencies and others have of the City of Muskegon. Staff of the Financial Services Division take pride in providing excellent financial leadership for the City in accordance with the highest professional standards.

Foster Opportunities for City Youth.

The Division participates in the City's Julia Hackley and Grand Valley State University's Internships programs. Staff spends quality time to provide personal and professional development to interns which ensures their competitive advantage when entering the job market. Additionally several staff members volunteer in the schools through Junior Achievement.

Promote Economic Stability, Diverse Economic Growth and Redevelopment.

The Finance Division plays a key role in analyzing the financial impact, budgeting and identifying funding sources for City economic development initiatives such as the Mall Redevelopment, Smart Zone/Edison Landing, Seaway Industrial Park and the Farmers Market relocation. Ultimately, implementation and future oversight of these initiatives becomes the responsibility of the Finance Division through activities such as bond issuance and tax increment administration.

• Foster Strong Ties Among Governments and Community Agencies.

The Finance Division works closely with other governmental units to ensure services are provided in a cost-effective manner. Examples include tax collection services provided by the City Treasurer's Office, water billing services provided under contract to Muskegon Township and the intergovernmental agreement with Muskegon County for assessment services.

Additionally, staff is involved with the *One Muskegon* intergovernmental cooperation initiative.

Develop and Maintain City Infrastructure and Facilities.

The Finance Division strives to be on the cutting edge of new technology. Improvements and updates to the security of the City's information network protect the integrity of our information and continual enhancements to the City' web site and Intranet site provide access to more information and services to City of Muskegon employees and citizens. Recently the City of Muskegon's web site was rated 5th out of 534 city and villages in the State of Michigan by Cyber-state.org.

Maintain and Enhance the Neighborhoods of the City.

The Division's Reengineering Committee is continually reevaluating techniques for improving our collection efforts especially on environmental invoices. The Committee has also been instrumental in updating and centralizing data bases used by City departments for everything from City mailings to billing information. These efforts will reduce blight in our neighborhoods and increase the flow of information to residents.

2006 Budget Highlights

- Finance Administration: No staffing changes are proposed. The budget provides for continuation of current services.
- Assessing Services: The 2006 budget contemplates continuation of the contract with the Muskegon County Equalization Department for all assessment services. The cost of this contract is tied to the actual year-to-year increase in the City's total taxable property valuation. For 2006, this cost increase is a little over one percent (1.09%).
- City Treasurer: No staffing changes are proposed. The 2006 budget contemplates continuation of in-house and outsourced billing services and collection services. The

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department is committed to working on opportunities that will improve productivity and operational efficiency through the use of technology.

- Income Tax Administration: Staffing levels will remain constant. The budget provides for continued collection and tax enforcement activities.
- LC Walker Arena: The budget provides for continued subsidy of the arena from the General Fund and the TIFA Fund in 2006. The Muskegon Mayhem have committed to the 2005/2006 season at the arena. The various contracts for operation of the arena will expire in 2006 and renegotiation or replacement of these contracts will be a priority for the year. Also under study is an addition to the arena above the Howell's Hockey Shop area to provide a food service/bar/meeting room. The project will be pursued only if the feasibility analysis indicates it will be self-supporting and help reduce the operating deficit.
- Information Technology: As proposed in 2005, a computer technician position has been eliminated from the Information Technology Department. The department is focusing efforts on maintaining the same level of service for network and data operations. Services such as 24x7 support, telephone call center support and other non critical operations have been eliminated and replaced with electronic solutions.

Future Outlook

Following are some of the major goals of the Finance Division that are incorporated in the 2006 proposed budget:

- Finance Administration
 - Constant monitoring of the City's budget so management has the most up-todate accurate information to respond to changes as quickly as possible.
 - Coordination of new Medicare part "D" retiree prescription drug subsidy.

- Implementation of Defined Contribution pension plan for new hires.
- Increase ACH vendor payments using GEMS software enhancement.
- Continue working with One Muskegon in the areas of purchasing and shared financial services

Assessing Services

- Update the mapping of the entire city and convert the drawing into a new geodatabase.
- Activate and integrate an elevation model and digital orthophotography as GIS layers.

City Treasurer

- Continue with a more aggressive use of our outside collection agency for delinquent accounts and initial billing for environmental invoices.
- Increase marketing of the city's egovernment (on-line) and automatic water/sewer utility bill payment options.
- Continue to seek opportunities to make more city services available through the internet, providing alternate options to help decrease lines at the counter and delays on the phone.

Income Tax Administration

- Implement capability of withdrawing funds electronically from taxpayers bank accounts.
- Continue to overhaul the withholding compliance program. Aggressively pursue businesses not compliant our department.
- Continue to increase the number of businesses that electronically submit their W-2's and W-3 information to our department.
- Increase the number of direct deposit refunds.

L C Walker Arena

- Continued collaboration with Arena Management to increase the number of events and overall attendance at the Arena.
- Explore possible retail opportunities at the Arena.

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- Negotiation of new contracts for Arena Management and Concessions.
- Devise other income-producing strategies

• Information Technology

- Continue adding features to the City's web portal (website) that will empower and enable customers to perform functions online, such as paying bills, record retrieval and more. By making information available and movina additional functions to our web portal, Information Technology can help reduce the burden of staff reductions and limited time for other departments. Continue to help departments recognize cost savings through the use of technology and business process review.
- Migrate remaining databases to a standard Database Management System for future data mining, research and support.
- Create a portal for "registered" businesses that will allow a web presence through the use of links and/ or advertisements. When a business registers with the Clerk's office, they will have the option to have a small ad or link placed on our website for an additional fee.

PUBLIC SAFETY DIVISION

DIVISION SUMMARY

POLICE DEPARTMENT

Department Description

The Muskegon Police Department consists of the following bureaus: Patrol, Investigations, and Administration. Each bureau encompasses units of related functions that contribute toward the department's overall goal accomplishment. Primary responsibilities of the department include law enforcement, investigations, and the maintenance of public records. The police department operates within the context of community policing i.e., forming community partnerships to reduce crime and enhance the quality of life within the city.

Departmental Relationship to City Commission Goals

- Take Leadership Responsibility for Improving Race Relations and Diversity. The department continues its efforts to recruit members of the minority community and women. The department has established strong ties with the NAACP, various faith-based organizations and our Hispanic community. We actively participate in community forums and neighborhood meetings. Our Citizen's Police Review Board is an integral part of our outreach. The department is committed to building trust, especially with our citizens from minority groups.
- Foster Opportunities for City Youth.
 The department continues to have a strong presence at, and commitment to, our schools through programs such as Keep Kids in School (KKIS) and Kids and Cops. The neighborhood officers have been directed to spend a portion of each week in their neighborhood elementary schools and the middle schools. A Community Police

Officer is being assigned full-time to the high school.

 Promote Economic Stability, Diverse Economic Growth and Redevelopment.

The department actively partners with developers and local businesses to address parking, traffic and security concerns.

 Sustain the Natural, Cultural and Recreational Resources of the Community.

In partnering with groups and coordinating events such as Summer Celebration, Unity Fest and Shoreline Spectacular, the department has become adept at handling special events. Department staff take great pride in the success of these events.

• Foster Strong Ties Among Governments and Community Agencies.

The department works in conjunction with other regional law enforcement agencies such as West Michigan Enforcement Team (WEMET) in coordinating drug enforcement. This association has produced favorable results for the city. The department also works closely with Child Abuse Council and Every Woman's Place to address domestic violence and child abuse issues.

Develop and Maintain City Infrastructure and Facilities.

Staff is part of both the city and county Emergency Management Team. With the onset of Homeland Security efforts, there are responsibilities associated with the security of a number of public facilities.

 Maintain and Enhance the Neighborhoods of the City.

Community policing will continue to serve as the cornerstone in the department's efforts to provide effective police services to our community. Our organizational structure is designed to encourage a team approach in addressing issues within the neighborhoods. The department will continue to address the perception of crime within our city.

2006 Budget Highlights

- The DARE program will continue. Private DARE funding will allow for training and materials. One Community Police Officer will provide for the entire DARE training.
- Our Citizen's Police Academy has been very successful. Therefore, we will continue the academy during this fiscal period.
- State training funds (Public Act 302) should remain constant and will be available to us.
 We have pooled a portion of these funds with 60 other police agencies in west Michigan and formed a training consortium.
 This allows for very low cost training.
- Due to the passage of a millage increase for Muskegon Central Dispatch, municipal assessment costs will be frozen during 2006.
- Managers have been directed to provide strict control and oversight of our overtime and operational costs.
- Pursue functional consolidation with other law enforcement agencies.

Patrol Bureau:

- Assign a Community Police Officer to Muskegon High School on a full-time basis.
- Continue the Neighborhood Response Team.
- In conjunction with Public Works, continue to monitor the quality of our vehicle fleet.
 Review vehicle assignments to maximize the use of our fleet.
- Provide consistent traffic enforcement in those areas of the city, including neighborhoods, with identified needs.

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- Maintain strong ties with our neighborhood schools.
- Schedule the neighborhood officers to better meet the needs of the community.
- Focus on quality of life issues (blight) and the perception of crime in the neighborhoods.

Investigations Bureau:

- Continue to pursue technology that will aid in the development of effective investigation strategies.
- Continue to improve our caseload management. Ensure that detectives are being assigned to cases in an effective and efficient manner.
- Provide a coordinated response to narcotics violations throughout the city with an emphasis on street-level and neighborhood enforcement.
- Partner with neighborhood and patrol officers in developing strategies to resolve crime issues.
- Maintain positive, working relationships with the media.
- When necessary, utilize regional task forces to investigate violent crimes.

Administration:

- Maintain an "open door" policy for our community. Focus on outreach to our minority communities.
- Serve as a leader and mentor in the development of the department's management team.
- Develop a Vision/Mission/Value statement for the department.

- Ensure that our complaint process is open, fair and accessible to our community.
- Foster positive labor-management relations.
- Fully utilize our crime mapping and crime analysis capabilities. Begin the process of evaluating our 30 year-old patrol districts.
- In conjunction with court officials, review the scheduling of officers with the goal of reducing overtime costs.
- Develop alternative sources of funding for community programming.
- Be aggressive in seeking out nonpersonnel-based grants.

FIRE DEPARTMENT

Department Description

The Muskegon Fire Department provides the following services: fire suppression, emergency medical service, fire prevention, specialized rescue, building and trade inspections and code enforcement. The department provides the aforementioned services as well as fire prevention and fire safety education for our community.

Departmental Relationship to City Commission Goals:

Take Leadership Responsibility for Improving Race Relations

The department will continue its efforts to recruit and retain members of the minority community and women. Department personnel will participate in community forums and neighborhood meetings. Staff is committed to building and maintaining trust, especially with members of our minority communities.

Foster Opportunities for City Youth
 Our Firematch and Juvenile Firesetter
 programs are designed to help troubled
 kids. We will partner with schools and
 community groups in an effort to establish

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positive relationships with youth within our city.

 Promote the Economic Stability, Diverse Economic Growth and Redevelopment Inspections staff and fire prevention staff will assist homeowners, contractors and developers in meeting their code obligations. Our responsibility will be carried out in a professional, customerservice oriented manner.

Sustain Natural, Cultural and Recreational Resources of the Community

The development of ice and water rescue capabilities in conjunction with our water-borne firefighting function provides a safety net for those utilizing the waterways within our city.

Foster Strong Ties Among Government and Community Agencies

The department currently uses mutual aid with neighboring jurisdictions to deliver life safety services to citizens in the most rapid and efficient manner possible. Staff will also explore the possibility of regional training and the development of regional specialty teams. An advisory committee has been formed to provide feedback to the building and trade inspectors as to customer service issues and inspection procedures.

Develop and Maintain Infrastructure and Facilities

Continue to review the current status of our facilities and apparatus as to needed repairs and replacement.

Maintain and Enhance the Residential Neighborhoods of the City

The department will continue to meet with neighborhood associations in an effort to become familiar with neighborhood-specific issues. Staff and apparatus are also present at neighborhood functions. Inspections staff will continue to focus on identifying dangerous structures and other blight related issues.

2006 Budget Highlights

- Develop an effective apparatus and building maintenance program to provide safe vehicles for staff and to reduce unnecessary repair costs.
- Continue our review of purchasing practices within the department. Eliminate unnecessary purchases when possible.
- Continue to utilize a training calendar in order to better track and maintain certifications and mandated training.
- Managers have been directed to provide strict control and oversight of our overtime and operational costs.
- Aggressively seek non-personnel based grants.
- Foster positive labor-management relations.
- Develop a Vision/Mission/Value statement for the department.
- Begin construction of the new Central Fire Station (completion: 2007)
- Receive and put into service two new engines.
- Continue with customer service training within the Inspections Office.
- Pursue functional consolidation with other fire service and inspection agencies.

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PUBLIC WORKS DIVISON

DIVISION SUMMARY

Public Works Services

Division Description

The Public Works Services Division is responsible for maintaining the Citv's infrastructure, the life-blood of the City. Due to the realignment of the Leisure Services Division, Public Works has taken over the Cemetery, Forestry, Parking Operations as well as Parks Maintenance. This division consists of four general departments: Public Works **Department** (DPW) comprising of Streets, Street Lights, Traffic Signals, Signs and Barricades, Cemeteries, Parks, Forestry, Parking Operations and Special Event Support: **Utilities Department** comprising of Water Filtration Plant, Water/Sewer Maintenance, Storm Water Management and Sanitation and Equipment; **Engineering Department** comprising of Engineering Services and Building Maintenance; and Administration **Department** comprising of Administrative Support, Public Service Building and Senior Transit.

Divisional Relationship to City Commission Goals

- Take Leadership Responsibility for Improving Race Relations and Diversity.
 The Public Works Services Division works to improve race relations through the services that it provides. Our Sanitation Coordinator works extensively with neighborhood groups to bridge cultural gaps.
- Foster Opportunities for City Youth.
 The Engineering Department hires 2-3 college students as seasonal workers during the summer and gives them a broad exposure to civil engineering functions.
 Many college-aged students are hired in the summer to give them experience and

exposure to the working world in our Parks and Streets Department as well.

Promote Economic Stability, Diverse Economic Growth and Redevelopment.

The Public Works Services Division works directly with developers and architects during design and construction to provide civil engineering and public works expertise. The division also works towards improving and upgrading the City's infrastructure to provide adequate facilities (water, sewer & roadway system) to encourage and facilitate economic development.

Sustain the Natural, Cultural and Recreational Resources of the Community.

Public Works Services Division is a community representative in environmental activities such as Ruddiman Creek Task Force, Muskegon Lake Public Advisory Committee and the Muskegon River Watershed Assembly. Public Works plays a significant role with the Muskegon County Wastewater Advisory Committee.

• Foster Strong Ties Among Governments and Community Agencies.

Public Works Services Division represents our community on the Countywide Phase 2 Storm Water Committee, Muskegon County Wastewater Management Committee, Solid Waste Planning Committee and West Michigan Shoreline Regional Development Commission (WMSRDC) Technical Committee. We also work with the Muskegon Conservation District on environmental projects.

Develop and Maintain City Infrastructure and Facilities.

The Public Works Division is the primary caretaker of the City's infrastructure assets. Most of the resources allocated to the Division are used directly for maintenance of streets, water and sewer facilities, parks,

forestry, cemeteries and other physical assets.

Maintain and Enhance the Neighborhoods of the City.

Through its sanitation program, Public Works Services Division responds to illegal dumping and provides neighborhood associations with Saturday dumpster service. We also support many volunteer cleanup projects and volunteer housing rehab projects with disposal of wastes as well as heavy participation in the City's fight against Blight. The Parks Department serves as our liaison to the city's anti-graffiti effort.

2006 Budget Highlights

The reorganization of the Leisure Services Division resulted in a significant increase in total personnel into the Public Works Division. This budget provides continuation of all current services. The additional re-organization of the division which began in 2003 is expected to continue to improve operation without additional staffing.

PUBLIC WORKS DEPARTMENT

- Streets: This office maintains 200 miles of City streets including snowplowing, salting, catch basin cleaning, crack sealing, pothole patching, street and shoulder grading, dust control and guardrail repair. We will step up maintenance of local streets with crack sealing, pavement repair and storm drain repairs. Alleys will receive more attention with brush cutting and gravel treatment. Concentrate on cleaning storm drainage structures by developing strategic cleaning areas.
- Street Lights: This office administers the reliability of 3,159 streetlights within the City streets and coordinates the removal/installation of streetlights. We will monitor more closely the weekly/monthly checks of the reliability of streetlight functions (outages) to insure proper billing. More than forty (40+) new streetlights will be installed in the Shoreline Drive project area and eight (8) new ornamental streetlights in the Western Avenue area.

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- Traffic Signals: Maintains all signalized intersections within the City of Muskegon and many neighboring communities in Muskegon County. We will update signals with new controllers as needed and replace outdated incandescent signals/pedestrian crossing signals with Light-emitting Diode (LED) fixtures.
- Signs and Barricades: Provides barricading on all city streets/alleys/parks and parking lots to assure the safe flow of traffic. Assists with traffic control with Muskegon Police Department on various special event activities/emergency response/crowd control concerns. Continue to update to LED lighting systems in overnight barricades and maintain the group purchasing contract with Muskegon County Road Commission (MCRC) and neighboring municipalities to reduce costs.
- Community Event Support: We will more closely monitor Special Event requests to ensure that they are billed for services rendered and thereby reduce costs to the organization.
- Parks Maintenance: This budget includes the addition of a six month intern to assist in the operations. The Parks Department is responsible for not only the maintenance of the Parks system but also many green areas throughout the city such as the medians of Shoreline Drive and Seaway Drive and other city owned properties, parking areas, and plantings.
- Cemeteries: We will be promoting the use of our recently upgraded chapel facilities.
 Office consolidation will continue with the Public Service Building to provide additional cost savings.
- Forestry: Efforts will be made to concentrate within the Blight Fight areas as well as to accommodate specific citizen requests.

UTILITIES DEPARTMENT

Water Filtration Plant: The City of Muskegon serves its 14,000 customers as well as the cities of Roosevelt Park. North Muskegon, Laketon, Muskegon, Dalton and Fruitland Townships. Producing and delivering clean and safe drinking water at an economical cost to our customers is a major goal of our office. The state-required reliability study triggered a major project to make mandated upgrades to the water filtration plant. Plant treatment capacity has increased from 28 to 40 million gallon per day (mgd). This capacity is expected to meet demands of the system until 2025. Additional security measures are being implemented to protect our facility.

- Water/Sewer Maintenance: We maintain 170 miles of sewer main and 22 lift stations. We also maintain 180 miles of water main in the City of Muskegon and serve 14,000 water customers. We will continue efforts to reduce sanitary sewer backups and consequent liability claims. We will continue our inspection program to eliminate cross connections between city water and unsafe souces. We are locating streets and parking lots that have drainage to the sanitary sewer in order to reduce wastewater volumes from storms. We will be replacing substandard fire hydrants and will complete the retrofit of all commercial water meters to "radio-read" tvpe.
- Water Distribution: Maintain our contracts to distribute water to Muskegon Township area located south of the Muskegon River and the Northside District north of the Muskegon River in Muskegon, Laketon, Dalton and Fruitland Townships. We will continue to support these communities with maintenance services as well.
- Equipment Operation: This office purchases and maintains all City vehicles and equipment. Several purchases are budgeted for 2006 including 6 patrol cars, 3 one-ton dump trucks, 2 large plow trucks, 3 pickups, 5 sedans, 1 sewer cleaning truck, 2 small trucks, 1 flat-bed truck and 5 riding mowers. We are also budgeting \$100,000

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for the cleanup of the groundwater pollution at the DPW fuel station.

- Stormwater Management: We will be implementing the third year requirements of our Phase II National Pollution Discharge Elimination System (NPDES) permit. This will involve Illicit Connection Identification /Elimination and Public Education Plans.
- Sanitation: We service 14,000 residential customers with refuse collection, recycling, yard waste and neighborhood dumpsters.
 We will continue with defective garbage cart replacements. Our Saturday neighborhood dumpster program will continue, but "Pitch-It" stickers have been discontinued due to budget restrictions.

ENGINEERING DEPARTMENT

- Engineering Services: Shoreline Drive is now complete and won two awards from the American Public Works Association. In 2006, we will continue to develop, construct and inspect all infrastructure projects and monitor any third-party work within the City right-of-way. 2006 will see the beginning of downtown renewal with new roadways and infrastructure construction on the site of the old downtown mall.
- Building Maintenance: We will continue to maintain facilities and equipment in City owned buildings.

PUBLIC WORKS ADMINISTRATION

 Public Service Building: We will continue to retrofit the lighting to energy-efficient units. Security improvements will continue and we will replace worn-out vinyl flooring. The replacement of obsolete computers will also continue. We will replace the shop area roof that is currently leaking, and replace old Heating Ventilation and Air Conditioning (HVAC) units as they become obsolete.

LEISURE SERVICES DIVISION

DIVISION SUMMARY

Leisure Services

Division Description

The Leisure Services Division is made up of the following departments: Recreation-Programs, Hartshorn Marina, and Farmers'-Flea Market. The division is responsible for providing a variety of recreational activities and programs targeted at various demographics within the community. It coordinates these programs and activities with and through various community agencies such as Muskegon Public Schools, M-TEC, the YMCA and Volunteer Muskegon to name a few. It also works closely with other city departments such as Parks-Beaches. Police, and Engineering department. The division coordinates all Special Events requests for which city services/resources are needed: administers the management of the city marina and launch ramps; and in conjunction with other city departments, manages graffiti clean-up of public facilities in city streets, parks, as well as personal property - where necessary. The division manages the Farmers'-Flea Market.

Divisional Relationship to City Commission Goals

- Take Leadership Responsibility for Improving Race Relations and Diversity. The department endeavors to improve race relations and promote positive community diversity through bringing various diverse cultures together via recreational activities and programs. Over half of our staff are graduates of the Institute for Healing Racism program. The department is also working (and did so successfully in 2005) on having the seasonal staff reflect the ethnic diversity of the community.
- Foster Opportunities for City Youth.
 Through the Recreation budget, the City offers opportunities for youth to participate

in a variety of programs including swimming, basketball, and summer playground activities. We also work with various community groups, organizations, and youth sports programs to provide facilities and funding for youth programs.

The division also works closely with the Police Department to improve community safety. Programs are jointly sponsored to provide information on drugs and other harmful substances, as well as fun recreational activities for Muskegon's youth.

- Promote Economic Stability, Diverse Economic Growth and Redevelopment.
 - The prospective addition of the Clipper to Hartshorn should enhance the promotion of tourism on the downtown lakefront. We continue to promote and encourage special events, which help to bring people to the community and help area businesses. The national recognition obtained for Pere Marquette Park beach through the Healthy Beaches and Clean Beaches Campaigns, also helps to promote the benefits of living in Muskegon. The development of the Lakeshore Trail (which was the sole responsibility of this division until the fall of 2004) will help to promote the economic stability of the community and encourage growth. The need to complete the trail through Lakeside has already been demonstrated by the demand from the ferry. We continue to work with the West Michigan Trails Council to find money to build trails throughout the region and connect them to other western Michigan cities. Each of these initiatives helps to improve the economic stability of the community by raising property value and promoting Muskegon as a place to live and work.
- Sustain the Natural, Cultural and Recreational Resources of the Community.

We continue to work closely with the parks and open spaces operations at the Department of Public Works to enhance and sustain their use by residents and visitors to the city. With the Special Events policy firmly in-place, the department is better able to coordinate the many events put on by various community groups, thereby, sustaining the natural, cultural and recreational resources of the community for all to enjoy.

• Foster Strong Ties Among Governments and Community Agencies.

Our partnership with the Soccer club to redevelop Reese Field proved valuable in 2005. We continue to work with Volunteer Muskegon on many projects, including graffiti removal, Title V Grant (through the State), as well as its Ameri-corp Program. We also continue to work with Muskegon Public Schools on the joint use of facilities. We are a member of such County-wide committees as the Heritage Landing master plan committee and the Stay Active Muskegon Board. The Risk of Drowning Task Force, which we are a member of, continues to promote the safe use of the beach through Safety Sam. We work with the "Y" on the Summer Swim team. We are continuing the agreement with Muskegon Township for the use of Softball World while exploring alternative sources for softball enthusiasts to pursue their interest other than directly through the city program. Our partnerships with Norton Shores for lifeguards has ended (as they are no longer providing lifeguards), but we continue to explore opportunities for partnership with their recreation department.

Develop and Maintain City Infrastructure and Facilities.

As a result of the reorganization of the Leisure Services Division, this goal is no longer a primary function of our office. However, to the extent that it is, through our Marina and Launch Ramp responsibilities, we will continue to work with state departments such as the Waterways Division of the DNR to facilitate major

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improvements such as replacing the breakwall and marina slips at Hartshorn Marina; as well as the DEQ regarding necessary environmental clean-ups at the Marina.

Maintain and Enhance the Neighborhoods of the City.

The youth recreational programs that service most neighborhoods provide wholesome activities for neighborhood children which enhance the quality of life for the residents of those neighborhoods. The Walk Michigan program is designed to encourage people to get out and walk in their neighborhood parks.

2006 Budget Highlights

- Recreation Department: Much of the youth recreation programs will be continued. All the playgrounds, the grade school basketball program, and the winter recreation programs will continue, as well as the adult sports programs, where income covers the expenses.
- Farmers'/Flea Market: The city will continue
 to look at possibly moving the market
 sometime in the future. As staff liaison to
 the Committee created to study and
 shepherd the potential relocation, we will
 continue to work along with the City
 Manager and the Planning and Economic
 Development Department to facilitate that
 effort. Notwithstanding the goal to relocate,
 no changes are proposed for the Farmers'
 Market. Daily operation of the facility will
 continue.
- Marina Department: Daily operation of the Marina will continue. The two million dollar project to renovate the marina which started in 2003 will continue and is expected to be completed during 2006. Plans are also under way to accommodate the move of the Clipper to the Marina.

COMMUNITY AND ECONOMIC DEVELOPMENT DIVISION

DIVISION SUMMARY

COMMUNITY & ECONOMIC DEVELOPMENT

Division Description

The Community and Economic Development Division oversees economic development (including grant writing), land use planning & zoning, federal Community Development Block Grant/HOME funds, city property sales, the environmental code program, GIS mapping, the Groundwater Ordinance and other projects as assigned. The division provides a variety of traditional planning services to citizens, human service groups, and businesses. In addition, the staff provides support functions to 10 of the City's authorities, boards, committees, commissions, and councils, as well as direct services and internal support services necessary for the operation of the City.

Divisional Relationship to City Commission Goals

- Take Leadership Responsibility for Improving Race Relations and Diversity. The Community & Economic Development Division directly supports this goal through participation in the Institute for Healing Racism. Many of our staff have been through the Institute, and the Director of the Division is a facilitator for the Institute. In addition, the Community and Neighborhood Services Department has been diligently working with minority contractors as they start their own businesses. We also try to achieve diversity among the employees within the departments.
- Foster Opportunities for City Youth.
 The division works with youth on various planning efforts. Also, both the Planning Department and the Community & Neighborhood Services Department have a Julia Hackley Intern in the summer. Staff occasionally speaks to school groups and

have youth occasionally "job shadow" with us throughout the year. These are good opportunities to help youth know more about the City and become exposed to the Planning and Economic Development profession.

 Promote Economic Stability, Diverse Economic Growth and Redevelopment.

The division is a catalyst for projects and programs within the business and non-profit community that lead to increased employment opportunities, increased business activity, and overall improved quality of life and prosperity for the City and its residents. Examples include the development of the SmartZone Edison Landing site (a former brownfield), development of the Seaway Industrial Park, the Renaissance Zone program and administration of various programs such as Industrial Facility Tax (IFT) abatements, Brownfield Redevelopment Authority, Obsolete Property Rehabilitation Districts. HOME program (new houses) and Neighborhood Enterprise Zones (NEZ) for residential properties.

 Sustain the Natural, Cultural and Recreational Resources of the Community.

The division assists in this area through master planning and zoning as well as through projects financed by the Community Development Block Grant (CDBG), which require environmental review. Landscaping and site plan standards adopted as part of the zoning ordinance have fostered attractive and functional city design. The city's environmental code program monitors property maintenance and helps maintain neighborhood standards.

 Foster Strong Ties Among Governments and Community Agencies.

The division continues involvement in intergovernmental cooperation through

participation with other jurisdictions including building officials, computer/GIS (Geographic Information Systems) cooperation, the Muskegon Area Plan (MAP) and the Environmental Coordinating Council. In addition, the department coordinates grant applications with the County and oversees a Renaissance Zone project with the County of Muskegon, Dalton Township and the City of Muskegon.

Develop and Maintain City Infrastructure and Facilities.

The division assists with infrastructure and facilities through grant requests and distribution of CDBG funds. Grants have been received for the downtown redevelopment area, the Western Avenue streetscape and streetscape improvements along Fifth Street between Western and Monroe Avenues. In addition, the Enterprise Community Micro-Loan has been converted to funds which were used to purchase lighting for Western Avenue. Through CDBG, funds are allocated for sidewalks and street assessments.

Maintain and Enhance the Neighborhoods of the City.

The division is actively involved with the neighborhood groups, including hosting monthly meetings with neighborhood presidents, administering the neighborhood grant program and CDGB and HOME programs. Also, the division will continue to diligently promote Blight Fight and administer the Environmental Services Program through ordinance enforcement and the distribution of educational materials. Property monitoring programs such as the Alert Service have resulted in a more timely clean-up of properties. New video surveillance equipment will be purchased, which is easy to move between various locations and monitor. It will have the capacity to monitor chronic public dumping sites, as well as areas with graffiti problems. Active enforcement of these areas is expected in 2006.

2006 Budget Highlights

• Community & Economic Development

CITY OF MUSKEGON, MICHIGAN

Department: The new positions of Code Coordinator and Planner I were added at beginning of 2005 and the position of Zoning Inspector was left vacant. A higher level of service has been provided with these changes and additions. It is expected that buildable lot sales will increase in 2006, as the Planner I implements the new Marketing Plan. Funding continues for Muskegon Area First, the Main Street program and Neighborhood of Choice (although these items are being moved to the Contributions budget). Funds have been budgeted to begin the Master Land Use Plan update process. This should occur every ten years, and it was last updated in 1997. The 2006 budget includes continued funds for repair and maintenance of the Port City Industrial Park signs.

- Environmental Services Department: The part-time clerical position was reinstated at the beginning of the 2005 budget year. This has contributed immensely to the timely response in environmental clean-ups. Educational efforts will continue. New enforcement avenues for clean-up efforts are being pursued (e.g., the use of updated surveillance equipment). The electronic Alert Service is offered at no cost, which has improved clean-up times. The department continues to actively address blight including having a program to sell unbuildable lots in targeted areas for \$1.00. This program has been successful, and it is expected that lot sales will continue to increase in 2006.
- Community and Neighborhood Services:
 The 2004 –2005 fiscal year was a very active year for the Community and Neighborhood Services offices. All of the proposed projects from last year were completed. A total of six infill homes were built throughout the City. Two were built in the Angell neighborhood and one in the Nims neighborhood. The department established a partnership with a local non-profit (Neighborhood Investment Corporation) and a local financial institution

(Fifth Third Bank) to create a small housing development overlooking the present Farmers Market. The first phase of Operation Hill Top View, which consists of three single-family homes, is nearing completion and the next phase is to start in the near future. The CNS office used its creative energies to redevelop a neighborhood brownfield on the corner of Wood and Catherine. An old industrial building was demolished and a lovely duplex townhouse was built in its place and is currently being marketed for sale. The Infill program and tax-reverted rehabilitation project are part of the CNS department's blight fight initiatives. In addition, to increasing home ownership in the City, the tax base is ultimately increased. The department was responsible for the disbursement of \$610,000 of Community Development Block Grant funds to outside agencies and other City departments for public improvement projects and public services. In addition, \$643,000 of CDBG funding was allocated to support the CNS office programming. Through the HOME program, approximately \$768,000 was targeted to new housing or total rehabilitation of previous blighted housing.

Future Outlook

Following are some of the major goals of the Economic Development Division that are incorporated in the 2006 proposed budget:

Complete Enterprise Community Program
 The Enterprise Community (EC) Program
 continues to be monitored. The City's
 official designation ended in 2004.
 However remaining funds will be spent in
 2005. These included funds for the
 engineering design for infrastructure on the
 former mall site, Job Training for the Family
 Center and streetlights on Western Avenue.

Continue Emphasis on the Downtown and Lakefront Development. Several projects have been started or completed in the last year, with the assistance of the City of Muskegon. These include The Watermark (Phase I completed and Phase II near

CITY OF MUSKEGON, MICHIGAN

completion), continued development of the Smartzone/Edison Landing property (Parmenter O'Toole started their building construction and environmental work was done on the site, using the City's Brownfield grant), National City building, redevelopment of the former mall site and development of Seaway Industrial Park. Several grants were secured in 2005. Continued work on these projects, as well as others, such as the possible Farmers' Market relocation, will be a priority for 2006.

- Implementation of Downtown and Master Land Use Plans. The Plan continues to be used in making decisions in zoning cases, as well as ordinance amendments. The Imagine Muskegon initiative took place in 2003/04 (focusing on downtown development), and implementation of aspects of the Plan are being incorporated in projects such as the redevelopment of the former mall site. The Master Plan update process should begin in 2006.
- Continue to Improve the Environmental Code Program. Use program resources to engage in more neighborhood development activities and to foster responsibility for neighborhood health in the community. Use new surveillance equipment strategically.
- Continue Improvements in the CDBG and HOME Programs. The CDBG program has improved its economic impact in the last few years. Not only has the activity of housing construction helped for the tax base of the community, but the CDBG/HOME activity has also made a conscious effort to use contractors and vendors from the regional area in an effort to cause a direct economic impact in the local economy.
- Continue the City Marketing Campaign.
 Through MainStreet (of which the City of Muskegon is a part), positive media attention has increased including local media focusing on the promotion of Muskegon.

- Continue the infill strategies. The CNS office hopes to continue its aggressive neighborhood revitalization activities. The major focus of the department's activities will be in the area of rehabilitation with a concentration in the McLaughlin, Angell and Nelson neighborhoods. The department also hopes to use its resources to assist other entities in the community by assisting them in locating funding for their activities and needs. The Infill activities this fiscal year will be targeted at completing the Walton Street project.
- Continue Industrial Development in the Hackley/Seaway Industrial Park. The priority area for land acquisition has been in the Seaway Industrial Park area. The Park has been designated as a Local Development Finance Authority and a Renaissance Zone. Marketing of the properties has been a priority in 2005, with C & A as realtors for the Park.
- Implement Smartzone Program. In 2005, the construction of the seawall/boardwalk was completed, with the exception of the area directly in front of the new Parmenter O'Toole building. The City continues to coordinate with Lakefront LLC (the property owners) and the director of the Michigan Alternative Research & Energy Center on site development. Grant coordination, including providing incentives for private owners within the development, has been significant
- Coordinate the Renaissance Zones. Staff is coordinating development within the zones, as well as administering the program through the State. One of the major projects to be undertaken in 2005 is the redevelopment of the Shaw Walker building.
- Expand the Capacity of the Downtown
 Business Association. The MainStreet
 Program has provided training and services
 to Muskegon throughout the year. The City,
 County, Community Foundation, Chamber
 of Commerce, private and non-profit entities
 are funding the effort and participating on
 the board. This is an example of the
 community working together.

The City was also approved for the Neighborhoods of Choice Program, through Michigan Economic Development Corporation (MEDC), which will enable the partnership to do additional developments along Western Avenue and Fifth Street. This effort includes an infrastructure grant in the amount of \$500,000.

- Implement Western Avenue Improvement Plan. Developments along Western Avenue are progressing. The Boiler Works Artist Lofts project is under construction and will be a significant anchor to the West end of the Avenue. In addition, the City was approved for the Michigan Department of Transportation (MDOT) Transportation Enhancement Grant, with streetscape improvements occurring in 2006.
- Target Incentive Programs. The City has several incentive programs available that have been targeted and marketed, including the Obsolete Property Rehabilitation District Designation and Façade Improvement Grants. These are primarily targeted to Western Avenue and Third Street.

GENERAL FUND

The general fund is used to account for all revenues and expenditures applicable to the general operations of City government except those required to be accounted for in another fund. General fund revenues are derived primarily from the municipal income tax, property taxes and intergovernmental revenues.

CITY OF MUSKEGON GENERAL FUND

HISTORICAL SUMMARY

Year	Revenues & Transfers In	Expenditures & Transfers Out	Fund Balance at Year-End
1995 \$	16,633,179	\$ 16,337,586 \$	2,322,307
1996 ¢	17,666,214	18,018,159	1,970,362
1997	20.437.646	20.358.321	2.049.687
1998	21.643.855	21.634.467	2,059,075
1999	21,451,681	22,011,881	1,498,875
2000	23,685,516	22,232,657	2,951,734
2001	23,446,611	23,235,978	3,162,367
2002	23,617,163	23,971,534	2,807,996
2003	23,328,756	23,705,334	2,431,418
2004	23,401,793	23,388,019	2,445,192
2005	23,544,750	23,314,254	2,675,688
E	iscal 2006 Bud	dget Summary	
FUND BALANCE	AT START C	F YEAR	

FUND BALANCE AT START OF YEAR		\$ 2,675,688
MEANS OF FINANCING:		
Taxes Licenses and Permits Federal Grants State Grants State Shared Revenue Other Charges Interest & Rentals Fines and Fees Other Revenue Other Financing Sources	14,452,170 1,003,000 149,220 18,000 4,680,217 2,191,959 234,400 517,000 304,750 70,000	61.2% 4.2% 0.6% 0.1% 19.8% 9.3% 1.0% 2.2% 1.3% 0.3% 100.0%
ESTIMATED REQUIREMENTS: Customer Value Added Activities Business Value Added Activities Fixed Budget Items	17,958,616 4,144,434 1,824,274 23,927,324	75.1% 17.3% <u>7.6%</u> 100.0%
ESTIMATED FUND BALANCE AT END OF YE	AR	\$ 2,369,080
OPERATING DEFICIT (USE OF FUND BALANCE)		\$ (306,608)
TARGET FUND BALANCE (10% PRIOR YEAR EXPE	NDITURES)	\$ 2,331,425
ESTIMATED EXCESS (SHORTFALL) vs. TARGET		\$ 37,655

DETAILED REVENUE SUMMARY BY REVENUE CLASSIFICATION

City of Muskegon Quarterly Budget Reforecast and 2006 Proposed Budget - General Fund

		Actual 2003	Actual 2004	Original Budget Estimate 2005	Actual Through July 2005		Revised Estimate 2005	Change From 2005 Original		Original Budget Estimate 2006	% Change From 2005 Revised
Available Fund Balance - BOY	₩	2,807,996 \$	2,431,418	\$ 2,277,365	\$ 2,445,191	\$	2,445,191	\$ 16	167,826 \$	2,675,687	
Taxes											
City income tax	↔	6,542,355 \$		S	\$ 4,872,088	8	6,850,000	\$ 20	200,000 \$	6,800,000	-0.73%
Property taxes - general		4,212,477	4,702,417	5,482,822	5,393,230	0	5,393,230	=	(89,592)	5,558,546	3.07%
Property taxes - sanitation		1,805,752	1,551,518		1,572,029	6	1,572,029	. :	(17,047)	1,620,159	3.06%
Property taxes - pass-through from LDFA II		157,632	•	•			•	•		•	0.00%
Industrial facilities taxes		446,557	398,934	357,027	373,937	_	374,000		16,973	372,465	-0.41%
Payments in lieu of taxes		70,085	72,816	80,000			88,000		8,000	89,000	1.14%
Delinquent chargeback collected		11,886	7,968		228	3	12,000		(3,000)	12,000	0.00%
-	↔	13,246,744 \$	13,76	\$ 14,173,925	\$ 12,211,512	8	14,289,259	\$	115,334 \$	14,452,170	1.14%
Licenses and permits											
Business licenses	↔	28,455 \$	33,835	\$ 33,000	\$ 28,400	\$	34.500	s	1,500 \$	33,000	-4.35%
Liguor licenses							37,500			37,500	0.00%
Cable TV franchise fees		265,532	333,618	•	146,093	3	285,000		25,000	285,000	0.00%
Telecom franchise fees (Act 48)		32,024	•								0.00%
Rental property registration		4,905	14,584	10,000	8,590	0	10,000			10,000	%00.0
Property Maintenance Inspection Fees		91,360	46,625	20,000	27,269	6	45,000		(2,000)	20,000	11.11%
Burial permits		103,564	102,702		55,572	Ci	110,000			110,000	0.00%
Building permits		275,642	350,102		221,598	æ	275,000			275,000	0.00%
Electrical permits		125,718	103,989	_	71,361	_	125,000	•	25,000	100,000	-20.00%
Plumbing permits		50,030	50,711		24,879	6	45,000			45,000	0.00%
Mechanical permits		94,013	66,682	000'09	32,944	4	000'09			25,000	-8.33%
Franchise fees			485	•			•			•	0.00%
Cat Licenses			•		1,045	ر د	1,200		1,200	2,500	108.33%
Police gun registration							100				-100.00%
	€	1,108,780 \$	1,139,014	\$ 980,500	\$ 625,348	မှ	1,028,300	€	47,800 \$	1,003,000	-2.46%
Federal grants											
Federal operational grant	છ	211,597	33,158	\$ 184,717	\$ 30,491	8	220,107	8	35,390 \$	149,220	-32.21%
	છ	211,597 \$	33,158	\$ 184,717	\$ 30,491	\$	220,107		35,390 \$	149,220	-32.21%
State grants											
Act 302 police training grant	↔	17,148 \$		\$ 17,000	\$ 8,419	\$	17,000	\$	\$	18,000	5.88%
State operational grant							•			•	0.00%
	θ	23,265 \$	33,127	\$ 17,000	\$ 8,419	မှ	17,000	€	ده ا	18,000	2.88%
State shared revenue	€			÷			2			0000	ò
State sales tax	A	4,938,801		A G	1,150,831	A .	4,049,013	٥		4,680,217	0.00%
	Ð	4,938,861	4,645,348	\$ 4,688,657	\$ 1,150,831		4,649,613		39,044) \$	4,680,217	0.66%

City of Muskegon Quarterly Budget Reforecast and 2006 Proposed Budget - General Fund

	Actual 2003	Ac	Actual 2004	Original Budget Estimate 2005	Actual Through July 2005	Revised Estimate 2005	Change From 2005 Original	Original Budget Estimate 2006	% Change From 2005 Revised
Other charges for sales and services	es								
Tax administration fees	\$ 264.949	€	228.801	\$ 233.748	\$ 231,639	\$ 231,639	(2,109)	\$ 221.896	-4.21%
Utility administration fees			_						-1.87%
Reimbursement for elections	30,648	. &	15,626	13,000	13.705	13.705	705	20,000	45.93%
Reimbursement for school police officer				•	•	10,000	10,000	30,000	200.00%
Indirect cost reimbursement	974,894	4	1,012,708	1,035,617	604,107	1,035,617		1,046,163	1.02%
Site-plan review fee	780	0	2,700	1,000	(2,500)		1,300	2,300	%00.0
Sale of cemetery lots	18,233	8	17,324	20,000	8,319		•	20,000	%00.0
Sale of columbarium niches			1,000	•			•	•	0.00%
Police miscellaneous	83,060	0	64,684	70,000	33,683	65,000	(2,000)	000'09	-7.69%
Police impound fees	65,010	0	49,320	20,000	26,049	35,000	15,000	35,000	0.00%
Landlord's alert fee	315	2	40	•	290	200	200	300	-40.00%
Fire protection-state property	45,965	2	45,423	42,000	30	45,000	3,000	45,000	0.00%
Zoning fees	11,880	0	18,680	13,000	8,130		2,000	15,000	0.00%
Clerk fees	2,022	2	3,162	4,300	3,696		200	4,300	-4.44%
Clerk - passport fees	1,735	2	2,550	2,000	1,350		•	2,000	0.00%
Tax abatement application fees	16,020	0	13,636	9000	806			000'9	%00.0
Treasurer fees	20,702	2	45,909	33,000	86,534	91,000	28,000	000'09	-34.07%
False alarm fees	11,429	6	12,425	12,000	2,240	12,000	•	12,000	%00.0
Miscellaneous cemetery income	21,763	3	24,722	24,000	7,410	24,000	•	24,000	%00.0
Senior transit program fees	6,651	_	6,864	8,000	4,162	7,500	(200)	8,000	%29.9
Township electrical services	11,410	0	13,608	•	•	•	•	•	%00.0
Fire miscellaneous	13,297	7	18,183	20,000	22,860	30,000	10,000	25,000	-16.67%
Sanitation stickers	49,856	9	62,704	20,000	43,908	000'09	10,000	000'09	%00.0
Lot cleanup fees	91,709	6	40,633	20,000	13,182		(20,000)	20,000	%00.0
Reimbursements for mowing and demolitions	158,315	2	36,820	20,000	10,849	20,000	(20,000)	20,000	%00.0
Special events reimbursements	30,610	0	101,822	100,000	8,835	_	10,000	115,000	4.55%
Recreation program fees	116,174		105,895	126,000	58,062	100,000	(26,000)	100,000	%00.0
	\$ 2,230,866	\$	2,128,678 \$	2,157,104	\$ 1,187,448	\$ 2,204,200	\$ 47,096	\$ 2,191,959	-0.56%
Interest and rental income									
Interest	\$ 48,505	2	17,275	\$ 70,000	\$ 65,765	\$ 85,000	\$ 15,000	\$ 85,000	0.00%
Flea market			31,998	29,000	13,100			29,000	0.00%
Farmers market	29,880	0	25,829	32,000	17,374	32,000	•	32,000	0.00%
City right of way rental	4,400	0	4,400	4,400	4,400	4,400	•	4,400	0.00%
Advertising Revenue			•	•	1,407	3,000	3,000	2,000	%29.99
Parking rentals	6,017	7	3,245	2,000	1,633		•	2,000	%00.0
McGraft park rentals	41,338	ω (49,181	46,288	3,456		' 100	45,000	-2.78%
Other park rentals	490,400	9	160 766	28,365	422.252	000,620 000,620	035	29,000	0.00%
			, 00,,001	213,033					0.30./0

City of Muskegon Quarterly Budget Reforecast and 2006 Proposed Budget - General Fund

		Actual 2003	Actual 2004	Original Budget Estimate 2005	Actual Through July 2005	Revised Estimate 2005	Change From 2005 Original	Original Budget Estimate 2006	% Change From 2005 Revised
Fines and fees	€.	194 562 \$	293 971	190 000	126 427	\$10,000		\$ 210 000	%000
Late fees on current taxes	•					•	25,000		0.00%
Interest on late invoices		549	877	2,000	811	2,000	•	2,000	0.00%
Parking fines		71,698	100,425	100,000	68,372	110,000	10,000	110,000	%00.0
Court fines		152,082	137,440	160,000	76,885	145,000	(15,000)	145,000	0.00%
	↔	471,682 \$	622,165	\$ 477,000	\$ 272,495	\$ 517,000	\$ 40,000	\$ 517,000	%00.0
Other revenue									
Sale of land and assets	↔	₽	'	1,000	•	\$ 1,000		1,000	%00.0
Police sale and auction proceeds		1,139	1,577	4,000	498	1,500	(2,500)	1,500	0.00%
CDBG program reimbursements		234,073	291,983	400,000	73,683	250,000	(150,000)	250,000	%00.0
Contributions		35,461	18,030	11,000	9,196	11,000	•	11,000	%00.0
Contributions - Veteran's Park Maintenance		14,232	20,449	17,250	•	17,250	•	17,250	%00.0
Muskegon County Community Foundation		33,000	8,000	8,000	8,000	8,000		8,000	0.00%
Miscellaneous reimbursements			•	1,000	. ;	1,000	•	1,000	0.00%
Miscellaneous and sundry							•		%00.0
	↔	331,194 \$	361,288	\$ 457,250	\$ 98,086	\$ 304,750	\$ (152,500)	\$ 304,750	%00.0
Other financing sources									
Operating transfers in									
Cemetery Perpetual Care	↔	61,360 \$	46,209	\$ 60,000	\$ 13,322	\$ 60,000		\$ 60,000	%00.0
Criminal Forfeitures Fund				10,000	•	10,000	•	•	-100.00%
Police Training Fund			•	•	•	•		•	%00.0
DDA for Administration		10,000	10,000	10,000	5,833	10,000	•	10,000	%00.0
Reese Playfield Fund			•	•	•	•	•	•	%00.0
RLF for Administration		2,000	2,000	•	833	833	833	•	-100.00%
Budget Stabilization Fund		200,000	250,000		•		•		%00.0
Special Assessment Fund		•		•	•	•	•	•	%00.0
Hackley Park Improvement Fund			•	•	•	•	•	•	0.00%
Hackley Park Memorial Fund							•		%00:0
	↔	\$ 098'929	311,209	\$ 80,000	\$ 19,988	\$ 80,833	\$ 833	\$ 70,000	-13.40%
Total general fund revenues									
other sources	S	23,328,756 \$	23,401,793	\$ 23,431,206	\$ 15,737,871	\$ 23,544,750	\$ 113,544	\$ 23,620,716	0.32%

DETAILED EXPENDITURE SUMMARY BY VALUED ADDED CLASSIFICATION AND BY FUNCTION

Quarterly Budget Reforecast and 2006 Proposed Budget - General Fund General Fund Expenditure Summary By Function

1. Customer Value Added Activities 40301 Police Department 5100 Salaries & Benefits 5200 Operating Supplies 5400 Other Expenses 5400 Other Financing Uses 5300 Contractual Services 5400 Other Expenses 5400 Other Expenses 5500 Other Expenses 5500 Other Financing Uses 5500 Other Financing Uses 5500 Other Financing Uses 5500 Other Expenses 5500 Other Financing Uses 5500 Other Financing Uses 5500 Other Expenses 5500 Other Financing Uses	φ φ φ φ φ φ	φ φ φ φ φ		\$ 7,158,057 \$ 99,607 920,000 38,000 38,000 5,000 4,000 45,000 45,000 45,000 45,000 45,000 5,000	, 3,7, 7,1,0,1,0,1,0,1,0,1,0,1,0,1,0,1,0,1,0,1,	54% \$ 47% \$ 58% \$ 69% \$ 100	\$ 6,958,057 99,607 920,000 30,000 15,000 15,000 15,000 7,264 \$ 3,092,664 72,434 180,000 7,500 7,500 7,500	\$ (200,000)	\$ 7,365,975 92,800 920,000 25,000 10,000 10,000 \$ 8,413,775 \$ 8,413,775 \$ 3,151,230 109,278 180,000 7,805 40,000	5.86% -6.83% 0.00% -16.67% -33.33% 0.00% 4.88% 1.89% 0.00% 4.07% -4.67% 0.00% 0.00%
	69 69 69 69 69	68,410 00,795 07,969 15,774 30,581 - 23,529 23,529 23,529 37,824 95,604 95,604 95,604 37,787 12,378 98,132 31,791			3,7,5 1,0 1,0 1,0 1,0 1,0 1,0 1,0 1,0 1,0 1,0				8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8	5.86% -6.83% 0.00% -16.67% -33.33% 4.88% 4.88% 50.87% 0.00% 4.07% -4.07% -6.00%
	м м м м м	68,410 00,795 00,795 16,774 16,778 123,529 23,529 23,529 37,824 95,604 87,853 112,378 98,132 31,791			2, 2 6, 4 7, 1 1 2, 1 4 4 4 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1				9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9	5.86% 6.03% 0.00% -16.67% -33.33% 0.00% 1.88% 50.87% 0.00% 4.07% 4.07% 4.07% 1.77%
	(A)	00, 795 07, 969 10, 774 30, 581 23, 529 23, 529 23, 529 87, 824 95, 604 12, 378 98, 132 12, 378 98, 132 61, 792			2 (4 4 4 5) 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1				2) 2,40 & & & & & & & & & & & & & & & & & & &	-6.83% -6.67% -33.33% 0.00% 4.88% 4.88% 4.88% 0.00% 4.07% -6.67% 0.00% 1.77%
	(A)	23,529 23,529 23,529 23,529 23,529 37,824 87,863 12,378 98,132 31,791			3, 6, 4, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,				2, 2, 2, 2, 2, 2, 2, 2, 2, 2, 2, 2, 2, 2	1.89% 1.89% 1.89% 1.89% 1.89% 0.00% 4.07% 1.77%
	64 69 69 69 69	30,581 23,529 23,529 37,824 95,604 87,853 12,378 98,132 31,791			6, 4, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,				8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8	-3.33% 0.00% 4.88% 4.88% 1.89% 50.87% 0.00% 4.07% -46.67% 0.00%
	ы ы ы ы ы ы ы ы ы ы ы ы ы ы ы ы ы ы ы	23,529 23,529 23,529 37,824 95,604 12,378 98,137 31,791			(4) (4) (5) (6) (7) (7) (7) (8) (7) (8) (8) (8) (8) (8) (8) (8) (8) (8) (8				8 8 8 8 4 4 6 6 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	0.00% 4.88% 4.88% 1.89% 5.087% 0.00% 4.07% -46.67% 0.00% 1.77%
	я я	23,529 23,529 23,529 37,824 95,604 12,378 98,132 31,791			7,1 6,1 7,1 7,1				8 8 141 144 8 8 3 15 10 1 8 18 184 8 8 184 184 184 184 184 184 184 184	4.88% 4.88% 1.89% 50.87% 0.00% 4.07% -46.67% 0.00%
	ы м м м	23,529 37,824 95,604 87,853 12,378 98,132 - 31,791			1,9				8 8, 14, 10, 10, 10, 10, 10, 10, 10, 10, 10, 10	1.89% 50.87% 0.00% 4.07% -46.67% 0.00%
	ю	37,824 95,604 87,853 12,378 98,132 - 31,791			7, 1 0, 1				8 3.18 84 84	1.89% 50.87% 0.00% 4.07% -46.67% 0.00%
		37,824 95,604 87,853 12,378 98,132 - 31,791			7,1 6,1				\$ 3,15 10 18 18 18 18 18 18 18 18 18 18 18 18 18	1.89% 50.87% 0.00% 4.07% -46.67% 0.00%
	φ φ	95,604 87,853 12,378 98,132 - - 31,791			6,1				\$ 3,48	50.87% 0.00% 4.07% -46.67% 0.00%
	<i></i>	87,853 12,378 98,132 - 31,791		1 1	L 0, 4				18 4 8 3,48	0.00% 4.07% -46.67% 0.00% 1.77%
	<i></i>	12,378 98,132 - 31,791			6,1				4 3,48	4.07% -46.67% 0.00% 1.77%
	φ φ	98,132			6,1				\$ 3,4	-46.67% 0.00% 1.77%
	φ φ	31,791			6,1				€	1.77%
	м м	31,791			0,L 4				:	1.77%
	B				4					
	₩				4				,	
				20,000	7,411	49%		\$ 91,406	ω •>	4.09%
		18,780	18,942	0.0	C C C)	15,000	(2,000)		33.33%
		152,279	189,915	208,242	59,039	39%	150,000	(58,242)	15	0.00%
		11,094	7,758	8,000	4,828	%09	8,000	' (0.00%
		3,616	2,150	2,000	2,353	%49 N/A	3,500	1,500	3,500	%00.0 0.00%
	€.	947.561 \$	\$ 950.056	932.324 \$	3 495.487	52% \$	961.988	\$ 29.664	\$ 999.117	3.86%
	₩	1			2	1 1			& 4,	2.23%
	€5	75.757	67.480 \$	68.735 \$	36.755	53% \$	68.735	·	\$ 67.782	-1.39%
	•							750		-100.00%
		1,491,309	1,461,415	1,476,815	608,931	41%	1,476,815	•	1,504,497	1.87%
8		9	•	•	•	N/A	•	•	•	0.00%
2		41,399		21,000	22,632	100%	22,632	1,632	•	-100.00%
	e	1 608 630 ¢	- 1 F20 206 &	1 566 550 G	- 890 099	N/A 43% ¢	1 568 032	1 382	- 4 572 270	0.00%
	÷)	0.12.0
5100 Salaries & Benefits	8	,	9	9	,	N/A \$	•	9	٠ ج	0.00%
				•			•	•	•	0.00%
		230,058	159,996	163,527	66,204	40%	163,527	•	163,527	0.00%
					•	A/N	•	•	•	0.00%
		3,250		1,500	•	%	1,500	•	•	-100.00%
5900 Other Financing Uses	•		1 00	'		N/A	' !	•	1 10	0.00%

Quarterly Budget Reforecast and 2006 Proposed Budget - General Fund General Fund Expenditure Summary By Function

		₹	Actual 2003	Actual 2004	Original Budget Estimate 2005	Actual Through July 2005	gh % of Revised	Revised Estimate 2005		Change From 2005 Original	Original Budget Estimate 2006	t From 2005 Revised
60550	Stormwater Management											
5100	Salaries & Benefits	↔		\$ 2,310	\$	\$	- N/A	8	⇔ '	•	\$. 0.00%
5200	Operating Supplies		501	•			/Z			•		
5300	Contractual Services		2,569	9,806	13,917	6,353	(.,		16,270	2,353	16,384	
5400	Other Expenses		•	75			- N/A	~		•		%00.0
2200	Capital Outlays		•	•			- N/A	4		•		%00.0
2900	Other Financing Uses		-				- N/A	4		-		. 0.00%
		↔	6,905	\$ 12,191	\$ 13,917	\$ 6,353	53 39%	क	16,270 \$	2,353	\$ 16,384	. 0.70%
60448	Streetlighting											
5100	Salaries & Benefits	₩	842		· •	₩	/Z	\$	⇔ '	•	₩	. 0.00%
5200	Operating Supplies		•	•			- N/A	-		•		. 0.00%
5300	Contractual Services		504,832	506,590	533,600	299,859	4,		533,600	•	538,936	1.00%
5400	Other Expenses		•	•	•		- NA			•		
2200	Capital Outlays		3,850	•			- NA	-		•		. 0.00%
2900	Other Financing Uses		•	•			- N/A	-		•		. 0.00%
		₩	509,524	\$ 506,590	9 533,600	\$ 299,859	29 26%	s	533,600 \$		\$ 538,936	1.00%
20209	Senior Citizen Transit											
5100	Salaries & Benefits	↔	38,746	\$ 39,064	. \$ 51,847	\$ 22,900	00 46%	₩	49,847 \$	(2,000)	\$ 48,305	-3.09%
5200	Operating Supplies									` '		
5300	Contractual Services		10,140	10,140	10,140	6,240	v		10,140	•	9,991	-1.47%
5400	Other Expenses		•	•						•		
2200	Capital Outlays		•	•			- N/A	-		•		. 0.00%
2300	Other Financing Uses		•	•			- NA	-		•		%00.0
		\$	48,886	\$ 49,204	. \$ 61,987	\$ 29,140	40 49%	÷	59,987 \$	(2,000)	\$ 58,296	-2.82%
60446	Community Event Support											
5100	Salaries & Benefits	8	34,581	\$ 29,594	\$ 32,500	\$ 10,529	29 32%	↔	32,500 \$	•	\$ 32,500	0.00%
5200	Operating Supplies		2,949	2,563					2,750	•	2,750	0.00%
5300	Contractual Services		17,574	9,764	(1)	4,631	_	.,	30,470	•	30,470	
5400	Other Expenses		•	•			- N/A	~		•		. 0.00%
2200	Capital Outlays		•	•			- N/A	4		•		. 0.00%
2900	Other Financing Uses		•				- N/A	4		•		. 0.00%
		\$		\$ 41,921	\$ 65,720	s		ક		•	\$ 65,720	0.00%
		↔	2,462,366	\$ 2,299,108	\$ 2,406,801	\$ 1,085,858	58 45%	6 \$ 2,409,536	\$ 985;	2,735	\$ 2,415,142	
70751	Parks Maintenance											
5100	Salaries & Benefits	₩		\$ 445,710	€	8		s)	467,299 \$	•	\$ 458,641	
5200	Operating Supplies		140,573	104,812					104,300	•	105,325	
5300	Contractual Services		586,465	590,526	505,716	336,517		ų,	000,	24,284	000'009	
5400	Other Expenses		168	41	•	1,389	∞		009,	1,600		-68.75%
5700	Capital Outlays		85,387	57,430	54,556		625 1%		43,000	(11,556)	39,815	-7.41%
3	Other Financing Oses			•			-	1		•		%00.0

Quarterly Budget Reforecast and 2006 Proposed Budget - General Fund General Fund Expenditure Summary By Function

		Ā	Actual 2003	Actual 2004		Original Budget Actual Inrougn Estimate 2005 July 2005	Actual Inrou July 2005	ugn % of 5 Revised		Revised Estimate 2005	Change From 2005 Original		Original Budget Estimate 2006	From 2005 Revised
70757	Mc Graft Park Maintenance													
5100	Salaries & Benefits	↔	8,765	\$	12,017 \$	16,884	8	3,332	20% \$		\$	↔	16,962	0.46%
5200	Operating Supplies		5,306		2,396	4,500	.,	311	%/	4,500			4,000	-11.11%
5300	Contractual Services		30,830	4	46,024	25,497	17,(17,094	48%	35,497	10,000	000	36,457	2.70%
5400	Other Expenses		•			•			N/A	•			•	0.00%
2200	Capital Outlays		39		25	•			N/A				•	0.00%
2900	Other Financing Uses		•			•			N/A	٠				0.00%
		↔	44,940	9	60,489 \$	46,881	\$ 20,	20,737	36% \$	56,881	\$ 10,000	\$ 000	57,419	0.95%
70775	General Recreation													
5100	Salaries & Benefits	₩	290,235	\$ 21.	217,770 \$	216,969	\$ 107,425	425	47% \$	226,969	\$ 10,000	\$ 000	229,098	0.94%
5200	Operating Supplies		41,843			36,566		14,711	40%				36,136	-1.18%
5300	Contractual Services		123,619	ō	90,280	98,534	42,0	42,648	43%	98,534			28,787	-1.77%
5400	Other Expenses		6,967		3,042	3,800		392	10%	3,800			3,800	0.00%
2200	Capital Outlays		2,127		32	•			N/A	•			•	0.00%
2900	Other Financing Uses		•			•			N/A					0.00%
		₩	464,791	\$ 350	350,878 \$	355,869	\$ 165,176	176	45% \$	365,869	\$ 10,000	\$ 000	365,821	-0.01%
70276	Cemeteries Maintenance													
5100	Salaries & Benefits	49	205.975	\$ 19	196.792 \$	203.549	\$ 111,996	966	26% \$	190.000	\$ (13.549)	349) \$	180.410	-5.05%
5200	Operating Supplies	•	10.846			17 169		8 5 18					6,925	-23.06%
5300	Contractual Services		251 300	70	249,830	227,750	155 162		%29	232,20	, r	5,000	264.250	12 53%
5400	Other Expanses		751	Ī	138	00 1, 137	2		100%	413	, C	413	300	27 36%
5700	Copital Outlave		11 008	Ċ	22.461	16.400	ď		20%	12 500	000	(000 (12,400	2 150/2
5900	Other Financing Hees		41,300	Ý	- 0,40	0,430	, o	000	0/67 N/A	000;61	3,5)	()6(12,400	0.0%
		¥	510 780	48	482 300 \$	464 958	279 987	987	\$ %29	445 663	(10.205)	05) ¢	464 285	4 18%
70585	Parking Operations)	5			200,4		5	1				70,40	-
)	Solorino & Bonofito	e	0,0	6	9 00 0		6	0 1	\$ /0U0		4	4 750		400,000
000	Salaries & Derients	Ð	10,010			' 00	_	,000					' ()	-100.00
2200	Operating Supplies		1,738	c	3 3	3,000		971	% 600	3,000			75,000	133.33%
2300	Contractual Services		235,608	Ň	4,8,4	32,040	, 0	10,285	32%	32,040			•	-100.00%
2400 1	Otner Expenses		•			•			4 ×	•			•	0.00%
2000	Capital Outlays		•			•			۲ <u>۶</u>				•	0.00%
0080	Other Financing Oses	e	- 250 350	ė	- 47070	- 040 30	÷	- 44 074	- 1	- 002 90	4	٠ (١	' 000	0.00%
		Ð	200,000		4 140,	23,040		97.1	0270	Т		٠,٢٥٥ ه	23,000	-32.037
70357	Graffiti Removal													
5100	Salaries & Benefits	↔	•	s	⇔ '	•	↔		N/A		\$	છ	•	0.00%
5200	Operating Supplies		•		513	1,000		28	12%	200	3)	(200)	200	0.00%
2300	Contractual Services		•	`	4,089	4,000		910	23%	4,000			4,000	0.00%
5400	Other Expenses		•			•			۷/ Z	•			•	0.00%
2200	Capital Outlays		•			i		1	N/A	•			•	0.00%
2300	Other Financing Uses		•			•			۷/Z	•			•	0.00%
		↔		↔	4,602 \$	5,000	\$	896	22% \$	4,500	\$ (5	(200)	4,500	0.00%
70771	Forestry													
5100	Salaries & Benefits	↔	103,509	9	\$ 098,89	•	₩		N/A	1	\$	⇔ '	٠	0.00%
5200	Operating Supplies		8,075	.,	2,971	•		,	۷/Z	•		,	•	0.00%
5300	Contractual Services		21,692	-	14,289	•		,	۷/Z	•		,	•	0.00%
5400	Other Expenses		940		493	•		,	۷ X	٠			•	0.00%
5700	Capital Outlays		2.458		906	•			N V				٠	0.00%
2900	Other Financing Uses		· •			•			N V	٠		,	٠	0000

Quarterly Budget Reforecast and 2006 Proposed Budget - General Fund General Fund Expenditure Summary By Function

								Actual As				% Change
		Act	Actual 2003	Actual 2004	Original Budget Estimate 2005		Actual Through July 2005	% of Revised Es	Revised Estimate 2005	Change From 2005 Original	Original Budget Estimate 2006	From 2005 Revised
70863	Farmers' Market & Flea Market											
5100	Salaries & Benefits	s	30,792 \$	30,972	2 \$ 21,867	\$ 25	5,649	26% \$	21,867	· \$	\$ 22,662	3.64%
5200	Operating Supplies		465	402		200	165	26%	280	•	229	-18.21%
5300	Contractual Services		14,462	16,678	8,000	00	6,965	54%	13,000	2,000	13,000	0.00%
5400	Other Expenses						•	√X	•	•	•	0.00%
2200	Capital Outlays		225				•	A/N	•	•	•	0.00%
2900	Other Financing Uses						•	√Z	•	•	•	0.00%
	9	s	45,944 \$	48,052	2 \$ 30,147	\$ 21	12,779	36% \$	35,147	\$ 5,000	\$ 35,891	2.12%
	\$		2,749,275 \$	2,259,700		\$ 99	1,123,585	54% \$	2,091,049	\$ 21,283	2,1	3.16%
80387	Environmental Services											
5100	Salaries & Benefits	s	181.136 \$	125.553	3 \$ 105.855	\$ 22	54.574	52% \$	105.855	· •	\$ 110.287	4.19%
5200		•			•		2.420		6.500	,		-36.92%
5300	Contractual Services		281,831	266.724	5	2 0	83,488	42%	196,500	•	189,525	-3.55%
5400	Other Expenses		189			200	'	%0	500	•	200	%00.0
5700	Capital Outlays		3.396	35	c:	2 2	•	%0	3.000	•	3.000	%00.0
2900	Other Financing Uses)	} .		. '	•	Z Z		•		0.00%
		s	474,411	397,056	312,355	35	140,482	45% \$	312,355	\$	\$ 307,412	-1.58%
	\$	s	474,411 \$	397,056	₩		140,482	1 1		€		
10875	Other - Contributions to Outside Agencies											
		s	80,163 \$	80,164	8 \$ 1	\$ 00	60,123	75% \$	80,500	•	\$ 80,500	0.00%
	Neighborhood Association Grants		29,308	24,776			16,914	81%	21,000	(4.000)		4.76%
	Muskegon Area First		42,000	20,000		90	34,245	75%	45,660			0.00%
	Veterans Memorial Day Costs		7,898	8,022		00		%0	2,200	(2,800)		36.36%
	Neiahborhoods of Choice		•				•	√ Z	•			0.00%
	Mainstreet Program		•				i	∢ Z	•	•	2,500	0.00%
	211 Service		•				•	∢ Z	•	•	2,500	0.00%
	Institute for Healing Racism		3,000	1,000		8	1,000	100%	1,000	•	1,000	
	MLK Diversity Program		1,000	1,000		8	•	%0	1,000	•	1,000	
	Muskegon Area Labor Management (MALMC)		1,000	1,000		8	1,000	100%	1,000	•	1,000	0.00%
	Muskegon County and Humane Society - Feral Cat Control		17,890	11,332	-	00	7,552	47%	16,000	•	16,000	0.00%
	Other		•				•	N/A	•	•	•	0.00%
	Contributions To Outside Agencies	s	182,259 \$	147,294		\$ 00	120,834	72% \$	168,360	(008'6) \$	177,660	5.52%
	9	↔	182,259 \$	147,294	178,160	\$	120,834	72% \$	168,360	(0)8'6)	177,660	5.52%
	Total Customer Value Added Activities	\$ 17	7,371,192 \$	17,375,838	3 \$ 17,608,879	6 6	9,329,619	54% \$	17,393,550	\$ (215,329)	\$ 17,958,616	3.25%
	As a Percent of Total General Fund											
	Expenditures		73.3%	74.3%	% 75.3%	3%	75.6%		74.6%		75.1%	

Quarterly Budget Reforecast and 2006 Proposed Budget - General Fund General Fund Expenditure Summary By Function

		Actu	ual 2003	Actual 2004	Original Budget Estimate 2005	Actual Through July 2005	Actual As % of Revised	Revised Estimate 2005	Change From 2005 Original	Original Budget Estimate 2006	% Change From 2005 Revised
	II. Business Value Added Activities										
10101	City Commission										
5100	Salaries & Benefits	↔		\$ 61,918	\$ 62,658	\$ 34,4	22%	\$ 62,658	•	↔	
5200	Operating Supplies		9,367	14,894	13,500			12,000	(1,500)	_	
2300	Contractual Services		28,258	3,517	2,000			2,500	(2,500		40.00%
2400	Other Expenses		6,126	2,427	9000'9	1,068	က	3,500	(2,500	ó,	
2700	Capital Outlays		i	480	200		%0 -	200	•	200	
2900	Other Financing Uses	,					Y/A			,	0.00%
00,0,		မှ	103,449	\$ 83,236	\$ 87,658	\$ 36,396	3 45% \$	\$ 81,158	\$ (6,500)	87,412	7.71%
10102	City Promotions & Public Relations										
5100	Salaries & Benefits	↔		· \$	· \$	€9	8 A/N	•	•	s	0.00%
5200	Operating Supplies		2,643	546	•	44		100	100		
5300	Contractual Services		27,909	9,533	15,188	3,860		8,600	(6,588)	12,650	•
5400	Other Expenses			397	•		A/N	•			
2200	Capital Outlays			•	•		A/N	•	•	•	0.00%
2900	Other Financing Uses		•	•	•		A/N	•	•	•	0.00%
		ઝ	30,552 \$	10,476	\$ 15,188	\$ 3,904	45% \$	\$ 8,700	\$ (6,488)) \$ 12,750	46.55%
10172	City Manager										
5100	Salaries & Benefits	s	182.226	\$ 194.094	\$ 198.312	\$ 116.233	29%	\$ 198.312	٠ ج	\$ 200.896	1.30%
5200	Operating Supplies		1,846	1,421				1,500	(200		• • •
5300	Contractual Services		2,609	2,496		-		2,700	(200		
5400	Other Expenses		1,646	1,197				1,500	(200)		
2200	Capital Outlays		•	•	687	1,021	v	1,500	813	200	-96.67%
2900	Other Financing Uses			•	•		A/N	•	•	•	0.00%
		↔	188,327	\$ 199,208	\$ 206,199	\$ 119,395	2 58% \$	\$ 205,512	(289)) \$ 208,396	1.40%
10145	City Attorney										
5100	Salaries & Benefits	69	1	· •	· &	€9	8 A/N	· \$	· •	· &	0.00%
5200	Operating Supplies		869	819	1,000		%0 -	1,000	•	1,000	
5300	Contractual Services		383,732	428,310	400,000	265,434	1 63%	420,000	20,000	405,152	
5400	Other Expenses		i	•	i		A/N	•	•	•	0.00%
2200	Capital Outlays		•	•	•		- N/A	•	•	•	0.00%
2900	Other Financing Uses			•	'		- N/A	•	•	•	0.00%
		ક્ક		\$ 429,129	\$ 401,000	\$ 265,434	%E9	\$ 421,000	\$ 20,000		-3.53%
		↔	706,929	\$ 722,049	\$ 710,045	\$ 425,129	\$ %69 6	\$ 716,370	\$ 6,325	1 1	-0.23%
20173	Administration										
5100		49	133,545	\$ 137,408	\$ 149,072	\$ 86.148	28%	\$ 149,072	€	\$ 156.682	5.10%
5200	Operating Supplies						10%		(200)		•
5300	Contractual Services		6.012	11.460		4		12,000	(4.176		
5400	Other Expenses		2,703	207	2.000		3 23%	200	(1.500		
2200	Capital Outlays		2,013	1	200		N/A	•	(200)		
2900	Other Financing Uses	,					N/A				%00.0
		မှ	145,710 \$	150,457	\$ 169,748	\$ 90,596	55% \$	\$ 163,372	\$ (6,376)) \$ 172,638	2.67%

Quarterly Budget Reforecast and 2006 Proposed Budget - General Fund General Fund Expenditure Summary By Function

		Ä	Actual 2003	Actual 2004		Jriginal Budget 7 Estimate 2005	Original Budget Actual Ihrough Estimate 2005 July 2005	n % or Revised	Revised Estimate 2005		Change From 2005 Original	Original Budget Estimate 2006	let From 2005 16 Revised
20228	Affirmative Action												
5100	Salaries & Benefits	↔	93,074	\$ 67	\$ 968'29		\$ 41,600		↔	78,199 \$	•	\$ 77,906	
5200	Operating Supplies		528		449	3,000	191			200	(2,500)		
5300	Contractual Services		1,553	8	2,093	2,999	1,202			1,999	(1,000)	3,270	
2400	Other Expenses		1,572		376	2,000	343	.,		1,400	(009)		•
2200	Capital Outlays		226			•		- N/A			•		- 0.00%
2900	Other Financing Uses		•					- N/A			•		
		ઝ	97,704	\$ 20	70,814 \$	86,198	\$ 43,336	6 53%	છ	82,098 \$	(4,100)	\$ 82,511	1 0.50%
20744	Julia Hackley Internships												
5100	Salaries & Benefits	49	7,837	89	8,931 \$	7,636	\$ 5,359	%02 6	s	7,636 \$	•	\$ 8,000	00 4.77%
5200	Operating Supplies										•		•
5300	Contractual Services		•			•		- NA			•		
5400	Other Expenses		•		,	٠		- NA			,		~000
5700	Carital Outlays		•			٠		- NA			•		%00.0
5900	Other Financing Uses		٠			٠		4 / Z			,		%00 ⁰ 0 -
		69	7.837	8	8.931 \$	8.000	\$ 5.359		S	8.000		\$ 8.103	
20215	City Clerk & Flections												
101		θ	237 000	253	263 377 €	267 559	130 442	, E200/	θ	267 558 ¢		280 540	%CC 8 01
5200	Operating Supplies)	33 167	•					• •		(13 639)	•	
5300	Contractual Services		42,50	ας.	28.584	25,800	0,00			22,530	(3 171)		
5400	Other Expenses		5 156	, c.	3 437	2,250	2,020			2 750	(; ;)		
5700	Canital Outland		1 910	0 4	4.50	;	2,200			3 5	001	į	
2000	Other Financing Uses		2 '	r	2 '		ń			3 '	3 '		%000
8		€5	319.921	311	311.589 \$	342.947	\$ 167.474	4,	€9	326.237 \$	(16.710)	\$ 347.353	
20220	Civil Service												
5100		69	176.851	\$ 136	136.039 \$	137.063	\$ 83.447	7 61%	69	.063 \$	•	\$ 152.841	11.51%
5200	Operating Supplies	•	10,642								'		_
5300	Contractual Services		19,767	16	16,303	18,200	7,885	5 35%		22,700	4,500	_	.21.59%
5400	Other Expenses		7,534	2	2,691	5,587	66			4,487	(1,100)		
2200	Capital Outlays		•		650	300	326	`		2,350	2,050		500 -78.72%
2900	Other Financing Uses		•			٠		- N/A					- 0.00%
		ક્ક	214,794	\$ 162	162,874 \$	168,000	\$ 94,326	5 54%	↔	173,450 \$	5,450	\$ 181,541	11 4.66%
		↔	785,966				7		εs	753,157 \$	(21,736)	\$ 792,146	.6 5.18%
30202	Finance Administration												
5100	Salaries & Benefits	ક	297,906	\$ 316	316,103 \$	329,841	\$ 189,730	0 58%	\$ 329.841	.841 \$	'	\$ 340,444	3.21%
5200	Operating Supplies		7,010			_					25		
5300	Contractual Services		87,221	75	75,827	80,200	61,441			79,463	(737)	ω	
5400	Other Expenses		156		34	•	66	%66 6		100	100		
2200	Capital Outlays		3,784		16	•	1,414			1,500	1,500	1,500	%00.0 00
2900	Other Financing Uses		1			•					•		- 0.00%
		↔	396,077	\$ 397	397,246 \$	415,791	\$ 255,549	9 61%	↔	416,679 \$	888	\$ 428,669	39 2.88%
30209	Assessing Services												
5100	Salaries & Benefits	↔	6,199	\$	6,254 \$	6,361	\$ 5,435	ω	s	6,361 \$	•	\$ 6,489	
5200	Operating Supplies		. 100		' 7	- 000	500	4/N .		' 6	' 0	000	
2300	Contractual Services		394,707	400	400,041	400,000	201,178			402,000	2,000	408,073	3 1.51%
2400	Other Expenses		80			99		%^ -		3	•		-100.000
27.00	Odpital Oditays Other Eineneina Hees					•		(<u> </u>			• •		%00.0 -
200											•		

Quarterly Budget Reforecast and 2006 Proposed Budget - General Fund General Fund Expenditure Summary By Function

		Ac	Actual 2003	Actual 2004	Original Budget Estimate 2005	Actual Through July 2005	Actual As % of Revised	Revised Estimate 2005	Change From 2005 Original	Original Budget Estimate 2006		% Change From 2005 Revised
30205	Income Tax Administration											
5100	Salaries & Benefits	↔	229,175 \$	(A	\$ 268,851	\$ 154,099		\$ 268,851	₩	- \$ 28	281,245	4.61%
2700	Operating Supplies		20,667	15,964	22,005	12,590		22,005			21,260	-3.39%
5300	Contractual Services		46,251	39,403	49,144	26,216		49,144		- 4	46,569	-5.24%
5400	Other Expenses		642	1,020	400	195		400			009	20.00%
2200	Capital Outlays		1,437	1,293	200	237		750	250	0	200	-33.33%
2900	Other Financing Uses	,					N/A				1	%00.0
		မာ	298,172 \$	313,097	\$ 340,900	\$ 193,637	21%	\$ 341,150	\$ 250	မှ	350,174	2.65%
30253	City Treasurer											
5100	Salaries & Benefits	↔	290,796 \$	279,010	\$ 292,201	\$ 160,739	22%	\$ 292,201	s	- \$ 26	299,914	2.64%
5200	Operating Supplies	,									32,000	0.00%
5300	Contractual Services		65.831	67,355	60.000	33,776		000'09		ı uc.	58.300	-2.83%
5400	Other Expenses		545	950	1.000	747		1.000		,	1,000	%00.0
5700	Capital Outlays		2.652	57	3.000		%0	3.000			1,975	-34.17%
2900	Other Financing Uses		į 1	5 '	,	•	Q Z	,			5	0.00%
		S	393.574 \$	375.131	\$ 388.201	\$ 211.823		\$ 388.201	49	- \$	393.189	1.28%
30248	Information Systems Administration											
7100	Salaries & Benefits	¥	\$ 602.096	356 338	233611	132 429	27%	233 611	¥	77 S	240 346	2 88%
5200	Operating Supplies	•	1 361				-		(1 338)	÷	2,2,2	32 15%
5300	Contractual Services		1,00,1	25,-7	2,300	11 880	C	4,10Z			2,000	2 82%
5300	Other Expenses		7,619	10,00	15,000	790,11		12,789			15,000	20.7%
2400	Oneital Cuttoria		700.67	0.0,-	3,000	102	L	77.061			2,000	17.740/
27.00	Other Financing Uses		43,907	770,77	26,000	14,760		106,12	06,1		000,63	-11.14%
0060	Other Financing Oses	6	\$ 012 Z3C	200 300	DOC 444	450 647	\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	707 0cc \$	(F 64.4)	6	- 00 4 00	0.00.0
		9	001,100	ľ	000,411	40,001		000,197	0,0,0	9	330,129	2.22.70
		₩	1,846,558 \$	1,829,276	\$ 1,887,764	\$ 1,027,869	25%	\$ 1,885,288	\$ (2,476)	es.	4,723	2.09%
6026E	City Hall Maintenance											
24.00		•									1	30
5100	Salaries & Benefits	Ð	67,355	J	\$ 53,339	36,603		\$ 53,339	Ð	р ,	62,517	17.21%
2200	Operating Supplies		12,925	9,354	9,227	6,412		9,227		•	10,850	17.59%
5300	Configuration Services		100, 100	109,042	000,871	406,111	J	174,000	(nnate)		00,00	%/1.6-
5400	Otner Expenses		• !	S		•	N/A	' ;			200	0.00%
5700	Capital Outlays		409	1,229	6,500	•	%0	6,000	(200)		12,994	116.57%
0069	Other Financing Uses	€	' '							€	' '	0.00%
		es es	268,875 \$	244,405	\$ 248,666	\$ 154,969	64% 64%	\$ 242,566	\$ (6,100)	es es	251,861	3.83%
80400	Planning, Zoning and Economic Development	ment										
5100	Salaries & Benefits	↔	424,969 \$	8	\$ 391,623	\$ 214,272		\$ 391,623	↔	- \$ 41	413,994	5.71%
5200	Operating Supplies		14,518	7,953	14,825	5,635		14,825			10,000	-32.55%
5300	Contractual Services		67,030	66,339	43,000	17,655		43,000		e) ı	33,000	-23.26%
5400	Other Expenses		4,278	2,156	2,000	991		2,000			2,000	%00.0
2400	Capital Outlays		1,891	1,371	2,000	2,343	94%	2,500	200	0	2,000	-20.00%
2900	Other Financing Uses			•	•	•	N/A	•		-		%00.0
		↔	512,686 \$			\$ 240,896			\$ 200	↔	460,994	1.55%
		မှ	512,686 \$	400,018	\$ 453,448	\$ 240,896	23%	\$ 453,948	\$ 200	မှ	460,994	1.55%
	Total Business Value Added Activities	8	4,121,014 \$	3,900,413	\$ 4,074,816	\$ 2,249,954	26%	\$ 4,051,329	\$ (23,487)	es	4,144,434	2.30%
	As a Percent of Total General Fund											
	Expenditures		17 4%	16.7%	17 4%	18 2%		17.4%			17.3%	
			?			:					?!	

Quarterly Budget Reforecast and 2006 Proposed Budget - General Fund General Fund Expenditure Summary By Function

## STATE CONTRINGED 15,000			Actual 2003	Actual 2004		Estimate 2005	Estimate 2005 July 2005	Revised	Estimate 2005	2005 Original	Estimate 2006	Revised
Page		II. Fixed Budget Items										
Control General Fund	30995											
Local Stream Fund Communication Fund		Major Street Fund			\$	1		N/A		€		0.00%
Budget Stabilization and Colorating Stabsisty) 210,000 200,000 151,667 58% 260,000 150,000		Local Street Fund	870,00		8	480,000	280,000	51%	550,000	20,000	•	-12.73%
Commercial Fund General Fund By Expenditures 13,000 20,000 15,1667 58% 26,000 15,000 1		Budget Stabilization Fund				•	•	A/N	•			0.00%
Public Improvement Fund (Fire Equipment Reserve) 150,000 150		L.C. Walker Arena Fund (Operating Subsidy)	210,00		8	260,000	151,667	28%	260,000		. 260,000	
Name Claims Fund (Grant Matches) 10,866 21,228		Public Improvement Fund (Fire Equipment Reserve)	150,00		8	150,000	87,500	28%	150,000		. 150,000	
Name March		State Grants Fund (Grant Matches)	10,85		28		•	A/N	•			
Sidewale Nich Nic		Marina		- 40,00	8	•	•	%0	30,000	30,000		33.33%
MOS table Rehab Lan Fund Tree Replacement Tree Replacement S 1,240,856 S 1,156,328 S 890,000 S 519,167 49% S 1,050,000 S 160,000 S 930,000		Sidewalk		- 125,00	8	•	•	%0	000'09	900'09		-100.00%
TIFA Debt Service Fund		MOD State Rehab Loan Fund				•	•	A/N	•			0.00%
Tree Replacement		TIFA Debt Service Fund				•	•	Ϋ́	•			0.00%
51 General Insurance \$ 1,240,686 \$ 1,165,223 \$ 1,165,223 \$ 890,000 \$ 519,167 49% \$ 1,050,000 \$ 160,000 \$ 1,800,000 \$		Tree Replacement				•	•	N/A	•	,		0.00%
Contingency and Bad Debt Expense \$ 335,896				↔				49%			↔	-11.43%
Obe Debt Retirement 217,397 216,884 3,000 2,878 36% 8,000 5,000 5,000 5,000 5,000 5,000 5,000 91 Contingency and Bad Debt Expense 133,760 404,950 450,000 (35,238) -8% 450,000 - 400,000 - 400,000 - 400,000 - 400,000 - 400,000 - 400,000 - 400,000 - - 400,000 - - 400,000 - - 400,000 - - 400,000 - - 400,000 - - 400,000 - - 400,000 - - 400,000 - - 400,000 - - 400,000 - - 400,000 - - 400,000 - - 400,000 - - 400,000 - - 400,000 - - 400,000 - - 400,000 - - 400,000 - - -	30851	_		\$				74%		↔		2.95%
Contingency and Bad Debt Expense 133.760 404,950 450,000 10,396 87% 450,000 2,000 84,585 Cotal Fixed-Budget Items \$ 2,213,128 \$ 2,111,768 \$ 1,702,375 \$ 754,786 40% \$ 1,869,375 \$ 167,000 \$ 1,824,274 As a Percent of Total General Fund \$ 2,213,128 \$ 2,111,768 \$ 1,702,375 \$ 754,786 40% \$ 1,869,375 \$ 167,000 \$ 1,824,274 As a Percent of Total General Fund \$ 2,213,128 \$ 2,111,768 \$ 1,702,375 \$ 754,786 40% \$ 1,869,375 \$ 167,000 \$ 1,824,274 As a Percent of Total General Fund \$ 2,3705,334 \$ 2,3386,019 \$ 23,386,070 \$ 12,334,359 53% \$ 23,314,254 \$ (71,816) \$ 23,927,324 As a Percent of Total General Fund \$ 2,3705,334 \$ 23,386,019 \$ 23,386,070 \$ 1,234,359 55% \$ 14,494,240 \$ (71,816) \$ 23,927,324 As a Percent of Total General Fund \$ 23,005,336 \$ 14,102,556 \$ 14,707,844 \$ 7,920,092 55% \$ 14,494,240 \$ (71,816) \$ 15,096,695 Contractual Sensities & Benefits \$ 13,805,336 \$ 14,102,556 \$ 14,707,844 \$ 7,920,092 55% \$ 14,494,240 \$ (12,622) \$ (982,414) \$ (12,622) \$ (982,414) \$ (12,622) \$ (982,414) \$ (12,622) \$ (982,414) \$ (12,622) \$ (982,414) \$ (12,622) \$ (982,414) \$ (12,622) \$ (982,414) \$ (12,622) \$ (982,414) \$ (12,622) \$ (982,414) \$ (12,622) \$ (982,414) \$ (12,622) \$ (982,414) \$ (12,622) \$ (982,414) \$ (12,622) \$ (982,414) \$ (12,622) \$ (982,414) \$ (12,622) \$ (13,604) \$ (13,614) \$ (13	30906		217,39		84	3,000	2,878	36%	8,000	5,000		525.00%
Ow Major Capital Improvements 285.310 11,373 10,000 10,396 87% 12,000 2,000 84,585 Total Fixed-Budget Items \$ 2,213,128 \$ 2,111,768 \$ 1,702,375 \$ 754,786 40% \$ 1,869,375 \$ 167,000 \$ 1,824,274 As a Percent of Total General Fund 9.3% 9.0% 7.3% 6.1% 8.0% 7.18 7.6% Total General Fund \$ 23,705,334 \$ 23,388,019 \$ 23,388,070 \$ 12,334,359 53% \$ 23,14,254 \$ 77,1816 \$ 23,927,324 Recap: Total General Fund \$ 23,705,334 \$ 23,388,019 \$ 23,388,070 \$ 12,334,359 53% \$ 23,14,254 \$ 77,1816 \$ 23,927,324 Recap: Total General Fund \$ 23,005,336 \$ 14,102,556 \$ 14,707,844 \$ 7,920,992 55% \$ 14,494,240 \$ 77,816 \$ 3,927,334 Recap: Total General Fund \$ 23,004,472 \$ 23,009 \$ 23,414 \$ 8,824,44 \$ 77,816 \$ 8,824,44 \$ 77,816 \$ 8,824,44 \$ 77,816 \$ 84,44 \$ 77,816 \$ 87,009	10891		133,76		20	450,000	(35,238)	%8-	450,000		400,000	-11.11%
As a Percent of Total General Fund \$ 2,213,128 \$ 2,111,768 \$ 1,702,375 \$ 754,786 40% \$ 1,869,375 \$ 167,000 \$ 1,824,274 As a Percent of Total General Fund 9.3% 9.0% 7.3% 6.1% 8.0% 7.6% Total General Fund \$ 23,705,334 \$ 23,388,019 \$ 23,386,070 \$ 12,334,359 53% \$ 23,314,254 \$ (71,816) \$ 23,927,324 Recap: Total General Fund By Expenditure Object \$ 23,705,334 \$ 23,388,019 \$ 23,386,070 \$ 12,334,359 53% \$ 23,314,254 \$ (71,816) \$ 23,927,324 Recap: Total General Fund By Expenditure Object \$ 23,388,019 \$ 23,386,070 \$ 12,334,359 55% \$ 14,494,240 \$ (71,816) \$ 15,096,695 Salantes & Benefits \$ 14,004,44 \$ 232,966 \$ 249,174 50% 504,456 50,441 50,444,608 51,2471 549,441 Contractual Services \$ 14,004,408 \$ 14,004,408 \$ 14,494,240 \$ 14,494,240 \$ 14,494,408 \$ 14,494,408 \$ 14,494,240 \$ 14,494,240 \$ 14,494,240 </td <td>) 000 000</td> <td></td> <td>285,31</td> <td></td> <td>73</td> <td>10,000</td> <td>10,396</td> <td>87%</td> <td>12,000</td> <td>2,000</td> <td></td> <td>604.88%</td>) 000 000		285,31		73	10,000	10,396	87%	12,000	2,000		604.88%
As a Percent of Total General Fund 9.3% 9.0% 7.3% 6.1% 8.0% 7.6% Expenditures Total General Fund \$ 23,705,334 \$ 23,386,070 \$ 12,334,359 53% \$ 23,314,254 \$ 7,6% 7.6% Recap: Total General Fund By Expenditure Object Salaries & Benefits \$ 14,102,566 \$ 14,707,844 \$ 7,920,092 55% \$ 14,494,240 \$ 15,096,695 Salaries & Benefits \$ 13,805,336 \$ 14,707,844 \$ 7,920,092 55% \$ 14,494,240 \$ 15,096,695 Contractual Savices \$ 13,805,336 \$ 14,707,844 \$ 7,920,092 55% \$ 14,494,240 \$ 15,096,991 Contractual Savices \$ 13,805,336 \$ 14,707,844 \$ 7,920,092 55% \$ 14,494,240 \$ 15,096,991 Contractual Savices \$ 13,805,337 \$ 14,707,844 \$ 7,920,092 55% \$ 14,494,240 \$ 15,099,941 Contractual Savices \$ 13,805,333 \$ 14,707,444 \$ 13,805,709 \$ 23,144,408 \$ 14,819 \$ 15,099,941 Contractual Savices <t< td=""><td></td><td>Total Fixed-Budget Items</td><td>2,2</td><td>8</td><td></td><td></td><td></td><td>40%</td><td></td><td></td><td>↔</td><td>-2.41%</td></t<>		Total Fixed-Budget Items	2,2	8				40%			↔	-2.41%
Expenditures 9.3% 9.0% 7.3% 6.1% 8.0% 7.6% Total General Fund \$ 23,705,334 \$ 23,386,019 \$ 23,386,070 \$ 12,334,359 53% \$ 23,14,254 \$ (71,816) \$ 23,927,324 Recap: Total General Fund By Expenditure Object \$ 13,805,336 \$ 14,102,556 \$ 14,707,844 \$ 7,920,092 55% \$ 14,494,240 \$ (213,604) \$ 15,096,695 Salaries & Benefits \$ 13,805,336 \$ 14,102,556 \$ 14,707,844 \$ 7,920,092 55% \$ 14,494,240 \$ (213,604) \$ 15,096,695 Operating Supplies \$ 13,805,336 \$ 14,102,556 \$ 14,707,844 \$ 7,920,092 55% \$ 14,494,240 \$ (213,604) \$ 15,096,695 Operating Supplies \$ 13,805,336 \$ 14,707,844 \$ 7,920,092 35% \$ 14,494,240 \$ (213,604) \$ 15,096,695 Operating Cuples \$ 13,805,331 \$ 10,014,72 6,957,090 3,480,134 50% 6,944,408 (12,682) 6,992,414 Recap: Total General Fund \$ 23,705,334 \$ 23,386,19 \$ 23,386,019 \$ 12,334,359		As a Percent of Total General Fund										
Recap: Total General Fund By Expenditure Object \$ 23,705,334 \$ 23,388,019 \$ 23,386,070 \$ 12,334,359 \$ 538,67 \$ 6,984,408 \$ 23,314,254 \$ (71,816) \$ 23,927,324 Recap: Total General Fund By Expenditure Object \$ 13,805,336 \$ 14,102,556 \$ 14,707,844 \$ 7,920,092 55% \$ 14,494,240 \$ (213,604) \$ 15,096,695 Operating Supplies \$ 13,805,336 \$ 14,102,556 \$ 14,707,844 \$ 7,920,092 55% \$ 14,494,240 \$ (213,604) \$ 15,096,695 Operating Supplies Contractual Services \$ 13,805,336 \$ 14,102,556 \$ 14,707,844 \$ 7,920,092 55% \$ 14,494,240 \$ (213,604) \$ 15,096,695 Operating Supplies \$ 14,102,556 \$ 14,707,844 \$ 7,920,092 55% \$ 14,494,240 \$ (213,604) \$ 15,096,695 Operating Supplies Contractual Services \$ 14,102,556 \$ 14,707,844 \$ 7,920,092 55% \$ 14,494,240 \$ (12,682) \$ 6,982,414 Operating Supplies \$ 14,894,240 \$ (12,682) \$ 6,982,414 Operating Supplies Contractual Services \$ 60,066 95,7090 96,637 32,667 40% \$ 13,818 \$ (14,819) \$ 81,505 Capital Outlay \$ 130,245 55% \$ 130,2593 3 36,760 980,000 10,0		Expenditures	9.3		%0	7.3%	6.1%		8.0%		7.6%	. 0
Recap: Total General Fund By Expenditure Object \$ 23,705,334 \$ 23,386,019 \$ 23,386,070 \$ 12,334,359 \$ 538, \$ 23,314,254 \$ (71,816) \$ 23,927,324 Recap: Total General Fund By Expenditure Object \$ 13,805,336 \$ 14,102,556 \$ 14,707,844 \$ 7,920,092 \$ 55% \$ 14,494,240 \$ (213,604) \$ 15,096,695 \$ (32,471) \$ 549,941 \$ (32,4												
Recap: Total General Fund By Expenditure Object Salaries & Benefits \$ 13,805,336 \$ 14,102,556 \$ 14,707,844 \$ 7,920,092 55% \$ 14,494,240 \$ 15,096,695 Salaries & Benefits \$ 13,805,336 \$ 14,102,556 \$ 14,707,844 \$ 7,920,092 55% \$ 14,494,240 \$ 15,096,695 Sept. 70 \$ 13,805,331 \$ 17,004 \$ 532,966 249,176 50% 500,495 (22,471) 549,941 Contractual Services \$ 7,001,472 6,957,090 34,801,134 50% 6,944,408 (12,682) 6,982,414 Other Expenses \$ 60,060 96,637 32,667 40% 81,518 (14,819) 81,505 Capital Outlays \$ 660,668 380,675 198,533 130,245 522,045 49% 1,058,000 165,000 980,000 Total General Fund \$ 23,705,334 \$ 23,388.019 \$ 23,334.359 538, 23,314.254 77,1816) \$ 23,3927.324		Total General Fund	23,7	↔	↔			23%			↔	2.63%
Recap: Total General Fund By Expenditure Object Salaries & Benefits \$ 13,805,336 \$ 14,102,556 \$ 14,707,844 \$ 7,920,092 55% \$ 14,494,240 \$ 15,096,695 Salaries & Benefits \$ 13,805,336 \$ 14,102,556 \$ 14,707,844 \$ 7,920,092 55% \$ 14,494,240 \$ 15,096,695 Speciating Supplies \$ 13,805,731 \$ 470,044 \$ 52,966 \$ 249,176 50% \$ 500,495 (12,682) 6,982,414 Contractual Services \$ 1,108,531 7,001,472 6,957,090 3,480,134 50% 6,944,408 (12,682) 6,982,414 Other Expenses \$ 60,060 96,657 198,533 130,245 525,67 40% 1,681,000 144,819) 81,555 All Other Financing Uses 1,458,253 1,373,212 893,000 522,045 49% 1,686,000 165,000 980,000 Total General Fund \$ 23,705,334 \$ 23,388,019 \$ 12,334,359 53% \$ 23,314,254 7,1816) \$ 23,927,324												
Salaries & Benefits \$ 13.805,336 \$ 14,102,556 \$ 14,707,844 \$ 7,920,092 55% \$ 14,494,240 \$ (213,604) \$ 15,096,656 Operating Supplies		Recap: Total General Fund By Expenditu	re Object	•	•						•	
Operating Supplies 586,173 470,044 532,966 249,176 500,495 (32,471) 549,41 Contractual Services 7,108,531 7,001,472 6,957,090 3,480,134 50% 6,944,408 (12,682) 6,982,414 Contractual Services 86,383 60,060 96,637 32,667 40% 81,818 (14,819) 81,505 Capital Outlays 80,658 380,675 198,533 130,245 55,293 36,760 236,769 All Other Financing Uses 1,458,253 1,373,212 893,000 522,045 49% 1,656,000 980,000 Total General Fund \$ 23,705,334 \$ 23,388,019 \$ 23,388,070 \$ 12,334,359 53% \$ 23,314,254 \$ 77,1816 \$ 23,927,334	100	Salaries & Benefits		Ð	₽			25%		_	₽	4.16%
Contractual Services (12,082) 7,108,531 7,001,472 6,957,190 3,480,134 50% 6,944,408 (12,082) 6,982,414 Other Expenses 860,658 860,658 1380,675 198,533 373,212 893,000 522,045 49% 1,058,000 165,000 980,000 Total General Fund \$ 23,388,019 \$ 23,388,078 \$ 12,334,254 \$ (71,816) \$ 23,927,324	5200	Operating Supplies	586,17		4 8	532,966	249,176	20%	500,495	(32,471		9.88%
Other Expenses Other Expenses Other Expenses Other Expenses Capital Outlays All Other Financing Uses All Other Financing Les Capital General Fund \$ 23,705,334 \$ 23,388.019 \$ 23,386.070 \$ 12,334,359 \$ 53% \$ 23,314,254 \$ (71,816) \$ 23,927,324	2300	Contractual Services	7,108,53	0,7	7 2	6,957,090	3,480,134	%0¢	6,944,408	(12,682	9,6	
All Other Financing Uses 2.3,705,334 \$ 23.388.019 \$ 23.386.070 \$ 12.334.359 53% \$ 23.314.254 \$ (71.816) \$ 23.927.324	5400	Other Expenses	86,38		30	96,637	32,667	40%	81,818	(14,819		-0.38%
\$ 23.705.334 \$ 23.388.019 \$ 23.386.070 \$ 12.334.359 53% \$ 23.314.254 \$ (71.816) \$ 23.927.324	0069	Capital Cattags All Other Financina Uses	1.458.25	-	2 2	893.000	522.045	49%	1.058,000	165,000		
		Total General Fund	\$ 23,705,33	\$	(S		12.	23%	\$ 23.314.254	\$ (71.816	\$ 23	

City of Muskegon Comparison of Revenues and Costs of Selected General Fund Functions

	A	ctual 2003	Ac	ctual 2004	Original Budget Estimate 2005	Actual Through July 2005	Re	vised Estimate 2005		ginal Budget timate 2006
		Sa	nita	ition						
Revenues										
Property taxes - sanitation	\$	1,805,752	\$	1,551,518	\$ 1,589,076 50,000	\$ 1,572,029 43,908		1,572,029 60,000	\$	1,620,159 60,000
Sanitation stickers		49,856 1,855,608		62,704 1,614,222	1,639,076	1,615,937		1,632,029		1,680,159
Evnandituras										
Expenditures General Sanitation		1,608,639		1,529,206	1,566,550	669,068		1,568,932		1,572,279
Recycling		233,308		159,996	165,027	66,204		165,027		163,527
		1,841,947		1,689,202	1,731,577	735,272		1,733,959		1,735,806
Excess (Shortfall)	\$	13,661	\$	(74,980)	\$ (92,501)	\$ 880,665	\$	(101,930)	\$	(55,647
Revenues		Re	crea	ation						
Recreation program fees	\$	116,174	\$	105,895	\$ 126,000	\$ 58,062	\$	100,000	\$	100,000
,		116,174	•	105,895	126,000	58,062		100,000	<u> </u>	100,000
Expenditures										
General recreation		464,791		350,878	355,869	165,176		365,869		365,821
		464,791		350,878	355,869	165,176		365,869		365,821
Excess (Shortfall)	\$	(348,617)	\$	(244,983)	\$ (229,869)	\$ (107,114) \$	(265,869)	\$	(265,821
		Ce	eme	tery						
Revenues	_	105 == :	_				_		•	44==:
Burial permits Sale of cemetery lots	\$	103,564 18,233	\$	102,702 17,324	\$ 110,000 20,000	\$ 55,572 8,319		110,000 20,000	\$	110,000 20,000
Sale of columbarium niches		-		1,000	-	-		-		-
Miscellaneous cemetery income Cemetery perpetual care interest		21,763		24,722 46,209	24,000 60,000	7,410		24,000 60.000		24,000 60,000
Cemetery perpetual care interest		61,360 204,920		191,957	214,000	13,322 84,623		214,000		214,000
Forman Planes										
Expenditures		510,780 510,780		482,300 482,300	464,958 464,958	279,987 279,987		445,663 445,663		464,285 464,285
Excess (Shortfall)	\$	(305,860)	\$	(290,343)			2 /	(231,663)	\$	(250,285
Excess (onortiall)					\$ (230,930)	ψ (195,504 ₎) φ	(231,003)	Ψ	(230,203
Revenues		г	arki	iiig						
Parking rentals	_\$	6,017	\$	3,245	\$ 5,000	\$ 1,633	\$	5,000	\$	5,000
•		6,017		3,245	5,000	1,633		5,000		5,000
Expenditures		255,356		27,341	35,040	11,971		36,790		25,000
		255,356		27,341	35,040	11,971		36,790		25,000
Excess (Shortfall)	\$	(240.220)	•	(24.006)	¢ (20.040)	¢ (40.220	١ ٠	(21 700)	Ф.	(20,000)
Excess (Shortian)		(249,339)		(24,096)	\$ (30,040)	\$ (10,338) \$	(31,790)	\$	(20,000)
Revenues		Farme	ers'	Market						
Flea market	\$	31,867	\$	31,998	\$ 29,000	\$ 13,100	\$	29,000	\$	29,000
Farmers market		29,880		25,829	32,000	17,374		32,000		32,000
		61,747		57,827	61,000	30,474		61,000		61,000
Expenditures		45,944		48,052	30,147	12,779		35,147		35,891
		45,944		48,052	30,147	12,779		35,147		35,891
Excess (Shortfall)	\$	15,803	\$	9,775	\$ 30,853	\$ 17,695	\$	25,853	\$	25,109
		Ins	pec	tions						
Revenues	•	4.005	e	44.507	¢ 40.000	¢ 0.500	٠	40.000	۴	40.000
Rental property registration Property Maintenance Inspection Fees	\$	4,905 91,360	Ф	14,584 46,625	\$ 10,000 50,000	\$ 8,590 27,269		10,000 45,000	Ф	10,000 50,000
Building permits		275,642		350,102	275,000	221,598		275,000		275,000
Electrical permits		125,718		103,989	100,000	71,361		125,000		100,000
Plumbing permits Mechanical permits		50,030 94,013		50,711 66,682	45,000 60,000	24,879 32,944		45,000 60,000		45,000 55,000
Site-plan review fee		780		2,700	1,000	(2,500		2,300		2,300
Township electrical services		11,410 653,858		13,608 649,001	541,000	384,141		562,300		537,300
Expenditures		947,561		999,056	932,324	495,487		961,988		999,117
		947,561		999,056	932,324	495,487		961,988		999,117
Excess (Shortfall)	\$	(293,703)	\$	(350,055)	\$ (391,324)	\$ (111,346	. \$	(399,688)	\$	(461,817
	Ψ	(=00,700)	<u> </u>	(555,055)	- (001,024)	→ (111,0 1 0	, ψ	(000,000)	Ψ	(101,017

NON-GENERAL FUND BUDGETS

Major Streets and State Trunklines Fund

Local Streets Fund

L.C. Walker Arena Fund

Budget Stabilization Fund

Land Reutilization Budget

Criminal Forfeitures Budget

Tree Replacement Budget

Local Development Finance Authority I Budget

Local Development Finance Authority II Budget

Local Development Finance Authority III Budget

Tax Increment Finance Authority Budget

Downtown Development Authority Budget

Sidewalk Improvement Fund

Public Improvement Fund

State Grants Fund

Marina & Launch Ramp Fund

Equipment Fund

Public Service Building Fund

Engineering Services Fund

General Insurance Fund

Water Fund

Sewer Fund

)											
	∢	Actual 2003	Actual 2004	Original Budget A Estimate 2005	Actual Through July 2005	Actual As % of Revised	Revised Estimate 2005		Change From Oriç 2005 Original Est	Original Budget Estimate 2006	% Change From 2005 Budget	Comments
202 Major Streets and State Trunklines Fund	State 1	Frunkline	es Fund									
Available Fund Balance - BOY	€	1,622,095 \$	1,413,112	\$ 708,988 \$	966,165		\$ 966,165	165 \$	257,177 \$	1,353,521		
Means of Financing												
Special assessments	₩	358,650	\$ 296,857	\$ 250,000 \$			\$ 250,	250,000 \$	₽	250,000	0.00%	
Federal & state grants		5,836,478	3,792,437	3,962,000	3,049,152		3,200,000	000	(762,000)	2,551,295	-35.61%	
State shared revenue		2,499,758	2,760,477	2,848,312	1,133,692		2,848,312	312		2,870,653	0.78%	
Interest income		169,533	154,196	25,000	136,528		150,000	000	125,000	50,000	100.00%	
Operating transfers in			•	•	•					•	%00:0	
Other		439,276	301,740	300,000	9,021		300,000	000		300,000	0.00%	CDBG
	↔	9,303,695	\$ 7,305,707	\$ 7,385,312 \$	4,328,393		\$ 6,748,312	312 \$	(637,000) \$	6,021,948	-18.46%	
60900 Operating Expenditures												
5100 Salaries & Benefits	\$	617,857	\$ 723,868	\$ 1,095,613 \$	418,885	25%	\$ 800,	\$ 000,008	(295,613) \$	1,117,911	2.04%	
5200 Operating Supplies		165,364	230,145	209,200	122,053	%89	209,	209,200		215,700	3.11%	
5300 Contractual Services		963,237	1,097,375	853,406	614,710	%59	950,000	000	96,594	900,000	5.46%	
5400 Other Expenses		5,351	5,795	4,000	3,764	94%	4,	4,000		5,000	25.00%	
5700 Capital Outlays		•	•	•	•	N/A				•	%00.0	
5900 Other Financing Uses		1,172,474	940,600	951,256	406,075	43%	951,256	256		963,360	1.27%	DEBT SERVICE (\$663,360) AND LOCAL ST TRANSFER (\$300,000)
	49	2,924,283	\$ 2,997,783	\$ 3,113,475 \$	1,565,487	24%	\$ 2,914,456	456 \$	(199,019) \$	3,201,971	2.84%	
90000 Project Expenditures												
5200 Operating Supplies	8	,	· ·	\$\frac{9}{4}		N/A	€9	\$	<i>⇔</i>	•	%00.0	
5300 Contractual Services		6,588,395	4,754,871	4,750,000	3,019,228	%88	3,446,500		(1,303,500)	3,642,777	-23.31%	SEE "BUDGETED CAPITAL IMPROVEMENTS" FOR DETAIL
5700 Capital Outlays		•	•	•	•	N/A				•	%00.0	
	\$	6,588,395	\$ 4,754,871	\$ 4,750,000 \$	3,019,228	%88	\$ 3,446,500	\$	(1,303,500) \$	3,642,777	-23.31%	
	8	9,512,678	\$ 7,752,654	\$ 7,863,475 \$	4,584,715	72%	\$ 6,360,956	926	છ	6,844,748	-12.96%	
VOT Complete Printed by the Party of the Par	•		10,000									

													20.00	
		Ψ	Actual 2003	Actual 2004	Origin Estim	Original Budget Actua Estimate 2005 Ju	Actual Through July 2005	Actual As % of Revised	Actual As Revised Estimate % of 2005		Change From Orig 2005 Original Est	Original Budget Estimate 2006	% Change From 2005 Budget	Comments
203	Local Streets Fund													
"	Available Fund Balance - BOY	ь	9,701 \$	145,641	41 \$	438,799 \$	265,129		\$ 26	265,129 \$	(173,670) \$	229,817		
2	Means of Financing													
	Special assessments	છ	240,781 \$	85,557	\$ 29	125,000 \$	•		\$	125,000 \$	⇔ '	125,000	0.00%	
	Federal & state grants		1,366,771	138,050	50		•		1,7	1,767,000	1,767,000	•	0.00%	MALL PROJECT
	Metro act fees					140,000	152,198		¥	152,198	12,198	150,000	7.14%	
	State shared revenue		666,649	699,026	56	689,262	282,694		Ø	689,262		662,942	-3.82%	
	Interest income		15,133	24,065	35	15,000	16,427		••	20,000	2,000	10,000	-33.33%	
	Operating transfers in		1,370,000	920,000	2	780,000	280,000		1,0	1,017,000	237,000	780,000	%00.0	FROM GENERAL FUND (\$480,000); FROM MAJOR ST FUND (\$300,000)
	Other		286	135,116	91	180,000	887		7	160,000	(20,000)	2,000	-97.22%	
		ક્ક	3,659,920 \$	2,001,814	s	1,929,262 \$	732,206		\$ 3,93	3,930,460 \$	2,001,198 \$	1,732,942	-10.18%	
00609	Operating Expenditures													
5100	Salaries & Benefits	ક્ક	486,434 \$	651,827	\$ 22	452,272 \$	345,457	28%	\$	\$ 000,009	147,728 \$	453,685	0.31%	
5200	Operating Supplies		129,511	120,889	68	110,000	46,005	45%	+	110,000		110,000	%00.0	
2300	Contractual Services		631,566	790,509	6(650,000	434,766	%99	ğ	656,120	6,120	619,964	-4.62%	CSX SIGNAL MAINTENANCE RETROACTIVE PAYMENTS
5400	Other Expenses		1,566	1,291	74	1,000	260	%92		1,000	•	1,000	0.00%	
9200	Capital Outlays						٠	N/A				•	%00.0	
2900	Other Financing Uses		64,169	39,446	16		23,652	100%	••	23,652	23,652	•	%00.0	
		€9	1,313,246 \$	1,603,962	₩.	1,213,272 \$	850,640	%19	\$ 1,36	1,390,772 \$	177,500 \$	1,184,649	-2.36%	
90000	Project Expenditures													
5200	Operating Supplies	89	⇔		€	⇔ '		A/N	69	⇔ '	⇔ '	•	0.00%	
5300	Contractual Services		2,210,734	278,364	*	945,000	371,242	14%	2,5	2,575,000	1,630,000	460,000	-51.32%	SEE "BUDGETED CAPITAL IMPROVEMENTS" FOR DETAIL
		ક્ક	2,210,734 \$	278,364	34 \$	945,000 \$	371,242	14%	\$ 2,57	2,575,000 \$	1,630,000 \$	460,000	-51.32%	
		€9	3,523,980 \$	1,882,326	€	2,158,272 \$	1,221,882	31%	3,96	3,965,772	€	1,644,649	-23.80%	
	Voi sound Dalama	е	14E 641 G			\$ 002.000	(2004 6.47)		<u>خ</u>	220 847 &	\$ 800.00	010		
	Available Fund Balance - EOY	Ð	145,641	505,129	A .		(754,547)					318,110		

						daget - Ottlet I allas							
		Act	Actual 2003	Actual 2004	Original Budget Estimate 2005	Actual Through July 2005	Actual As % of Revised	Revise	Revised Estimate 2005	Change From 2005 Original	Original Budget Estimate 2006	% Change From 2005 Budget	e Comments
254 L.C.	254 L.C. Walker Arena Fund	pu											
Availab	Available Fund Balance - BOY	s	34,476 \$	37,588	\$ (189,158)	\$ 38,314		8	38,314 \$	\$ 227,472	\$ 11,512		
Means	Means of Financing												
Specia	Special assessments	s	⇔ '	•	· \$			↔	<i>⇔</i>		€	%00.0	
Federa	Federal & state grants			•	•	•			٠	•	•	%00.0	
State s	State shared revenue			•	•	·			٠		•	0.00%	
Charge	Charges for services		597,287	711,064	737,600	407,974			737,600		785,976	6.56%	
Interes	Interest income		1,331	1,493	200				2,000	1,500	200	0.00%	
Operat	Operating transfers in - General Fund		270,000	200,000	260,000	151,666			260,000		260,000	0.00%	
Operat	Operating transfers in - TIFA Fund		000'09	26,000	000'09	•			000'09	•	000'09	0.00%	
Operat.	Operating transfers in - Insurance Fund			251,663	•				•			0.00%	
Other			3,066	6,103	1,000	2,922			3,500	2,500	450,000		44900.00% CAPITAL IMPROVEMENT BONDS FOR CONFERENCE ROOM/EATERY
		es	931,684 \$	1,226,323	\$ 1,059,100	\$ 562,562		s	1,063,100 \$	4,000	\$ 1,556,476	46.96%	
70805 Operatir	Operating Expenditures												
5100 Salar	Salaries & Benefits	s	12,394 \$	11,892	\$ 13,764	· •	N/A	↔	ن ا	(13,764)	€9	-100.00%	
5200 Opera	Operating Supplies			•	•	·	N/A		٠	•		0.00%	
5300 Contr	Contractual Services		916,178	965,410	1,010,000	687,650	%59		1,061,846	51,846	1,037,000	2.67%	
5400 Other	Other Expenses			•	•	-	10%		10	10	20	%00:0	
5700 Capit	Capital Outlays			•	•	•	A/N		•	•	•	0.00%	
5900 Other	Other Financing Uses			•	•	16,360	28%		28,046	28,046	28,046	%00.0	REPAYMENT OF ADVANCE FOR ENERGY IMPROVEMENTS
		49	928,572 \$	977,302	\$ 1,023,764	\$ 704,011	%59	49	1,089,902 \$	66,138	\$ 1,065,066	4.03%	
90000 Project	Project Expenditures												
5200 Opera	Operating Supplies	s	⇔ '	•	· •	· •	A/A	€9	'			%00.0	
5300 Contr	Contractual Services			248,295			N/A			•	450,000	0.00%	
		s	⇔ '	248,295		\$	N/A	↔	⇔ '	,	\$ 450,000	%00.0	
		\$	928,572 \$	1,225,597	\$ 1,023,764	\$ 704,011	%59	₩	1,089,902		\$ 1,515,066	47.99%	
Availab	Available Eural Dalance - EOV	•	01100										

Budget Stabilizatic Available Fund Balance - BOY Means of Financing Special assessments Federal & state grants State shared revenue Charges for services Interest income Operating transfers in - TIFA Fund Operating transfers in - Insurance F Other	Budget Stabilization Fund Available Fund Balance - BOY \$ Means of Financing Special assessments Federal & state grants State shared revenue Charges for services Interest income Operating transfers in - General Fund Operating transfers in - Insurance Fund Operating transfers in - Insurance Fund Other		5,000,000 \$	\$	\$	1,250,000		3.1.250.000				
Available Fund Bala Means of Financing Special assessmen Federal & state gral State shared reven Charges for service Interest income Operating transfers Operating transfers Other	g mts ants nue es s in - General Fund s in - TIFA Fund s in - Insurance Fund		2,000,000		1,000,000							
Means of Financing Special assessmen Federal & state gran State shared reven Charges for service Interest income Operating transfers Operating transfers Other	g nts ants ue es sin - General Fund sin - TIFA Fund		()	φ					\$ 250,000	\$ 1,250,000		
Special assessmen Federal & state gran State shared reven Charges for service Interest income Operating transfers Operating transfers Other	ants uue es sin - General Fund sin - TIFA Fund sin - Insurance Fund		φ	φ 								
Federal & state gran State shared reven Charges for service Interest income Operating transfers Operating transfers Other	nue es s in - General Fund s in - TIFA Fund							₩	€9	· &	%00.0	
State shared reven Charges for service Interest income Operating transfers Operating transfers Other	es sin - General Fund sin - TIFA Fund sin - Insurance Fund			· · · · · · · · · · · · ·				•			%00.0	
Charges for service Interest income Operating transfers Operating transfers Operating transfers Other	s in - General Fund s in - TIFA Fund s in - Insurance Fund							•	•		%00.0	
Interest income Operating transfers Operating transfers Operating transfers Other	s in - General Fund s in - TIFA Fund s in - Insurance Fund							•	•	•	%00.0	
Operating transfers Operating transfers Other Other	s in - General Fund s in - TIFA Fund s in - Insurance Fund				9			•			%00.0	
Operating transfers Other Other	s in - TIFA Fund					•		•	•		%00.0	
Operating transfers Other Operating Expendi	s in - Insurance Fund				· ' '			•	•	•	%00.0	
Other Operating Expendi		,				•		•	•	•	%00.0	
Operating Expendir				\$	9			•	•		%00.0	
Operating Expendir		မာ	⇔					•	•	\$	0.00%	
	itures											
Salaries & Benefits	fits	છ	⇔ '	⇔	·		Ϋ́	₩	. ↔	· •	%00.0	
Operating Supplies	sei					•	A/N	•	•	•	%00.0	
Contractual Services	rices				•	•	A/A	'	•	•	%00.0	
Other Expenses					•	•	Υ/N	•	•	•	%00.0	
Capital Outlays					•	•	Υ/N	•	•	•	%00.0	
Other Financing Uses	Uses		200,000	250,000	•	•	N/A	•	•	•	%00.0	
		↔	\$ 000,000	250,000 \$	1		N/A	€	. ↔	₩	%00.0	
90000 Project Expenditures	se.											
Operating Supplies	ies	\$	⇔ '	9	₽		Υ V	· \$	· &	· &	%00.0	
Contractual Services	rices				•	•	N/A	•	•	•	%00.0	
		\$	<i>\$</i>	\$	\$		N/A	\$	*	\$	%00.0	
		છ	\$ 000,000	250,000 \$			A/N	\$		· &	0.00%	
VOS concluded builded COV	NO E	е	000	250,000	000000	4 200		90000	000	250 000		

	Actual 2003 Actual 2004 Original Budget Actual Through Actual As Revise 8, of Revised	Ă	Actual 2003	Actual 2004	Original Budget Estimate 2005	udget Actı. 2005 J	Actual Through July 2005	Actual As % of Revised	Revised Estimate 2005	Change From 2005 Original	Original Budget Estimate 2006		% Change From 2005 Budget	Comments
09	260 Land Reutilization Fund	nnd												
	Available Fund Balance - BOY	↔	23,162 \$	23,576	↔	23,576 \$	23,875		\$ 23,875	\$ 299	↔	23,875		
_	Means of Financing													
	Special assessments	49	⇔		€.	€9	•		• ₩	€	₩.		0.00%	
	Federal & state grants			•			•		•			•	0.00%	
	State shared revenue			•			•		•		,	٠	0.00%	
	Charges for services			•			•		•			•	0.00%	
	Interest income		414	299		200	339		200			200	0.00%	
	Operating transfers in - General Fund						•		•			٠	0.00%	
	Operating transfers in - TIFA Fund			•			•		•			•	0.00%	
	Operating transfers in - Insurance Fund	ρι	٠	•			•		•		,	٠	00.00%	
	Other			•		200	•		200		,	200	0.00%	
		49	414 \$	3 299	€	1,000 \$	339		\$ 1,000	€	€9	1,000	%00.0	
70805	Operating Expenditures													
5100	Salaries & Benefits	s	٠		₩.	⇔ '	•	A/N	€	€9	\$	•	00.00%	
5200	Operating Supplies		٠	•			•	Υ V	•				0.00%	
2300	Contractual Services			•		1,000	•	%0	1,000			1,000	0.00%	
5400	Other Expenses			•			•	A/A	•				0.00%	
2200	Capital Outlays			•			•	A/A	•				0.00%	
2900	Other Financing Uses			•			•	N/A	•			•	%00.0	
		49	\$		↔	1,000 \$		%0	\$ 1,000	€	↔ .	1,000	%00.0	
90000	Project Expenditures													
5200	Operating Supplies	69	'	,	€9	⇔ '	•	N/A	\$	€9	\$	•	%00.0	
5300	Contractual Services			•			•	A/N	•			٠	0.00%	
		↔	\$		€.	\$		N/A	\$	€9	\$		0.00%	
		8	⇔	,	\$	1,000 \$		%0	\$ 1,000		\$	1,000	%00.0	
		•	9 11 10	000	•	6 1 1 1	3		6	•	•	000		
•	Available Fund Balance - EO Y	A			,							-		

					Estimate 2005	July 2005	Revised		2005 2005 Original		Estimate 2006	From 2005 Budget	Comments
64 (264 Criminal Forfeitures Fund	Fund											
∢	Available Fund Balance - BOY	↔	107,007 \$	144,980 \$	144,980	\$ 164,298		\$ 164,298	\$ 19,318	8	142,049		
Σ	Means of Financing												
	Special assessments	8	⇔ '	⇔ '	,			€9	€9	⇔	•	%00.0	
_	Federal & state grants				•			•			•	%00.0	
	State shared revenue				•			•			•	%00.0	
_	Charges for services			٠		•		1,551	1,551	.51	٠	0.00%	
_	Interest income		1,880	1,784	1,000	2,284		3,200	2,200	00	1,000	0.00%	
-	Operating transfers in - General Fund										٠	0.00%	
-	Operating transfers in - TIFA Fund					•		,			٠	%00.0	
_	Operating transfers in - Insurance Fund	ō		٠		•		•			٠	0.00%	
-	Other		38,064	22,530	000'6	1,551		000'6			9,000	0.00%	
		₩	39,944 \$	24,314 \$	10,000	3,835		\$ 13,751	\$ 3,751	51 \$	10,000	%00.0	
70805 0	Operating Expenditures												
5100	Salaries & Benefits	8	⇔ '	⇔ '	,		N/A	· •	€9	€9	٠	%00.0	
5200	Operating Supplies				•		Ν Α	,			•	%00.0	
5300	Contractual Services		1,971	4,996	10,000	1,698	2%	33,000	23,000	00	45,000	350.00% BULLET-F	BULLET-PROOF VESTS (2005); RIOT GEAR (2006)
5400	Other Expenses			•	•	•	A/A	•			•	%00.0	
2200	Capital Outlays			•	•	2,334	78%	3,000	3,000	00	18,000	0.00% VIDEO AN	VIDEO ANALYSIS SOFTWARE
2900	Other Financing Uses			•		•	N/A	•				%00.0	
		↔	1,971 \$	4,996 \$	10,000	\$ 4,032	11%	\$ 36,000	\$ 26,000	\$ 000	63,000	530.00%	
90000 P	Project Expenditures												
5200	Operating Supplies	↔	⇔ '	⇔ '	,	-	N/A	€9	€9	⇔	•	%00.0	
5300	Contractual Services						N/A	•				%00.0	
		ક	⇔ '	⇔ '		-	N/A	\$	€	\$	•	%00.0	
		\$	1,971 \$	4,996 \$	10,000 \$	\$ 4,032	11%	\$ 36,000		₩	63,000	530.00%	
⋖	Available Fund Balance - EOY	U	6 000 777	464 200 B	000 777				,				

				•			V CITY				1	
		Act	Actual 2003	Actual 2004 Ori	Original Budget A Estimate 2005	Actual Through July 2005	% of Revised	Revised Estimate 2005	Change From 2005 Original	Original Budget Estimate 2006	% Change From 2005 Budget	Comments
285	Tree Replacement Fund	bun <u>.</u>										
	Available Fund Balance - BOY	€	2,630 \$	12,434 \$	12,434 \$	12,293		\$ 12,293	\$ (141)	\$ 13,447	7	
_	Means of Financing											
	Special assessments	s	٠	⇔ '	٠	•		· \$	· •	s	- 0.00%	
	Federal & state grants		4,000	4,000	3,000	•		3,000	•	3,000	%00.0 0	
	State shared revenue			٠				•	•		- 0.00%	
	Charges for services		1,047	100		1,100		1,100	1,100		- 0.00%	
	Interest income		157	139		171		200	200	200	%00.0 0	
	Operating transfers in - General Fund							•			- 0.00%	
	Operating transfers in - TIFA Fund					•		•	•		- 0.00%	
	Operating transfers in - Insurance Fund	Þ				•		•	•		- 0.00%	
	Other					•		•	•		- 0.00%	
		₩	5,204 \$	4,239 \$	3,000 \$	1,271		\$ 4,300	\$ 1,300	\$ 3,200	%29.9 00	
70805	Operating Expenditures											
5100	Salaries & Benefits	8	⇔ '	⇔ '	⇔	•	Κ/N		· \$	\$	- 0.00%	
5200	Operating Supplies						A/A	•	•		- 0.00%	
2300	Contractual Services		400	4,380	3,000	3,146	100%	3,146	146	3,000	%00.0 0	
5400	Other Expenses			•			A/A	•			- 0.00%	
2200	Capital Outlays						A/A	•			- 0.00%	
2900	Other Financing Uses			•			A/A	•	•		- 0.00%	
		↔	400 \$	4,380 \$	3,000 \$	3,146	100%	\$ 3,146	\$ 146	\$ 3,000	%00.0 00	
90000	Project Expenditures											
5200	Operating Supplies	8	⇔ '	⇔ '	·	•	K/N	· &	· •	s	- 0.00%	
2300	Contractual Services			•			N/A	•	•		- 0.00%	
		s	⇔ '	\$	·		N/A	\$	· &	s	- 0.00%	
		8	400 \$	4,380 \$	3,000 \$	3,146	100%	\$ 3,146		\$ 3,000	%00.0 00	
•	VOT Constant of the little of	6	- 1	- 1	6	0.7				e	1	
	Available Fund Balance - EOY	ess.	12,434 \$	12,293 \$	12,434 \$	10,418		\$ 13,447	\$ 1,013	\$ 13,647		

		Actual 2003	2003	Actual 2004	Original Budget Estimate 2005	Actual Through July 2005	h Actual As % of Revised	Actual 2003 Actual 2004 Original Budget Actual Through Actual As Revised Estimate 2005 July 2005 Revised 2005	Change From 2005 Original	Original Budget Estimate 2006	% Change From 2005 Budget	Comments
68	289 Local Development Finance Authority I Fund - Port City Industrial Park	Finance	3 Autho	ority I Fu	nd - Port	City Ind	ustrial	Park				
	Available Fund Balance - BOY	φ.	299 \$	301	\$ 311	\$ 301	E	\$ 301	(10)	311		
_	Means of Financing											
	Property taxes	8	\$	•	· &	€9		€	9	€	. 0.00%	
	Federal & state grants			•	•					•	. 0.00%	
	State shared revenue			•	•			,	,	•	. 0.00%	
	Charges for services			•	•					•	. 0.00%	
	Interest income		2		10		7	10		10	%00.0	
	Operating transfers in - General Fund			•	•				,	•	. 0.00%	
	Operating transfers in - TIFA Fund			•	•				,	•	. 0.00%	
	Operating transfers in - Insurance Fund	Ď	•	•	•			•	,	•	. 0.00%	
	Other			•	•			,	,	•	. 0.00%	
		€	2 \$		\$ 10	8	7	\$ 10	- \$ (\$ 10	%00.0	
70805	Operating Expenditures											
5100	Salaries & Benefits	ક્ર	\$	•	· &	\$	- N/A	€	· ·	\$. 0.00%	
5200	Operating Supplies			•	•		- N/A		•	•	. 0.00%	
2300	Contractual Services			•	•		- N/A			•	. 0.00%	
5400	Other Expenses			•	•		- N/A			'	. 0.00%	
2200	Capital Outlays			•	•		- N/A			•	. 0.00%	
2900	Other Financing Uses			•	•		- N/A			•	. 0.00%	
		€	•	•	· •	8	- N/A	€	₩	€	. 0.00%	
90000 F	Project Expenditures											
5200	Operating Supplies	89	⇔ '	•	· •	€9	- N/A	У	· &	€9	%00.0	
5300	Contractual Services			•	•		- N/A		,	1	. 0.00%	
		€	\$	•	· \$	8	- N/A	. ↔	. \$.	\$	%00.0	
		s	↔ '	•	•	89	- N/A	\$		٠ ج	. 0.00%	
		E	500	6	ć	6		•	•	•		
•	Available Fund Balance - EOY	u.							6	6		

	Actual 2003 Actual 2004 Original Budget Actual Through Actual As Revised Estimate 2005 July 2005 Revised	Act	Actual 2003	Actual 2004	Original Budget Estimate 2005		Actual Through A July 2005	Actual As % of Revised	Revised Estimate 2005	Change From 2005 Original	Original Budget Estimate 2006	% Change From 2005 Budget	Comments
<u>∞</u>	288 Local Development Finance Authority II Fund - Medendorp Industrial Park	nan	ce Auth	ority II Fu	ınd - Me	denda	orp Ind	lustri	al Park				
1	Available Fund Balance - BOY	↔	281,947 \$	20,813	\$ 20,813	8	21,795		\$ 21,795	\$ 982	\$ 22,145	5	
_	Means of Financing												
	Property taxes	↔	1,097,989 \$		s s	\$	٠		, ↔	· •>	\$	- 0.00%	
	Federal & state grants		٠	•			٠		•	•		- 0.00%	
	State shared revenue		٠	•			٠		•	•		- 0.00%	
	Charges for services			•					•	•		- 0.00%	
	Interest income		14,025	1,381			281		350	350	350	0.00%	
	Operating transfers in - General Fund		•	•			٠		•	•		- 0.00%	
	Operating transfers in - TIFA Fund		٠	•			٠		•	•		- 0.00%	
	Operating transfers in - Insurance Fund		٠	•			٠		•	•		- 0.00%	
	Other		•	•					•	•		- 0.00%	
		8	1,112,014 \$	\$ 1,381	↔	\$	281		\$ 350	\$ 350	\$ 350	%00.0 0	
70805	Operating Expenditures												
5100	Salaries & Benefits	↔	,	· •	€9	\$	٠	A/A	\$	€9	€9	- 0.00%	
5200	Operating Supplies		٠	•			٠	A/N	•	•		- 0.00%	
5300	Contractual Services		499,273	399				Υ Χ	•	•		- 0.00%	
5400	Other Expenses			•				A/A	•	•		- 0.00%	
2200	Capital Outlays			•				A/N	•	•		- 0.00%	
2900	Other Financing Uses		873,875	•				N/A		'		- 0.00%	
		49	1,373,148 \$	\$ 366	€	\$		N/A	€	€	€	- 0.00%	
90000 P	Project Expenditures												
5200	Operating Supplies	€9	1	· •	s	⇔	•	A/A	\$	\$	₽	- 0.00%	
5300	Contractual Services			•				A/N	•	•		- 0.00%	
		↔	,	•	8	↔		A/A	€	€	€	- 0.00%	
		8	1,373,148 \$	\$ 399	\$	\$		N/A	\$		\$	- 0.00%	
		•				•	0			•	6		
•	Available Fund Balance - EOY	A		26/12		,	9			f	,		

		Ac	Actual 2003	Actual 2004 E	Original Budget A Estimate 2005	Actual Through July 2005	Actual As % of Revised	Revised Estimate 2005		Change From Ori 2005 Original Es	Original Budget Estimate 2006	% Change From 2005 Budget	Comments
O O	290 Local Development Finance Authority III Fund - Edison Landing (Smartzone)	inan	ce Autho	ority III Fu	nd - Edisc	ın Landi	ing (S	martzor	ne)				
4	Available Fund Balance - BOY	€	4,282,591 \$	643,874 \$	488,727 \$	465,160		\$ 46	465,160 \$	(23,567) \$	277,933		
Σ	Means of Financing												
_	Property taxes	↔	<i>₽</i>	10,585 \$	40,000 \$	11,620		8	11,620 \$	(28,380) \$	17,908	-55.23%	
_	Federal & state grants					•			,		•	0.00%	
٠,	State shared revenue					•			,		•	0.00%	
_	Charges for services			•	٠	•					•	0.00%	
_	Interest income		51,385	16,199	10,000	6,786			7,000	(3,000)	4,000	-60.00%	
J	Operating transfers in - General Fund			•	٠	•					٠	0.00%	
J	Operating transfers in - TIFA Fund			•	٠	•					•	0.00%	
J	Operating transfers in - Insurance Fund			•		•					٠	0.00%	
J	Other			٠	•	•				•	٠	0.00%	
		↔	51,385 \$	26,784 \$	\$ 000'09	18,406		\$	18,620 \$	(31,380) \$	21,908	-56.18%	
70805	Operating Expenditures												
	Salaries & Benefits	↔	٠	9	·	•	A/A	€9	<i>\$</i>	<i>\$</i>	•	0.00%	
	Operating Supplies					•	Α/N				•	0.00%	
	Contractual Services		5,500	•			%0		700	700	200	%00.0	
	Other Expenses			•	•	•	Α/N				•	%00.0	
2200	Capital Outlays			•	•	•	A/N				•	%00.0	
2900	Other Financing Uses		205,147	205,498	205,147	102,574	20%	20	205,147		205,147	%00.0	
		s	210,647 \$	205,498 \$	205,147 \$	102,574	20%	\$ 20	205,847 \$	\$ 002	205,847	0.34%	
90000 Pr	Project Expenditures												
5200	Operating Supplies	↔	٠	⇔ '	\$	•	A/A	εs	⇔ '	⇔ '	•	%00.0	
5300	Contractual Services		3,479,455	•	•	•	Α/N				•	%00.0	
		↔	3,479,455 \$	\$	\$	•	A/N	€9	⇔ '	⇔		%00:0	
		\$	3,690,102 \$	205,498 \$	205,147 \$	102,574	20%	\$ 20	205,847	\$	205,847	0.34%	
4	VOI conclud Datas COV	•	. 10 0,0	÷ 004 104									

		Ä	Actual 2003	Actual 2004 Est	Original budget Av Estimate 2005	Actual Through July 2005	% of Revised	Revised Estimate 2005	Change From 2005 Original		Original Budget Estimate 2006	% Change From 2005 Budget	Comments
305 J	Tax Increment Finance Authority Fund	nce Aı	uthority !	pun ₌									
4	Available Fund Balance - BOY	↔	\$ 757,8	849 \$	849 \$	3,141		\$ 3,141	€	2,292 \$	3,147		
Σ	Means of Financing												
_	Property taxes	€9	60,054 \$	\$ 656'25	\$ 005'65	59,706		\$ 59,706	₩	\$ 902	58,744	-1.27%	
_	Federal & state grants				•	•		,	,		•	%00.0	
	State shared revenue										٠	%00.0	
-	Charges for services			•		•		,	,		•	%00.0	
_	Interest income		1,038	333	200	295		300		(200)	300	-40.00%	
-	Operating transfers in - General Fund										٠	%00.0	
-	Operating transfers in - TIFA Fund					•					٠	%00:0	
-	Operating transfers in - Insurance Fund	pu		•		•		,	,		٠	%00.0	
_	Other			•		•		·			٠	%00.0	
		₩	61,092 \$	58,292 \$	\$ 000'09	60,001		\$ 60,006	\$ 9	\$ 9	59,044	-1.59%	
70805	Operating Expenditures												
5100	Salaries & Benefits	s	'	⇔		•	A/N	€	€9	⇔	•	0.00%	
5200	Operating Supplies			•		•	A/A	-			٠	0.00%	
5300	Contractual Services			•		•	A/N	,	,		•	%00.0	
5400	Other Expenses			•		•	A/N	·			٠	%00.0	
9200	Capital Outlays						A/N				٠	%00.0	
2900	Other Financing Uses		120,000	56,000	000'09	•	%0	000'09	•		60,000	0.00% TRA	TRANSFER TO L.C. WALKER ARENA
		₩	120,000 \$	\$ 000'99	\$ 000'09		%0	000'09 \$	\$	₩.	000'09	%00.0	
90000 P	Project Expenditures												
5200	Operating Supplies	₩	₽	⇔ '		•	N/A		\$	\$	٠	%00.0	
5300	Contractual Services			•		•	N/A				•	%00.0	
		છ	•	\$		•	A/N		\$	\$		%00.0	
		\$	120,000 \$	\$ 000'95	\$ 000,09	•	%0	\$ 60,000		\$	60,000	%00.0	
⋖	Available Fund Balance - EOV	6	6	3 1 1 1 B	6	0, 00			•				

			ימטו מוות) · · · · · · · · · · · · · · · · · · ·	1 5000	200	4got 641161 1 41146	5	20				
		Ac	Actual 2003	Actual 2004	Original Budget Estimate 2005	Actual Through July 2005	ough Actu 15 % 15 Rev	Actual As _F % of Revised	Revised Estimate 2005	Change From 2005 Original	Original Budget Estimate 2006	% Change From 2005 Budget	Comments
394 □	Downtown Development Authority Fund	ent,	Authority	v Fund									
Ā	Available Fund Balance - BOY	₩	\$ (860,73)	49	\$ 199,649	\$ 436	435,306	9)	\$ 435,306	\$ 235,657	\$ 422,203		
Ž	Means of Financing												
	Property taxes	↔	698,180 \$	686,302	\$ 545,000	\$ 726	726,397	€	726,397	\$ 181,397	\$ 438,780	-19.49%	
-	Federal & state grants			•	•				•	•	•	%00.0	
U	State proposal A reimbursement revenue	Φ		•					290,728	290,728	115,315	%00.0	
J	Charges for services			•	•				•	٠	•	%00.0	
_	Interest income		4,879	5,182	5,000	ω	8,161		10,000	5,000	5,000	%00.0	
J	Operating transfers in - General Fund				•				•			%00.0	
J	Operating transfers in - TIFA Fund			•	•				•	٠	•	%00.0	
J	Operating transfers in - Insurance Fund			•	•				•	٠	•	%00.0	
J	Other				•				•	•	•	%00.0	
		\$	703,059 \$	691,484	\$ 550,000	\$ 734	734,558	93	\$ 1,027,125	\$ 477,125	\$ 559,095	1.65%	
70805 O _l	Operating Expenditures												
5100	Salaries & Benefits	↔	⇔	•	•	\$	z '	N/A \$	•	· •	· &	%00.0	
5200	Operating Supplies			•	•		Z ·	N/A	•	•	•	%00.0	
5300	Contractual Services		108,820	115,084	350,000		250 0	%0	478,183	128,183	•	-100.00%	
5400	Other Expenses			•	•		Z	A/N	•	•	•	%00.0	
2200	Capital Outlays			•	•		Z '	N/A	•	•	•	%00.0	
2900	Other Financing Uses		337,492	340,743	350,000	84	84,279 15	15%	562,045	212,045	564,095	61.17% DEBT SERVICE	ICE
		↔	446,312 \$	455,827	\$ 700,000	\$	84,529 8	\$ %8	\$ 1,040,228	\$ 340,228	\$ 564,095	-19.42%	
90000 Pr	Project Expenditures												
5200	Operating Supplies	↔	⇔	•	· \$	\$	Z	N/A \$	•	· •	· •	%00.0	
5300	Contractual Services				•		z '	N/A	•	•	•	%00.0	
		↔	⇔	•	•	s	Z ,	N/A \$	•	· •	· &	%00.0	
		s	446,312 \$	455,827	\$ 700,000	\$ 84	84,529 8	\$ %8	\$ 1,040,228		\$ 564,095	-19.42%	
•		•	000	000	6	£		-					
∢	Vallable Fund Balance - EU	f											

]	Estimate 2005	July 2005	Revised	Kevised Estimate 2005	2005 Original	Estimate 2006	2006 F	From 2005 Comments Budget
403 Sidewalk Improvement Fund	enent F	pun									
Available Fund Balance - BOY	٥٨ \$	(55,002) \$	1,032,893 \$	916,395 \$	1,024,303		\$ 1,024,303	3 \$ 107,908	€	841,303	
Means of Financing											
Special assessments	€	345,052 \$	321,050 \$	400,000 \$			\$ 350,000	(50,000)	₩	300,000	-25.00%
Federal & state grants										٠	%00.0
State shared revenue							•				%00.0
Charges for services					•						%00.0
Interest income		66,211	60,546	20,000	67,268		75,000	25,000		000,09	20.00%
Operating transfers in		89,218	238,511	30,000	24,517		30,000	-			-100.00%
Other		1,578,012	•		•		•			•	0.00%
	\$	2,078,493 \$	620,107 \$	480,000 \$	91,785		\$ 455,000	(25,000)	\$	360,000	-25.00%
30906 Operating Expenditures											
5100 Salaries & Benefits	€	⇔ '	⇔ '	⇔ '		A/N	€	⇔	€9		%00.0
5200 Operating Supplies		•	•		•	A/A	•				0.00%
5300 Contractual Services		1,013			950	%26	1,000	1,000	00		0.00%
5400 Other Expenses		•	•		•	A/A	•			•	0.00%
5700 Capital Outlays		•			•	A/A	•				0.00%
5900 Other Financing Uses		291,956	454,578	408,333	404,064	%98	472,000	63,667		433,175	6.08% DEBT SERVICE ON SIDEWALK ASSESSMENT BONDS
	49	\$ 696,262	454,578 \$	408,333 \$	405,014	%98	\$ 473,000	64,667	↔	433,175	6.08%
90000 Project Expenditures											
5200 Operating Supplies	€	⇔ '	⇔	9	•	Z/A	. ↔	₩.	\$		%00.0
5300 Contractual Services		697,629	174,119	200,000	157,456	%56	165,000	(35,000)	(00		-100.00% SIDEWALK PROJECTS COMPLETED IN 2005
5400 Other Expenses					•	A/N					0.00%
5900 Other Financing Uses			•			N/A					0.00%
	₩	\$ 629,769	174,119 \$	200,000 \$	157,456	%26	\$ 165,000	(35,000)	\$ (00		-100.00%
	8	\$ 865,066	628,697 \$	\$ 608,333 \$	562,470	%88	\$ 638,000		\$ 43	433,175	-28.79%
Available Fund Balance - EOY	O	1032.893 \$	1 02 7 202 E	100000					•		

404 Public Improvement Fund Available Fund Balance - BOY \$	Ä	Actual 2003	Actual 2004	Actual 2003 Actual 2004 Original Budget Actual Through Actual Actual 2004	Actual Through	Actual As % of	Revised Estimate	Change From	Original Budget	% Change From 2005	Comments
14 Public Improven Available Fund Balance - BO)					July 2005	œ	2005	2005 Original	Estimate 2006	Budget	
Available Fund Balance - BO	nent Func	70									
	\$	\$ 262,786	1,408,432	\$ 553,783	\$ 926,621		\$ 926,621	\$ 372,838	\$ 594,745		
Means of Financing											
Special assessments	€	⇔ '	•	. ↔	↔		φ	φ		0.00%	
Property taxes					•			•	•	0.00%	
Federal & state grants		390,600			•			•	•	0.00%	
Contributions		•	303,011	•	•		•	•	•	0.00%	
Fisherman's Landing Repayment	ent		•		•		10,000	10,000	10,000	%00.0	
Sales of Property		47,939	260,442	150,000	83,269		150,000	•	150,000	%00.0	SEAWAY INDUSTRIAL AND OTHER LAND SALES
Interest income		16,347	10,499	000'9	13,265		18,000	12,000	10,000	%29.99	
Operating transfers in		150,000	1,080,000	150,000	87,500		250,000	100,000	250,000	%2999	GENERAL FUND TRANSFER - FIRE EQUIPMENT RESERVE (\$150,000); FROM DDA FOR ULA REPAYMENT (\$100,000)
Other		75,454	44,012	•	605,824		605,824	605,824	2,950,000	0.00%	CAPITAL IMPROVEMENT BONDS FOR CENTRAL FIRE STATION AND REIMBURSEMENT FOR FISHERMANS LANDING IMPROVEMENTS
	49	680,340 \$	1,697,964	\$ 306,000	\$ 789,858		\$ 1,033,824	\$ 727,824	\$ 3,370,000	1001.31%	
30936 Operating Expenditures											
5100 Salaries & Benefits	69	•	•	· \$	· •	A/A	\$		€	0.00%	
5200 Operating Supplies			•		•	N/A	•	•	•	0.00%	
5300 Contractual Services				5,000		%0	5,000	•	2,000	0.00%	
5400 Other Expenses				•	•	Α/N	•	•		0.00%	
5700 Capital Outlays			•	•	•	N/A	•	•	•	0.00%	
5900 Other Financing Uses		150,000	289,240	50,000		%0	154,700	104,700	242,035	384.07%	URBAN LAND ASSEMBLY (ULA) LOAN PAYMENT; FIRE EQPT INSTALLMENT PURCHASE PAYMENTS
	€	150,000 \$	289,240	\$ 55,000	•	%0	\$ 159,700	\$ 104,700	\$ 247,035	349.15%	
90000 Project Expenditures											
5200 Operating Supplies	49	٠	•	· &	• •	N/A		9		0.00%	
5300 Contractual Services		9,437	1,890,535	•	•	A/N	•	•	•	0.00%	
5400 Other Expenses			•		•	N/A	•	•	•	0.00%	
5700 Capital Outlays		98,268	•	•	159,987	13%	1,206,000	1,206,000	2,800,000	0.00%	2005 FIRE TRUCK PURCHASE, FISHERMANS LANDING; 2006 CENTRAL FIRE STATION
	↔	107,705 \$	1,890,535	· •	\$ 159,987	13%	\$ 1,206,000	\$ 1,206,000	\$ 2,800,000	0.00%	
	φ	257,705 \$	2,179,775	\$ 55,000	\$ 159,987	12%	\$ 1,365,700		\$ 3,047,035	5440.06%	
Available Find Balance - FOY	<i>€</i>	1 408 432 \$	926 621	\$ 804 783	1 556 492		504 745	\$ (210 038) \$	017 710		

		1,607	88	1,607 \$	છ		(204,306)	1,519 \$	1,607 \$	1,519 \$	₩	Available Fund Balance - EOY
	10.88%	3,770,000	မှ	571,794	€9	44%	249,861	3,400,000 \$	1,659,488 \$	1,141,126 \$	φ	
	10.88%	3,770,000	(2,828,206) \$	571,794 \$	49	44%	249,861	3,400,000 \$	1,656,686 \$	1,141,126 \$	↔	
SEE "BUDGETED CAPITAL IMPROVEMENTS" FOR DETAIL	10.88%	3,770,000	(2,828,206)	571,794		44%	249,861	3,400,000				Capital Outlays
	0.00%					Ν			1,656,686	1,141,126		Contractual Services
	0.00%	•	·	<i>⇔</i>	49	N/A	•	٠	⇔ '	⇔ '	₩	Operating Supplies
												Project Expenditures
	0.00%		·	٠	49	A/N	•	٠	2,802 \$	₩.	↔	
TRANSFER TO LOCAL STREET FOR SMARTZONE INFRASTRUCTURE	0.00%					N/A			2,802			Other Financing Uses
	0.00%	•	•			N/A	•					Capital Outlays
	%00.0		•	•		N/A	•			•		Other Expenses
	0.00%		•			N/A	•		•	•		Contractual Services
	0.00%	'	•			Ν			•	•		Operating Supplies
	0.00%	'	<i>⇔</i>	\$	s	Ν		<i>⇔</i>	<i>⇔</i>	⇔	8	Salaries & Benefits
	10.88%	3,770,000	(2,828,206) \$	571,794 \$	€9		43,948	3,400,000 \$	1,659,576 \$	1,142,645 \$	φ	
BOND PROCEEDS FOR LOCAL MATCH	17.65%	200,000	(425,000)					425,000	29,980	25,000		Other
	0.00%	•	•				•		351,229	235,242		Operating transfers in
	0.00%	•	•				•		•			Interest income
	0.00%	•	•				•					Sales of Property
	9.92%	3,270,000	(2,403,206)	571,794			43,948	2,975,000	1,278,367	882,403		Federal & state grants
	0.00%		⇔ '	⇔	s			٠	⇔ '	\$	69	Special assessments
												Means of Financing
		1,607	\$ 88	1,607 \$	s		1,607	1,519 \$	1,519 \$	⇔ '	↔	Available Fund Balance - BOY
												State Grants Fund
Comments	From 2005 Budget	Original Budget Estimate 2006	Change From O 2005 Original E		Revised Estimate 2005	Actual As % of Revised	Actual I hrough July 2005	Estimate 2005	Actual 2004 Est	2000		

	Actual 2003 Actual 2004 Criginal Budget Actual Through Actual As Revise Estimate 2005 July 2005 Revised	Act	Actual 2003	Actual 2004	Original Budget Estimate 2005	t Actual	Actual Through A	Actual As % of Revised	Revised Estimate 2005	Change From 2005 Original	Original Budget Estimate 2006	% Change From 2005 Budget	Comments
4 ≥ ≥ ≥ ≥ ≥ ≥ ≥ ≥ ≥ ≥ ≥ ≥ ≥ ≥ ≥ ≥ ≥ ≥ ≥	594 Marina & Launch Ramp Fund	mp Fu	pun										
A	Available Cash Balance - BOY	છ	(183,560)	\$ (20,982)	\$ 16,171	\$	(24,263)		\$ (24,263)	\$ (40,434)	\$ 31,795		
Me	Means of Financing												
ίŠ	Special assessments	9	,	· •	€	€			€	↔		0.00%	
ű	Federal & state grants		256,612	11,388	1,000,000	C			200,000	(500,000)	500,000	-50.00%	
Ø	State shared revenue		٠	•					•	•	•	0.00%	
Ō	Charges for services		263,880	256,297	285,000	C	168,574		300,000	15,000	285,000	0.00%	
드	Interest income		•	•			•		•	•	•	0.00%	
0	Operating transfers in		٠	40,000			٠		30,000	30,000	40,000	0.00%	
0	Other		10,378	10,684	1,000,000	c			•	(1,000,000)	1,000,000	0.00%	BOND FOR LOCAL GRANT MATCH
		69	530,870	\$ 318,369	\$ 2,285,000	\$	168,574		\$ 830,000	\$ (1,455,000)	\$ 1,825,000	-20.13%	
70756 Op	Operating Expenditures												
5100	Salaries & Benefits	ક્ક	113,876	\$ 120,467	\$ 119,852	8	59,656	48%	\$ 125,417	\$ 5,565	\$ 113,830	-5.02%	
5200	Operating Supplies		20,491	15,196	12,625	2	5,351	45%	12,625	•	11,900	-5.74%	
2300	Contractual Services		130,577	148,288	129,200	0	74,593	%99	135,300	6,100	123,988	-4.03%	
5400	Other Expenses		•	360			31	31%	100	100	•	0.00%	
9200	Capital Outlays		841	1,611			139	28%	200	200		0.00%	
2900	Other Financing Uses			•				A/N	•	•	•	0.00%	
	Other Cash Uses (e.g. Debt Principal)	<u> </u>	(21,576)	8,011				A/N	•	•		0.00%	
		€	244,209	\$ 293,933	\$ 261,677	\$ 2	139,770	51%	\$ 273,942	\$ 12,265	\$ 249,718	-4.57%	
90000 Pro	Project Expenditures												
5200	Operating Supplies	છ	,	•	€	€9	٠	A/N	•	↔	. ↔	0.00%	
5300	Contractual Services		124,083	27,717				A/N	•	•		0.00%	SEE "BUDGETED CAPITAL IMPROVEMENTS" FOR DETAIL
9200	Capital Outlays			•	2,000,000	0	21,876	4%	500,000	(1,500,000)	1,500,000	-25.00%	
		69	124,083	\$ 27,717	\$ 2,000,000	\$ 0	21,876	4%	\$ 500,000	\$ (1,500,000)	\$ 1,500,000	-25.00%	
		↔	368,292	\$ 321,650	\$ 2,261,677	\$ 2	161,646	21%	\$ 773,942		\$ 1,749,718	-22.64%	
A	Available Cach Balance - FOV	ь	000 080)	(24.263)	70708	4	(17 335)		31 705	(2,009,2)	407.077		
Ž	aliable casil balalice - EO	9			9		(000,71)				9		

•					1		•					
		Actual 2003	Actual 2004	Original Budget Estimate 2005	Actual Through July 2005	ugh Actual As % of Revised		Revised Estimate 2005	Change From 2005 Original	Original Budget Estimate 2006	% Change From 2005 Budget	Comments
661 Equipment Fund	pun <u>.</u>											
Available Cash Balance - BOY	e-BOY \$	657,212	\$ 936,872	\$ 1,131,313	\$ 1,496,543	343	₩	1,496,543 \$	365,230	\$ 1,648,342		
Means of Financing												
Special assessments	€	•	· •	· \$	s		↔	·	•	· •	%00.0	
Federal & state grants		•	•	•					•	•	%00:0	
State shared revenue			•	•							%00.0	
Charges for services		2,299,746	2,393,337	2,300,000	1,510,515	115		2,300,000	•	2,300,000	%00.0	INTERDEPARTMENTAL RENTAL CHARGES
Interest income		12,813	13,379	10,000	20,461	(61		22,000	12,000	15,000	20.00%	
Operating transfers in			•	•						•	0.00%	
Other		110,057	36,834	100,000	160,970	02t		175,000	75,000	100,000	%00.0	OUTSIDE SALES OF FUEL, ETC.
	\$	2,422,616	\$ 2,443,550	\$ 2,410,000	\$ 1,691,946	146	\$	2,497,000 \$	87,000	\$ 2,415,000	0.21%	
60932 Operating Expenditures	Š											
Salaries & Benefits	↔	456,014	\$ 461,122	\$ 464,829	\$ 284,563	563 61%	₩	464,829 \$		\$ 501,083	7.80%	
Operating Supplies		567,402	556,047	524,400	298,579	929 22%		524,400		551,800	5.23%	
Contractual Services		498,770	487,534	537,822	307,367	867 57%		537,822	•	574,187	%92.9	
Other Expenses		3,899	3,709	5,080	2,275	275 45%		5,080	•	4,500	-11.42%	
Capital Outlays		600,648	434,743	799,400	428,312	12 53%		813,070	13,670	965,000	20.72%	SEE "BUDGETED CAPITAL IMPROVEMENTS" FOR DETAIL
Other Financing Uses	r.	•	•	•		- N/A			•	•	%00.0	
Other Cash Uses (e.g. Debt Principal)	 Debt Principal) 	16,223	(59,276)	•		- N/A				•	%00.0	
	49	2,142,956	\$ 1,883,879	\$ 2,331,531	\$ 1,321,096	396 56%	↔	2,345,201 \$	13,670	\$ 2,596,570	11.37%	
90000 Project Expenditures												
5200 Operating Supplies	₩		•	•	€	- N/A	↔	9	•	•	0.00%	
Contractual Services			•	•		- N/A				•	0.00%	
Capital Outlays		•	•	-		- N/A					%00.0	
	\$		\$	\$	\$	- N/A	\$	•	•	\$	%00.0	
	&	2,142,956	\$ 1,883,879	\$ 2,331,531	\$ 1,321,096	%95 960	↔	2,345,201		\$ 2,596,570	11.37%	
Available Cash Balance - FOY	\$ EOX	000	4000									

	Actual 2003 Actual 2004 Original Budget Actual Through Actual As Revise Sitmate 2005 July 2005 Revised Actual Control of Provised Actual Control of Province	¥	Actual 2003	Actual 2004 E	Original Budget A Estimate 2005	Actual Through July 2005	Actual As % of Revised	Revised Estimate 2005	ate Change From 2005 Original		Original Budget 9 Estimate 2006	% Change From 2005 Budget	Comments
642	Public Service Building Fund	ing F	pun										
	Available Cash Balance - BOY	9	(75,628) \$	124,264 \$	32,554 \$	\$ 80,971		\$ 80,971	₩	48,417 \$	73,842		
_	Means of Financing												
	Special assessments	s	⇔ '	⇔ '	\$	40		↔	€	€	٠	0.00%	
	Federal & state grants		٠			•					٠	%00.0	
	State shared revenue										•	%00.0	
	Charges for services		612,766	569,872	569,872	332,426		569,872	72		581,270	2.00%	INTERDEPARTMENTAL RENTAL CHARGES
	Interest income		315	991		1,421		1,600		1,600	1,000	0.00%	
	Operating transfers in			•		•					•	0.00%	
	Other		14	177		•					٠	%00.0	
		8	613,095 \$	571,040 \$	569,872 \$	\$ 333,847		\$ 571,472	s	1,600 \$	582,270	2.18%	
5100	Salaries & Benefits	s	186,589 \$	230,462 \$	214,644 \$	113,513	23%	\$ 214,644	8	\$	202,690	-5.57%	
200	Silverio S suitoroo	>	500,00	20,102	25.056		740%			•	27 000	11.050	
5300	Contractual Services		259.163	240.712	264.901	129.133	49%	264 901	01		270.588	2.15%	
5400	Other Expenses		(18,515)	5,222	200		%0	4,000		3,500	1,000	100.00%	
2200	Capital Outlays		32,813	124,476	70,000	8,402	12%	70,000	00		26,200		SEE "BUDGETED CAPITAL IMPROVEMENTS" FOR DETAIL
2900	Other Financing Uses				,	•	A/A				٠	0.00%	
	Other Cash Uses and Adjustments (e.g. Debt Principal)		(68,771)	(7,006)	•	•	N/A				•	%00.0	
		↔	413,203 \$	614,333 \$	575,101 \$	\$ 262,004	45%	\$ 578,601	€	3,500 \$	528,378	-8.12%	
00006	Project Expenditures												
5200	Operating Supplies	s	<i>₽</i>	9	<i>₽</i>	-	A/A	s	⇔	<i></i>	•	0.00%	
5300	Contractual Services			٠			N/A				50,000	%00.0	
2200	Capital Outlays			•		•	Υ ∀					%00:0	
		49	<i>\$</i>	\$	<i>\$</i> 9 ₁		A/N	s	€9	<i>\$</i>	50,000	0.00%	
		↔	413,203 \$	614,333 \$	575,101 \$	\$ 262,004	45%	\$ 578,601	101	49	578,378	0.57%	

						,			3			į	
		Actual 2003		Actual 2004	Original Budget Estimate 2005	Actual Through July 2005	rough Acti 05 Rev	Actual As Ro % of Revised	Revised Estimate 2005	Change From 2005 Original	Original Budget Estimate 2006	% Change let From 2005 l6 Budget	nge 2005 Comments jet
643 Engineering Services Fund	y Services	Fund											
Available Cash Balance - BOY	ce - BOY	\$	101,200 \$	86,869	\$ 16,826	€	74,410	€	74,410	\$ 57,584	\$ 74,866	99	
Means of Financing													
Special assessments		₩	\$	•	\$	€9		↔	•	· •	€9	- 0.00%	%
Federal & state grants				•						•		- 0.00%	%
State shared revenue												- 0.00%	%
Charges for services		2	516,169	487,233	265,000		354,013		265,000	•	565,000	00.00%	% INTERDEPARTMENTAL CHARGES
Interest income			1,788	1,018	1,500		1,064		1,500	•	1,500	00.00%	%
Operating transfers in					•				•	•		- 0.00%	%
Other			6,308	25,332	50,000				25,000	(25,000)	25,000	00 -50.00%	%
		\$ 25	524,265 \$	513,583	\$ 616,500	₩	355,077	8	591,500	\$ (25,000)	\$ 591,500	00 -4.06%	%
60447 Operating Expenditures	sə												
5100 Salaries & Benefits		\$ 36	362,839 \$	361,330	\$ 459,364	↔	216,719 53	53% \$	410,000	\$ (49,364) \$	457,797	97 -0.34%	%
5200 Operating Supplies			18,514	16,758	22,095		12,773 64	64%	20,000	(2,095)	18,645	45 -15.61%	%1
5300 Contractual Services	s	1	149,159	133,938	139,244		76,805 58	25%	139,244	•	125,962	62 -9.54%	%
5400 Other Expenses			2,896	1,900	2,800		511 18	18%	2,800	•	2,500	00 -10.71%	%1
5700 Capital Outlays		•	15,265	6,574	9,700		11,705 10	106%	11,000	1,300	8,900	00 -8.25%	%
5900 Other Financing Uses	Se				•		-	A/A	•	•		- 0.00%	%
Other Cash Uses and Adjustments (e.g. Debt Principal)	Adjustments (e.g.	٠	(10,077)	5,542			-	N/A				- 0.00%	%
		\$	\$ 965'885	526,042	\$ 633,203	es.	318,513 58	\$ %59	583,044	\$ (50,159)	613,804	04 -3.06%	96
90000 Project Expenditures													
5200 Operating Supplies		€	⇔ '			₩	_	N/A \$	•	•	₩	- 0.00%	%
5300 Contractual Services	s			•	•		7,161 90	%06	8,000	8,000		- 0.00%	%
5700 Capital Outlays					•		-	N/A		•		- 0.00%	%
		\$	⇔ '		\$	€	7,161 90	\$ %06	8,000	\$ 8,000	\$	- 0.00%	%-
		\$	\$ 965,889	526,042	\$ 633,203	છ	325,674 58	\$ %59	591,044		\$ 613,804	04 -3.06%	%
Available Cash Balance - EOY	FOV	6	00000										

	Actual 2003 Actual 2004 Original Budget Actual Through Actual As Revised Estimate 2005 July 2005 Revised		Actual 2003	Actual 2004	Origi Estir	Original Budget A	Actual Through July 2005	Actual As % of Revised	Revised Estimate 2005		Change From 2005 Original	Original Budget Estimate 2006	% Change From 2005 Budget	Comments
Annation of Entancing Special seasonments 8 64 383 5 1,080,083 5 6 64 587 5 6 64 587 5 6 64 587 5 7 60,046 7 70,046 Special seasonments 3		nce Fur	Þ											
Special isosessments 5 5 5 5 6 0.00% Special isosessments 5 - 5 - 5 - 0.00% Federal & saine grants 1 - - - - 0.00% This shade grants evenes 2 4 - 1.500 7.18 - - 1.500 0.00% Interest incrine 11,759.08 2,246,360 1.200 7.18 - 1.200 0.00% Medicare Part D RA Reminisment 11,759.08 1,200,300 7.18 7.18 1.200 0.00% Operating Expenditures 1,778.98 1,200,300 7.228 1,500,000 0.00% 0.00% Operating Expenditures 3,778.52 3,056,304 4,171,251 1,441 4,441 4,441 4,441 4,441 4,441 1,441 1,441 1,441 1,441 1,441 1,441 1,441 1,441 1,441 1,441 1,441 1,441 1,441 1,441 1,441	Available Cash Balance - B	λC			1.									
Special assessments Since are grants State are grants State are grants State are grants State grants State grants State grants State are grant	Means of Financing													
Federal 8 state grants State aband frozenue State aband frozenue State aband frozenue State aband frozenue Medizare beard frozenue Medizare bart DR. Reimbursament T.178.38 T.	Special assessments		· •	€9	\$	'	-		69	\$	1	,	%00.0	
State shared reviews 5 1449.390 2.266.881 2.792.316 1.346.820 2.702.318.318 1.346.820 2.702.318 1.346.320 2.702.318 1.346.320 2.702.318.318 1.346.320 2.702.318 1.346.320 2.702.318 1.346.320 2.702.318.318 1.346.320 2.702.318 1.	Federal & state grants		•			•	•				•	•	%00:0	
Operating Expanditures 2,443,80 2,565,881 2,792,318 1,546,820 7,168 7,168 1,200 0 2,680,078 4,020 0	State shared revenue		•			•	•				•	•	%00:0	
Medicare part DRA Rembursement 11.560 9.240 12.000 7.168 12.000 12.000 0.00% Medicare Part DRA Rembursement 1.17.9338 1.240.938 1.240.938 1.240.938 1.240.939 1.240.939 1.240.939 1.240.939 1.240.939 1.240.939 1.240.938 1.240.938 1.240.938 1.240.938 1.240.938 1.240.938 1.240.939	Charges for services		2,449,390	2,565,	881	2,792,318	1,545,820		2,7	92,318		2,680,057	-4.02%	INTERDEPARTMENTAL CHARGES
Medicare Part D Rx Reinhousement 41,933 8 1,10,938 8 1,240	Interest income		11,560		,240	12,000	7,168		-	12,000		12,000		
Operating transfers in Transity Library 1,173,938 1,240,959 1,350,000 79,283 9 41,833 0.00% 0	Medicare Part D Rx Reimbu	rsement	•			•	•					20,000		
Operating Expenditures 1,779,598 1,240,998 1,240,090 79,268 7,650,000 60,000 60,000 1,300,000 1,000,000 Operating Expenditures 3,7768,523 3,3768,523 4,171,1251 1,622,271 8,650,00 60,000 1,000,000 1,000,000 Operating Expenditures 1,78,181 8,965,304 8,4171,1251 8,1421,181 8,426,221 8,4103,900 1,168,000	Repayment of DDA Advanc	•	•			41,933	•		•	41,933		41,933		
Operating Expanditures 5 3768,523 8,583,994 8,4171,261 8,163,271 8,5000 60,000 </td <td>Operating transfers in</td> <td></td> <td>1,179,938</td> <td>1,240,</td> <td>626</td> <td>1,300,000</td> <td>•</td> <td></td> <td>1,3</td> <td>50,000</td> <td>50,000</td> <td>1,300,000</td> <td></td> <td>TRANSFER FROM PENSION FUNDS FOR RETIREE HEALTH COSTS</td>	Operating transfers in		1,179,938	1,240,	626	1,300,000	•		1,3	50,000	50,000	1,300,000		TRANSFER FROM PENSION FUNDS FOR RETIREE HEALTH COSTS
Operating Expenditures \$ 3,768,523 \$ \$ 4,171,251 \$ \$ 1,632,271 \$ 4,281,261 \$ \$ 4,103,900 \$ 4,103,900 Operating Expenditures \$ 177,1251 \$ \$ 1,4416 44% \$ 32,484 \$ \$ 4,103,900 \$ 1,033,900 Contractual Services 3,354,562 3,576,019 4,092,318 2,394,055 58% 4,142,318 50,000 3,980,057 Other Expenses 3,354,662 3,576,019 4,092,318 2,394,055 58% 4,142,318 50,000 3,980,057 Other Financing Uses 1,148 - 500 - 0% 500 - 500 Other Financing Uses 2,146,019 4,022,274 4,125,802 2,4442,318 50,000 3,980,057 Other Financing Uses 2,146,019 4,142,018 - 0% 500 - 500 Other Financing Uses 2,165,02 3,4262 3,416,03 4,175,802 4,175,802 4,175,802 4,175,802 4,175,802 4,175,802 4,175,802 4,175,802 4,175,802 4,175,802 4,175,80	Other		127,635	137,	914	25,000	79,283			85,000	000'09	50,000		
Operating Expenditures \$ 1778,181 \$ 30,330 \$ \$ 22,484 \$ \$ 14,416 44% \$ \$ 32,484 \$ \$ 32,484 \$ \$ 31,337 Operating Supplies 143											1			
Salaries & Benefits 5 (178, 181 \$ 30,330 \$ 32,484 \$ 14,416 44% \$ 3,2484 \$ 6 7,2484 \$ 6 7,879 143														
Operating Supplies 143 - - NA - NA -											1			
Other Expenses 3.354,562 3.576,019 4,092,318 2,394,055 58% 4,142,318 50,000 3,980,057 Contractual Services 383			143					N/A					0.00%	
Other Expenses			3,354,562	3,576,	,019	4,092,318	2,394,055		4,1,	42,318	20,000	3,980,057		
Capital Outlays 1,148 - 500 0% 500 - 500 - 500 - 500 - 500 - 500 - 500 - 500 - 500 - 500 - 500 - 500 - 500 -			363			200	•	%0		200		200		
Other Financing Uses and Adjustments (e.g. 216,202 344,262 344			1,148			200	•	%0		200	•	200		
Other Cash Uses and Adjustments (e.g. 216,202 344,262 6 4,125,802 8 2,408,471 58% 5 4,175,802 8 4,175,802 8 4,012,994 Project Expenditures Operating Supplies Contractual Services Capital Outlays S 3,750,599 5 4,202,274 5 4,125,802 8 2,408,471 58% 5 4,175,802 8 4,175,802 8 4,012,994			•	251,	663		•	Ν̈́					0.00%	
Project Expenditures \$ 3,750,599 \$ 4,202,274 \$ 4,125,802 \$ 2,408,471 \$8% \$ 8,4175,802 \$ 4,175,802 \$ 8,4175,8	Other Cash Uses and Adjust Debt Principal)	nents (e.g.	216,202	344,	292	٠		N/A				•	0.00%	
Project Expenditures \$. \$. \$. \$. \$. \$. \$. \$. \$. \$. \$. \$. \$. \$. \$. \$. \$. \$. \$.														
Operating Supplies \$. \$. \$. \$. \$. \$. \$. \$. \$. \$. \$. \$. \$. \$. \$. \$. \$. \$. \$.														
Capital Outlays Capital Outlays S - S - S - S - S - S - S - S - S - S			. ↔	₩	છ	'	·	N/A	₩	⇔ '	1	,	0.00%	
Capital Outlays S - S - N/A S - S - S - S - S - S - S - S - S - S			•				•	Υ/N			٠		0.00%	
3,750,599 \$ 4,202,274 \$ 4,125,802 \$ 2,408,471 58% \$ 4,175,802 \$ 4,012,994			•				•	N/A				•		
3,750,599 \$ 4,202,274 \$ 4,125,802 \$ 2,408,471 58% \$ 4,175,802 \$ 4,012,994			9	€	€9	,	-		s		1	,	%00:0	
						4,125,802 \$	\$ 2,408,471	28%		75,802	37			
Available Cart Dalance FOV 6 CON 077 6 CEAENT 6 1404 CON 6 750 046 6 054 040	n constant	}				000 4	(404 600)			970				

	Quarterly Budget Kerorecast and 2006 Proposed Budget - Other Funds	recast and	לחום סחחד	nosen pac	ואבו - סיי	5 (200			9	
Company Comp		Actual 2003			ctual Through July 2005	% of Revised	Revised Estimate 2005	Change From 2005 Original	Original Budget Estimate 2006	% Criange From 2005 Budget	
4,189,460 S 3,472,2264 S 4,428,612 S 4,448,612 S 4,448,612 S 4,448,612 S 5,290,000 S 1,290,000 S	Water Fund										
2. Sep. 1. S. 3. Sep. 1. S. 5. Sep. 1. Sep. 1	Available Cash Balance - BOY	4,189,460	3,422,264	4,428,812							
2.806.177 2.806.044 4.603.678 1.681.004 2.200.000 <t< td=""><td>Means of Financing</td><td></td><td></td><td></td><td></td><td></td><td>€</td><td>E</td><td>E</td><td>ò</td><td></td></t<>	Means of Financing						€	E	E	ò	
2000 136,080 136,080 136,080 136,080 136,080 136,080 136,080 136,080 136,080 136,080 136,080 136,080 136,080 136,080 136,080 136,080 136,080 136,000 1	Special assessments	•	•	' 000						0.00%	
2.586,777 2.886,444 4,655,677 1,670,000 625,000 1,670,000 625,000 1,670,000 83,787 1,686,000 83,787 1,686,000 83,787 1,686,000 83,787 1,686,000 83,787 1,686,000 83,787 1,686,000 83,787 1,686,000 83,787 1,686,000 83,787 1,686,000 83,787 1,686,000 83,787 1,686,000 83,787 1,686,000 83,787 1,686,000 83,787 1,686,000 83,787 1,686,000 90,000 83,787 1,686,000 90,000 83,787 1,686,000 90,000 90,000 83,787 1,686,000 90,00	State shared revenue		•	5				(200,00)	, ,	0.00%	
112 126 1454.728 900.000 1354.68 120.000 135.48 120.0000 120.0000 120.0000 120.0000 120.0000 120.0000 120.0000 120.0000 120.0000	Charges for services - City	2,936,777	2,989,444	4,633,678	1,681,904		4,438,631	(195,047)	4,369,785	-5.70%	
112,036 195,562 200,000 30,264 20,000	Charges for services - Wholesale	827,619	1,454,728	000'006	1,210,567		1,725,000	825,000	1,699,000	88.78%	
1,10,10,10,10,10,10,10,10,10,10,10,10,10	Maintenance services - Township	112,036	195,262	200,000	135,488		200,000	•	200,000	%00.0	
51/889 38,947 25,000 67,322 7,000 50,000 50,000 60,000 165,025 54,262 22,514 2,514 2,514 2,500 35,000 36,000 000% 4,094,246 5,416,244 2,5244 5,416,234 5,416,234 5,416,234 6,416,234 6,000 000% 20 20 2,26,377 2,524,474 3,124,344 5,416,234 6,616,200 0,00% 0,00% 20 20 2,50 3,242,474 3,124,344 5,416,234 6,610,00% 0,00% 0,00% 20 20 2,50 3,242,474 3,124,344 5,416,234 6,416,274 6,40,00% 0,00%	Billing services - Township	•		30,000	30,250		000'09	30,000	20,000	-33.33%	
1,000,000,000,000,000,000,000,000,000,0	nterest income	51,889	38,947	25,000	57,382		75,000	50,000	20,000	100.00%	
166.525 9.869.860	ease of facilities	•	•	•	32,514		42,000	35,000	35,000	%00.0	LEASE OF SPACE ON WATER TOWERS
166.875 9.46.24 . 94.389 5.416.234 5.416.234 . 0.00% 4.084.246 \$ 1440.2466 \$ 1440.2466 \$ 3.242.474 \$ 12.233.842 \$ 6.116.167 \$ 6.00% . 0.00% 2 \$ 2.0 \$ 3.242.474 \$ 12.233.842 \$ 6.116.167 \$ 6.00% . \$ 0.00% 2 \$ 2.0 \$ 2.0 \$ 3.242.474 \$ 12.233.842 \$ 6.116.167 \$ 6.00% . \$ 0.00% 2 \$ 2.0 \$ 2.0 \$ 2.0 \$ 2.0 \$ 0.00% . \$ 0.00% 6 \$ 2.0 \$ 2.0 \$ 2.0 \$ 0.00% . \$ 0.00% 6 \$ 2.0 \$ 2.0 \$ 0.00% \$ 0.00% . \$ 0.00% 1171.225 \$ 420.00 \$ 1.00 \$ 0.00% \$ 0.00% \$ 0.00% 1171.225 \$ 1.247.60 \$ 1.00% \$ 1.621.50 \$ 1.427.60 \$ 0.00% 1171.225 \$ 1.247.60 \$ 1.00% \$ 1.621.50 \$ 1.427.60 \$ 0.00% 1171.227	Repayment of DDA advance	•		26,977	•		26,977	•	26,977	%00.0	
165,925 9,668,860 1, 15,655 5, 32,42,474 5 12,233,942 6, 118,137 5 6, 620,772 8, 20% 20	Operating transfers in	•	54,624	•	•		•	•	•	%00.0	
2 5 7 N/A 5 - 8 - 6,000% 20 20 - 8 - 84,3564 - 84,3564 - 64,000 - 0,000% 56.81 1,0383 - 25,66 51% 543,564 - 64,000 1,000 0,000% 436,560 420,600 680,579 2,566 26,342 436,000 1,000 0,000% 436,560 420,000 680,579 2,566,342 436,000 1,000 0,000% 1111,525 424,560 435,000 100% 435,000 1,000,360 1,000 1,000 1,000 25,631 436,000 435,000 100% 436,000 1,000 1,3478% 1,448% 1,000,000 1,448%	Other	165,925	9,669,860	6.115.655	33			5,416,234		8.26%	
20 S - S - S - S - CD00% 20 20 - NA - - - - 0.00% 5641 10.363 5643.54 279.660 51% 545.54 - 0.00% 456.50 420.00 680.779 2.566 88% 3.000 1,000 0.00% 436.50 420.00 680.779 2.566 88% 3.000 1,000 0.00% 436.50 420.00 680.779 2.660.779 2.660.079 100% 1142% 1142%		2	2001	000				5			
20 20 20 100% 564 932 482,665 514,554 279,660 51% 545,554 - 0.00% 5,681 10,382 482,665 68% 3,000 1,000 1,000 0.00% 436,560 420,000 680,579 2,86,30 100% 45,000 1,000 0.00% 1171,325 424,560 435,000 100% 436,000 1,000 0.00% 1171,325 424,560 435,000 100% 436,000 1,000 0.00% 1171,325 424,560 435,000 100% 446,000 (40,579) 5,148,678 314,48% 848,686 1,347,616 1,247,616 7,245,600 1,000 0.00% 1,000 0.00% 1,111,523 889,260 486,044 59% \$ 1,621,564 7,148,600 1,141,600 1,141,600 1,141,600 1,141,600 1,141,600 1,141,600 1,141,600 1,141,600 1,141,600 1,141,600 1,141,600 1,141,600 1,141,600	perating Expenditures Administration					δ/N	¥	e	e	%000	
524,932 492,655 543,554 279,660 51% 543,554 - 496,578 86,478 66,778 <td>Operating Supplies</td> <td>000</td> <td>20</td> <td>•</td> <td>•</td> <td>Z Z</td> <td>•</td> <td>· '</td> <td>•</td> <td>%00.0</td> <td></td>	Operating Supplies	000	20	•	•	Z Z	•	· '	•	%00.0	
5.681 10.383 - 2.556 88% 3.000 4.00% 1.00% 4.35.60 4.20.00 680.579 2.66.342 48% 640.000 (40.579) 662.775 2.00% (117.325) 4.24.560 435.000 100% 435.000 100% - 1,020.000 14.48% 849.686 5 1.347.618 5 1,659.133 1,003.556 62% 5 1,621.554 5 1,020.000 14.48% 849.686 5 1,347.618 5 1,659.133 1,003.556 62% 5 1,621.554 5 1,127.99 2,180.363 31.42% 1,111,523 8.937.677 8.889.296 4.85.044 58% 8.635.898 8.735.80 1,141.60 1,144.89% 1,111,523 8.940.707 1,137 4% 3,280 1,243.162 31.42% 1,130,110 8.556.207 1,143.462 7.7% 4,425.00 1,000.366 1,141.60 1,130,110 8.565.007 1,142.309 <t< td=""><td>Contractual Services</td><td>524,932</td><td>492,655</td><td>543,554</td><td>279,660</td><td>51%</td><td>543,554</td><td>•</td><td>496,578</td><td>-8.64%</td><td>INSURANCE/INDIRECT COSTS/ADMINISTRATION FEE</td></t<>	Contractual Services	524,932	492,655	543,554	279,660	51%	543,554	•	496,578	-8.64%	INSURANCE/INDIRECT COSTS/ADMINISTRATION FEE
436,560 420,000 680,579 286,342 46% 640,000 (40,579) 6.22% 0.00% (117,325) 424,560 435,000 100% 435,000 100% 435,000 1,020,000 1,020,000 143,689 1,020,000 <	Other Expenses	5,681	10,383	٠	2,556	%58	3,000	3,000	1,000	%00.0	
1,111,523 424,560 435,000 100% 640,000 (40,579) 662,779 5,262% 1,448% 1,629,133 1,003,560 1,00% 1,621,564 1,621,564 1,620,000 1,448% 1,621,654 1,621,654 1,621,664 1,621,600 1,621,6	Capital Outlays		' 6	' !	' '	Υ Y	1 6	'	'	%00.0	
1111, 122 324,660 435,000 100% 435,000 100% 435,000 100% 435,000 100% 435,000 100% 435,000 100% 435,000 100% 435,000 100% 435,000 100,3568 62% \$ 1,621,554 \$ (37,579) \$ 2,180,355 31,42% 1,111,523 \$ (37,579) \$ 2,180,355 1,00,3558 62% \$ 1,621,554 \$ (37,579) \$ 2,180,355 1,140,374 1,140,175 1,12380 1,21380 1,21380 1,21380 1,21380 1,21380 1,21380 1,21380 1,21380 1,21380 1,21380 1,317 4% 33,280 1,317 4% 33,280 1,317 4% 33,280 1,317 4% 1,421,650 1,212% 1,212% 1,494,463 \$ 1,500,473 \$ 895,466 63% \$ 1,423,809 \$ (76,664) \$ 1,318,738 1,213% 1,213% 1,213% 1,243,00 1,244,00 1,244,0	Other Financing Uses	436,560	420,000	676,089	286,342	45%	640,000	(40,579)	662,775	-7.62%	INTEREST ON WATER BONDS
1,11,152 8 1,347,618 1,659,133 1,003,558 62% 8 1,621,554 8 1,621,544 8	inel Cash Oses and Adjustments (e.g. ebt Principal)	(117,325)	424,560	435,000	435,000	100%	435,000	•	1,020,000	134.48%	PRINCIPAL ON WATER BONDS
1,111,523 \$ 937,677 \$ 889,296 \$ 485,044 \$ 58% \$ 835,898 \$ (53,398) \$ 728,232 251,639		849,868	1,347,618	1,659,133		%29			s	31.42%	
1,111,523 937,677 889,996 485,044 58% \$ 835,896 \$ 728,338 728,232 251,639 160,175 121,360 112,084 79% 142,156 20,796 131,160 547,747 401,407 446,637 291,266 77% 403,475 (43,162) 405,066 8,628 654 9,900 5,755 64% 33,280 21,000 1,930,130 1,494,463 1,500,473 895,466 65% \$ 1,423,809 7 (76,664) 1,317 1,930,130 1,494,463 1,500,473 895,466 65% \$ 530,000 900) 21,000 1,930,130 1,494,463 1,500,473 895,466 65% \$ 530,000 177,640 1,718,786 520,110 586,202 612,705 296,801 56% \$ 530,000 177,820 1,718,786 386,349 396,77 425,760 177,241 42% 1242,200 177,820 177,820 1,386,349 396,466 76% 50%	perating Expenditures Maintenance - C	<u>A</u>									
cs 251 639 160,175 121,360 112,084 79% 142,156 20,796 131,160 s 547,747 401,407 446,637 291,266 72% 403,475 (43,162) 131,160 ss 1,0583 65460 33,280 1,375 64% 30,000 (43,162) 40,666 ss 654 9,000 5,756 64% 30,000 (43,162) 13,100 ss 1,330,130 1,494,483 1,500,473 885,466 63% 5,1423,809 7,766,64) 1,100 ss 1,930,130 1,494,483 1,500,473 885,466 63% 5,1423,809 7,766,64) 1,133,320 s 1,930,130 1,494,483 1,200,473 885,466 63% 7,423,809 7,766,64) 1,133,720 s 1,930,130 1,494,483 1,120,04 1,423,809 7,766,41 1,133,727,763 2,950 1,123,800 1,123,800 1,123,800 1,123,800 1,123,800 1,123,200 1,123,200	Salaries & Benefits	1,111,523	937,677	889,296		28%		(53,398)	€9	-18.11%	
es 547,747 401,407 446,637 291,266 72% 403,475 (43,462) 405,066 es 10,593 (5,450) 33,280 1,317 4% 33,280 - 406,066 es 10,593 (5,450) 33,280 1,317 4% 33,280 - 33,280 - - 7.00 es 1,330,130 \$ 1,494,463 \$ 1,500,473 \$ 895,466 63% \$ 1,423,809 \$ (76,664) \$ 1,311,738 es 1149,128 1,494,463 \$ 1,500,473 \$ 296,801 56% \$ 550,000 \$ 1,311,738 es 149,128 148,908 124,200 94,686 76% \$ 550,000 \$ 1,21,600 es 17,924 42% 56 29% 2,560 96,686 76% 45,500 2,560 es 17,924 42% 42% 42%,500 2,560 96,686<	Operating Supplies	251,639	160,175	121,360	112,084	%62	142,156	20,796	131,160	8.08%	
10,563 (5,450) 33,280 1,317 4% 33,280 21,000 21,000 6,755 64% 9,000 6,755 64% 9,000 6,755 64% 9,000 21,000 21,000 6,755 6,4% 9,000 8,755 6,4% 9,000 8,755 6,4% 9,000 8,755 6,4% 9,000 8,755 1,318,738 8,95,466 63% 8,53,000 8,705 8, 1,318,738 1,24,200 9,455 1,24,200 9,326,349 1,24,200 1,24	Contractual Services	547,747	401,407	446,637	291,266	72%	403,475	(43,162)	405,066	-9.31%	
8 GES B GES C GES <th< td=""><td>Other Expenses</td><td>10,593</td><td>(5,450)</td><td>33,280</td><td>1,317</td><td>4%</td><td>33,280</td><td>. 6</td><td>33,280</td><td>0.00%</td><td></td></th<>	Other Expenses	10,593	(5,450)	33,280	1,317	4%	33,280	. 6	33,280	0.00%	
es Filtration \$ 1,930,130 \$ 1,494,463 \$ 1,500,473 \$ 895,466 63% \$ 1,423,809 \$ \$ (76,664) \$ 1,318,738 es Filtration \$ 520,119 \$ 585,202 \$ 612,705 \$ 296,801 \$ 56% \$ \$ 530,000 \$ \$ (82,705) \$ 1,318,738 s 149,128 148,908 124,200 2,960 177,241 42% 246,86 76% 177,242 42% 2,960 2	Capital Outlays Other Financing Uses	8,5628	654	006,8	cc/'c	%4% N/A	000,8	(008)	21,000	%71.711	
es Filtration \$ 520,119 \$ 586,202 \$ 612,705 \$ 296,801 56% \$ 530,000 \$ (82,705) \$ 612,793 s 149,128 148,908 124,200 94,686 76% 124,200 - 127,850 s 396,949 399,077 425,750 177,241 42% 425,750 - 426,000 c 2,333 2,549 2,950 865 29% 2,350 - 460,000 c 2,333 2,549 2,950 177,241 42% 425,500 - 2,950 rwe-DWRF - - 290,000 - 0% 290,000 - 50,000 r - 1,086,457 1,188,567 1,501,105 5,78,914 41% 5 1,418,400 5 1,543,593 s - - - - - - - 290,000 - - - -	0000	1,930,130	1,494,463	1,500,473		63%				-12.11%	
\$ 520,119 \$ 585,202 \$ 612,705 \$ 296,801 56% \$ 530,000 \$ (82,705) \$ 612,736 \$ 149,128 148,908 124,200 94,686 76% 124,200 - 127,860 \$ 396,949 399,077 425,750 177,241 42% 425,750 - 127,860 \$ 2,333 2,549 2,960 865 29% 2,960 - 460,000 *** 17,928 5,2831 45,500 9,321 29% 296,000 - 290,000 ** 1,086,457 1,188,567 1,501,105 578,914 41% 1,418,400 \$ 1,543,593 ** 1,086,457 1,188,567 1,501,105 578,914 41% 1,418,400 \$ 1,543,593 ** 994,987 9,326,359 5,380,000 6,147,304 66% 9,259,000 3,879,000 1,385,000 ** 994,987 9,326,35	nerating Expenditures Elitration										
s 149,128 148,908 124,200 94,686 76% 124,200 - 127,850 - 460,000 2,333 2,549 2,960 865 29% 2,960 - 460,000 es 17,928 52,831 45,500 9,321 29% 2960 - 2,960 no - - - 0% 290,000 - 290,000 - 290,000 - 290,000 - 290,000 - 290,000 - 290,000 - 290,000 - 290,000 - 290,000 - 290,000 - 290,000 - 290,000 - 290,000 - 1,543,593 - 290,000 - - 290,000 - - 290,000 - - 290,000 - - 290,000 - - - 290,000 - - - - - - - - - - - -	Salaries & Benefits	520,119	585,202	612,705		%95				0.01%	
s 396,949 399,077 425,750 177,241 42% 425,750 - 460,000 c 2,333 2,549 2,950 865 29% 2,950 - 460,000 es 17,928 52,831 45,500 9,321 20% - 2,950 - 2,950 rwe-DWRF - - 290,000 - 0% 290,000 - 50,000 s 1,086,457 \$ 1,501,105 \$ 578,914 41% \$ 1,418,400 \$ 1,543,593 s 994,987 \$ 9,326,359 5,380,000 6,147,304 66% 9,259,000 3,879,000 1,385,000 s 994,987 \$ 9,326,359 5,380,000 6,147,304 66% 9,259,000 3,879,000 1,385,000 s 994,987 \$ 9,326,359 5,380,000 6,147,304 66% 9,259,000 3,879,000 1,385,000 s 994,987 \$ <td< td=""><td>Operating Supplies</td><td>149,128</td><td>148,908</td><td></td><td>94,686</td><td>%92</td><td></td><td></td><td></td><td>2.94%</td><td></td></td<>	Operating Supplies	149,128	148,908		94,686	%92				2.94%	
2.333 2.549 2.950 865 29% 2.950 - 2.950 - 2.950 0 17,928 52,831 45,500 9,321 20% 45,500 - 50,000 1 50,	Contractual Services	396,949	399,077	425,750	177,241	45%	425,750	•	460,000	8.04%	
FeS 17,928 52,831 45,500 9,321 20% 45,500 - 56,0	Other Expenses	2,333	2,549	2,950	865	78%	2,950	•	2,950	0.00%	
S 1,086,457 \$ 1,188,567 \$ 1,501,105 \$ 578,914 41% \$ 1,418,400 \$ 0.000 S 994,987 9,326,359 5,380,000 6,147,304 66% 9,259,000 \$ 3,879,000 \$ 1,385,000 S 994,987 8,9326,359 5,380,000 6,147,304 66% 8,9,259,000 \$ 3,879,000 \$ 1,385,000 S 4,861,442 \$ 13,387,007 \$ 10,040,711 \$ 8,625,242 63% \$ 13,722,763 \$ 6,427,684	Capital Outlays	17,928	52,831	45,500	9,321	20%	45,500	•	20,000	86.6	
\$ 1,086,457 \$ 1,188,567 \$ 1,501,105 \$ 578,914 41% \$ 1,418,400 \$ (82,705) \$ 1,543,593 \$ 994,987 9,326,359 5,380,000 6,147,304 66% \$ 9,259,000 \$ 3,879,000 \$ 1,385,000 \$ 4,861,442 \$ 13,387,007 \$ 10,040,711 \$ 8,625,242 63% \$ 13,722,763 \$ 6,427,684	Other Financing Uses	•	•		•	Α V V		•	000	0.00%	
\$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ -	Keplacement Reserve - DWKF	1 086 457	1 188 567	1 501 105		41%			4	0.00%	
\$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ -		5		5					>	3	
994,987 9,326,359 5,380,000 6,147,304 66% 9,259,000 3,879,000 1,385,000 N/A	oject Expenditures Oneratina Supplies					Ϋ́Z	€:	€:	€:	0.00%	
\$ 994,987 \$ 9,326,359 \$ 5,380,000 \$ 6,147,304 66% \$ 9,259,000 \$ 3,879,000 \$ 1,385,000 \$ 4,861,442 \$ 13,357,007 \$ 10,040,711 \$ 8,625,242 63% \$ 13,722,763 \$ 6,427,684	Contractual Services	994.987	9.326.359	5.380.000		%99				-74.26%	
\$ 994,987 \$ 9,326,359 \$ 5,380,000 \$ 6,147,304 66% \$ 9,259,000 \$ 3,879,000 \$ 1,385,000 \$ 4,861,442 \$ 13,357,007 \$ 10,040,711 \$ 8,625,242 63% \$ 13,722,763 \$ 6,427,684	Capital Outlays	'	'	'	'	Ϋ́	'		'	0.00%	
\$ 4,861,442 \$ 13,357,007 \$ 10,040,711 \$ 8,625,242 63% \$ 13,722,763 \$ 6,427,684		994,987	9,326,359	5,380,000		%99				-74.26%	
		4,861,442	13,357,007	10,040,711		%89	_			-35.98%	

Actual 2019 Actual 2019 Cityled Budger Admini Through Revieled Emines Orientge Front Cityled Budger Admini Through A						20101120				% Change	
Sewer Fund. Sewer Fund. S. 1,207,104 S S. 1,207,104		Actual 2003			Actual Through July 2005	% of Revised	Revised Estimate 2005	Change From C 2005 Original	Original Budget Estimate 2006	A Criange From 2005 Budget	
Meaning of planning seasonments 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1											
Properties present Properties Properti				•				1,397,154			
Special assessments S	Means of Financing										
Figure 3 that of the state of t		9	•	,	,		· &	•	,	0.00%	
State stated everate Character to the state of everate to the state of everate to the state of everate Character to the state of everate to the st	Federal & state grants			550,000	•		150,000	(400,000)	140,000	-74.55%	
Characteris Exementaria Exemen	State shared revenue	•		٠	•		•	•	•	0.00%	
Projective interest incorrect 19739	Charges for services	4,008,773	4,032,673	4,594,500	1,896,968		4,452,878	(141,622)	5,165,338	12.42%	16% RATE INCREASE EFFECTIVE JANUARY 1, 2006
Control Decision Parameter 1,10,203 1,10,404 1,10,203 1,10,44,644 1,10,44,	Interest income	19,739	12,821	20,000	18,887		20,000	•	20,000	0.00%	
Operating Expenditures Administration 44,776 5.026,432 5,8606 58,000 28,000 28,600 6,00	Repayment of DDA advance			41,933	•		41,933	•	41,933	0.00%	
Operating Expenditures Administration 46/37/1 dis 5 5, 24/3,74.05 5, 266-633 5, 136-44.64 5, 146-464 6, 10, 100 0,00% <t< td=""><td>Operating transfers in</td><td>٠</td><td>47,796</td><td></td><td></td><td></td><td>•</td><td>•</td><td></td><td>0.00%</td><td></td></t<>	Operating transfers in	٠	47,796				•	•		0.00%	
Operating Exponditures Administration Salativas & Beneritia & Bene	Other	48,971	198,450	80,000	28,609		80,000	•	80,000	%00.0	
Opperating Expenditures Administration State of the contractual Services N/A N/A ST 000% Ontwinder Contractual Services N/A N/A <td>8</td> <td></td> <td></td> <td>5,286,433</td> <td></td> <td></td> <td></td> <td>(541,622)</td> <td></td> <td>3.04%</td> <td></td>	8			5,286,433				(541,622)		3.04%	
Signifies & Benefits Operating Supplies Contractual Services Copied Expenditures Advisor Supplies Copied Expenditures Sale 912 Sale 926 Sa											
Operating Supplies 388 912 402 634 298 525 174 005 69% 296 525 7 7 0.00% Other Expenses 6.866 37,025 174 005 69% 4,500 4,500 7 0.00% Other Expenses 6.866 37,025 174,025 88,424 60,306 55% 106,646 21,227 7 0.00% Other Financing Uses Spenditures Maintenance 507,081 279,519 444,497 753,416 78 51,176 106,679 75,807 13,48% Other Expenditures Maintenance Spenditures Sharifus 8,02,868 8,02,866 753,416 78 51,176 106,679 77,807 78 750,000 77,807 78 77,174 78 77,174 78 77,174 78 77,174 78 77,174 77,174 78 77,174 78 77,174 78 77,174 78 78 77,174 78 78 78 78 78 77,174 78 78 78	Salaries & Benefits	,	,	,	,	₹ Z	69	•	,	0.00%	
Other Expenses 388.912 402.634 295.625 174,003 59% 4.500 4.500 5.207.734 0.61% Other Expenses 6,685 37,025 - 4,900 - - 0,00% Capital Outlays - 110,520 88,42 6,036 56% 106,679 7,520 13,48% Other Expenditures Maintenance 5 507,081 279,519 444,487 75,416 76,500 17,400 13,48% Other Expenditures Maintenance 5 902,888 829,688 753,115 78% 561,176 106,679 13,48% Other Expenditures Maintenance 4,036 889,288 889,286 753,115 78% 561,176 106,679 13,48% Other Expenditures Maintenance 4,036 889,288 889,286 753,115 750,000 11,36% 10,43% Contractural Savices 8 6,086 1,669 2,000 976,687 16,486 10,48% 10,43% 10,43% Capital Outlays 1,106,71	Operating Supplies	•		•		ΑX				0.00%	
Operating Expenditures Maintenance Capital Outleys 6,8865 37,025 88,424 60,308 66% 4,500 4,500 9,00% Other Financing Issas 110,520 88,424 60,308 55% 106,416 21,222 76,503 13,48% Other Financing Issas & Brenefits 5 902,088 829,688 828,844 753,115 786,176 106,679 616,286 32,85% Oberating Expenditures Maintenance 8 902,088 828,846 753,116 786 61,247 106,679 61,289 92,85% Operating Expenditures Maintenance 8 689,680 889,286 783,416 776,000 <td></td> <td>388,912</td> <td>402,634</td> <td>295,925</td> <td>174,003</td> <td>%69</td> <td>295,925</td> <td>•</td> <td>297,734</td> <td>0.61%</td> <td>INSURANCE/INDIRECT COSTS/ADMINISTRATION FEE</td>		388,912	402,634	295,925	174,003	%69	295,925	•	297,734	0.61%	INSURANCE/INDIRECT COSTS/ADMINISTRATION FEE
Other Financhial Outleys In 0,520 88,424 60,308 56% 109,646 21,222 75,503 13,48% Other Financhial Outleys Septimental Outleys		6,865	37,025		3,939	%88	4,500	4,500		0.00%	
Other Financing Uses 507,081 279,519 444,497 60,308 65% 109,646 21,222 776,503 13,48% Other Cash Uses and Adjustments (e.g.) 507,081 279,519 444,497 51,116 78% 551,176 106,679 618,986 392,08% Operating Expanditures Maintenance 609,560 869,268 869,286 753,115 78% 5 961,247 1 192,401 6 193,287 1 193,401 6 193,289 1 193,401 </td <td>Capital Outlays</td> <td>٠</td> <td></td> <td></td> <td>•</td> <td>Υ V</td> <td>•</td> <td>•</td> <td>•</td> <td>0.00%</td> <td></td>	Capital Outlays	٠			•	Υ V	•	•	•	0.00%	
Other Cash Uses and Adjustments (e.g. 507.061 279.519 444,497 514,865 99% 551,176 106.679 618.998 39.28% Debt. Principal) Sociates & Benefits Septemblishments Salaties & Benefits Septemblishments Salaties & Benefits Septemblishments Salaties & Benefits Septemblishments Salaties & Benefits Show Salaties & Septemblishments Salaties & Sep	Other Financing Uses	•	110,520	88,424	808'09	%99	109,646	21,222	76,503	-13.48%	INTEREST ON SEWER BONDS
Operating Expenditures Maintenance 6 902,856 8 8 229,698 8 8 228,846 5 753,115 78% 5 760,115 78% 5 961,247 \$ 132,401 \$ 983,232 19,83% Operating Expenditures Maintenance 6 60,560 8 689,690 8 889,296 8 759,163 776,000 8 777,477 8 776,000 8 777,477 8 777,477 8 777,477 8 777,477 8 777,770 8 777,770 8 777,770 8 777,770 8 777,770 8 777,770 8 777,770 8 777,770 8 777,770 8 777,770 8 777,770 8 777,770 8 777,770 8 777,770 8 777,770 8	Other Cash Uses and Adjustments (e.g. Debt Principal)	507,081	279,519	444,497	514,865	%86	551,176	106,679	618,995	39.26%	PRINCIPAL ON SEWER BONDS
Operating Expenditures Maintenance 8 69,560 8 689,690 8 889,296 3 84,603 51% 5 750,000 3 (139,296) 8 982,088 10.43% Operating Supplies 44,036 42,978 60,798 15,647 28% 55,533 (5,265) 60,750 -0.08% Contractual Services 1,588,736 1,880,046 2,000,000 975,063 50% 1,988,840 (41,160) 2,481,527 24,08% Other Expenses 2,248 1,569 2,000,000 975,063 50% 1,988,840 (41,160) 2,481,527 24,08% Other Expenses 2,2248 1,569 2,000,000 975,063 9% 1,988,840 (41,160) 2,481,527 24,08% Other Expenditures 0,046 2,000,000 391 9% 4,600 (2,401) 10,900 55.71% Operating Supplies 2,523,676 2,599,278 2,599,594 1,376,518 50% 2,771,473 (118,121) 3,537,765 19,54% Contractual Services 1,106,572				828,846		%82		132,401		19.83%	
Projecting Supplies 6 609,560 6 689,690 8 889,296 5 384,603 51% 5 750,000 5 750,000 6 1,939,260 6 1,939,260 6 1,939,260 6 1,939,260 6 1,939,260 9 1,647 28% 750,000 75,633 (5,265) 6 0,750 10,40% Contractual Services 1,588,736 1,669 2,500 97,000 975,063 60% 1,988,840 (41,160) 2,481,577 24,08% Other Expenses 2,248 1,569 2,500 97,000 975,063 60% 1,988,840 (41,160) 2,481,577 24,08% Other Expenses 2,228 1,569 2,500 97,000 391 9% 4,600 (2,400) 10,000 57,7% Other Financing Uses 2,253,676 2,599,278 2,599,594 1,376,518 50% 3,277,473 1,106,00 1,125,000 1,125,000 1,125,000 1,125,000 1,125,000 1,125,000 1,125,000 1,125,000 1,125,000 1,125,000 1,125,000 1,125,000 1,125,000 1,125,000											
Contractual Services 44,036 42,978 60,788 15,647 28% 55,533 (5,265) 60,750 -0.08% Contractual Services 1,588,736 1,886,736 2,000,000 975,063 50% 1,958,840 (41,160) 2,481,527 24,088 Other Expenses 2,248 1,569 2,500 814 33% 2,500 - 2,500 - 2,500 - 2,500 - 2,500 0.00% Other Financing Uses 2,243,676 2,589,278 2,589,578 2,589,578 2,577,477 3 4,600 (2,400) 10,900 55,778 Project Expenditures 3,225,676 2,589,278 2,585,594 3,1376,518 50% 3,277,473 3,457,765 19,54% Project Expenditures 4,106,572 511,938 970,000 344,690 53% 645,000 1,125,000 1,125,000 15,98% Capital Outlays 1,106,572 511,388 970,000 3,44,690 53% 645,000 1,125,000 1,135,000 <	Salaries & Benefits			889,296		51%		(139,296)		10.43%	
Contractual Services 1,588,736 1,680,046 2,000,000 975,063 50% 1,958,940 (41,160) 2,481,527 24,087 24,087 4,087 2,500 - 2,500 - 2,500 0,00% Other Expenses 2,224 1,569 2,500 7,000 391 9% 4,600 (2,400) 10,900 57,7% Other Financing Uses -		44,036	42,978	860,798	15,647	28%	55,533	(5,265)	60,750	-0.08%	
Other Expenses 2.248 1,569 2,500 814 33% 2,500 - 2,500 0 0.00% 2,500 0.00% 2,5		1,588,736	1,860,046	2,000,000	975,063	20%	1,958,840	(41,160)	2,481,527	24.08%	PROJECTED IMPACT OF SAPPI REDUCTIONS
Capital Outlays 9,096 4,995 7,000 391 9% 4,600 (2,400) 10,900 57.1% Other Financing Uses 5 2,253,676 \$ 2,599,278 \$ 1,376,518 50% \$ 2,771,473 \$ 1,537,765 19,54% Project Expenditures Operating Supplies \$ 2,599,278 \$ 2,989,594 \$ 1,376,518 \$ 2,771,473 \$ 1,537,765 19,54% Project Expenditures \$ 2,599,278 \$ 2,989,594 \$ 1,376,518 \$ 2,771,473 \$ 1,537,765 19,54% Project Expenditures \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - - - - - - - - - - - - - - - - - - - <td></td> <td>2,248</td> <td>1,569</td> <td>2,500</td> <td>814</td> <td>33%</td> <td>2,500</td> <td>•</td> <td>2,500</td> <td>%00.0</td> <td></td>		2,248	1,569	2,500	814	33%	2,500	•	2,500	%00.0	
Other Financing Uses \$ 2.253,676 \$ 2.589,278 \$ 2.989,594 \$ 1,376,518 \$ 50% \$ 2,771,473 \$ (188,121) \$ 3,537,765 \$ 19.54% Project Expenditures Operating Supplies \$ \$ \$ \$ \$ \$ \$ \$		960'6	4,995	7,000	391	%6	4,600	(2,400)	10,900	55.71%	
Project Expenditures \$ 2,263,676 \$\$ 2,589,278 \$\$ 2,889,594 \$\$ 1,376,518 \$50% \$\$ 2,771,473 \$\$ (188,121) \$\$ 3,537,765 \$19.54% Project Expenditures \$ 2,263,676 \$\$ 2,899,278 \$\$ 2,889,594 \$\$ 1,377,720 \$ 1,377,720 \$ 2,771,473 \$\$ (188,121) \$\$ 3,537,765 \$19.54% \$ 19.54% Project Expenditures \$ 2,263,676 \$\$ 2,899,278 \$\$ 2,989,594 \$\$ 1,377,720 \$ 3,537,765 \$\$ 19.54% \$ 1,550,000 \$\$ 1,125,000 \$\$		•		•		N/A	•	•	•	%00.0	
Project Expenditures \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - 0.00% Contractual Supplies 1,106,572 511,938 970,000 344,690 53% 645,000 (325,000) 1,125,000 15,98% Capital Outlays - - - - - - - - - - - - - - - - 0.00% -	8			2,959,594		20%				19.54%	
Operating Supplies \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - 0.00% Contractual Services 1,106,572 511,938 970,000 344,690 53% 645,000 1,125,000 1,125,000 15,98% Capital Outlays 5 1,106,572 5 511,938 5 970,000 53% 645,000 5 1,125,000 15,98% \$ 4,263,106 3 3,940,914 5 4,758,440 5 2,474,323 57% 5 4,377,720 5 5,655,997 18,86%											
Contractual Services 1,106,572 511,938 970,000 344,690 53% 645,000 (325,000) 1,125,000 15.98% Capital Outleys - <	Operating Supplies		'	,	,	Κ K	· •	•	,	%00.0	
Capital Outlays		1,106,572	511,938	970,000	344,690	23%	645,000	(325,000)	1,125,000	15.98%	SEE "BUDGETED CAPITAL IMPROVEMENTS" FOR DETAIL
\$ 1,106,572 \$ 511,938 \$ 970,000 \$ 344,690 53% \$ 645,000 \$ 1,125,000 \$ 1,125,000 \$ 4,263,106 \$ 3,940,914 \$ 4,758,440 \$ 2,474,323 57% \$ 4,377,720 \$ 5,655,997						A/A		•		%00.0	
\$ 4,263,106 \$ 3,940,914 \$ 4,758,440 \$ 2,474,323 57% \$ 4,377,720 \$ 5,655,997	φ				344,690	23%		(325,000)		15.98%	
	φ				3 2,474,323	22%		σ,		18.86%	
\$ 1016328 \$ 1307151 \$ 527003 \$ 867205 \$	Available Cash Balanca - EOV	1 046 328 &	1 307 15/1	527 003	867 205		4 764 245	6			

DEBT SERVICE REQUIREMENTS

			Original	Outstanding				
		Year	Amount	Balance	Principal	Interest	Total	Final
Bond Issue	Fund	Issued	of Issue	12/31/05	Due 2006	Due 2006	Due 2006	Maturity
Existing Debt Issues:								
DDA G.O. Refunding Bonds	DDA Debt Service	2001	4,005,000	3,305,000	200,000	145,492	345,492	2018
DDA Promissory Note with Muskegon County	DDA Debt Service	1989	1,000,000	1,000,000	-	-	-	2019
LDFA Tax Increment Bonds (Smartzone)	LDFA III	2002	4,725,000	4,725,000	-	205,147	205,147	2025
MTF Street Improvement Bonds	Major Streets	2002	2,245,000	1,175,000	385,000	28,500	413,500	2008
MTF Street Improvement Bonds	Major Streets	1998	1,950,000	470,000	230,000	19,860	249,860	2007
Fire Equipment Installment Purchase	Public Improvement	2005	605,824	605,824	49,785	22,250	72,035	2015
State of Michigan Urban Land Assembly Loan	Public Improvement	1999	1,276,000	826,000	150,000	-	150,000	2009
State of Michigan Urban Land Assembly Loan	Public Improvement	2005	700,000	700,000	20,000	-	20,000	2015
Muskegon County Wastewater Contract *	Sewer	2002	6,990,000	3,698,682	618,995	76,503	695,498	2008
Sidewalk Special Assessment Bonds	Sidewalk	2000	825,000	415,000	85,000	17,951	102,951	2010
Capital Improvement Bonds (Sidewalks)	Sidewalk	2003	1,575,000	1,365,000	105,000	45,524	150,524	2016
Sidewalk Special Assessment Bonds	Sidewalk	1998	1,495,000	450,000	165,000	14,700	179,700	2009
Water Filtration Improvement Revenue Bonds	Water	1999	9,575,000	7,590,000	455,000	326,899	781,899	2019
Water Filtration Improvement DWRF Loan	Water	2004	13,900,000	13,900,000	565,000	295,376	860,376	2025
Water Filtration Improvement Revenue Bonds	Water	1993	5,465,000	900,000	-	40,500	40,500	2013
			56,331,824	41,125,506	3,028,780	1,238,702	4,267,482	
Anticipated Debt Issues:								
Possible Recreation Bond for Fire Station, Marina and Trail Grant Matches		2006	5,000,000	-	-	-	-	2027
Muskegon County Wastewater Contract		2005	6,492,500	-	-	-	-	2025
			11,492,500	-	_	-	-	

Recap By Fund:	Total
General	-
Major Streets	663,360
Sidewalk Improvement	433,175
Public Improvement	242,035
Water	1,682,775
Sewer *	695,498
DDA	345,492
LDFA III (Smartzone)	205,147
	\$ 4,267,482

\$67,824,324 \$ 41,125,506 \$ 3,028,780 \$ 1,238,702 \$ 4,267,482

^{*} The Sewer Fund budget includes funding for only 41.12% of the total principal and interest requirements for these issues. The remaining 58.88% is paid directly to Muskegon County by S.D. Warren Co., the major wastewater user in the City. The City remains legally obligated for payment of the entire debt in event of nonpayment by S.D. Warren.

2005 BUDGETED CAPITAL IMPROVEMENTS	

	Muskegon rly Budget Reforecast and 2006 Proposed Budget						
Quartei	rly Budget Reforecast and 2006 Proposed Budget						
		Responsibility	Original Budget	1st Quarter Budget Reforecast	2nd Quarter Budget Reforecast	3rd Quarter Budget Reforecast	Comments
		<u>2</u> (005 PROJI	<u>ECTS</u>			
<u>101</u>	General Fund						
99012 G	GIS Update and Maintenance	Brubaker-Clarke	\$ 10,000	\$ 10,000	\$ 12,000	\$ 12,000	
<u>202</u> <u>I</u>	<u>Major Streets</u>						
94001 C	Clay, Terrace to Spring (1000')	Al-Shatel	175,000	240,000	240,000	240,000	Reconstruct and Service Replacements
93038 N	Mall Development (Western, Second, First, Jefferson & Market)	Al-Shatel	500,000	-	-	-	Moved to Local Street Fund
93030 L	akeshore Drive, McCracken to Lincoln	Al-Shatel	250,000	-	-	-	Grant Not Approved
94002 P	Park, Young to Laketon (1400')	Al-Shatel	210,000	200,000	200,000	200,000	Reconstruct, \$155,000 STP
91635 S	Shoreline Drive from Terrace to Southern	Al-Shatel	2,500,000	2,500,000	2,200,000	2,200,000	\$11.85 million grant from MDOT
93026 S	Southern Avenue, Sixth to Seaway	Al-Shatel	350,000	525,000	525,000	525,000	Reconstruct; \$350,795 STP Funds
S	State Jobs (Seaway Drive Over South Branch of the Muskegon River)	Al-Shatel	30,000	30,000	30,000	30,000	Local Participation - 11.25%
94011 V	Western Avenue Enhancement	Brubaker-Clarke	720,000	720,000	100,000	100,000	Street and Streetscape Improvements; \$577,000 Grants Bulk of Project in 2006
L	ED Traffic Signal Retrofit	Al-Shatel	-	120,000	100,000	100,000	
B	Bike Trail, Getty to Roberts	Al-Shatel	-	-	50,000	50,000	MDNR Grant Received for \$50,000
96059 2	2005 Sidewalk Ramps/Alleys	Al-Shatel	15,000	15,000	1,500	1,500	
			4,750,000	4,350,000	3,446,500	3,446,500	
<u>203</u> <u>l</u>	Local Streets						
94012	Dale, McGraft to Ruddiman, Gravel (400')	Al-Shatel	50,000	50,000	50,000	50,000	New Construction (Gravel Road)
94015 E	Evart, Allen to Amity, Gravel (330')	Al-Shatel	50,000	50,000	50,000	50,000	New Construction (Gravel Road)
94009 F	Fair, Torrent to Addison, Milling & Resurfacing (1380')	Al-Shatel	90,000	90,000	90,000	90,000	Milling & Resurfacing
94004 F	Fifth Street, Campus to Merrill (1100')	Al-Shatel	150,000	225,000	225,000	225,000	Reconstruction
94005 Ir	reland, Franklin to Davis (1200')	Al-Shatel	160,000	160,000	100,000	100,000	Reconstruction
94006 P	Pine Street, Laketon to Dale, Milling & Resurfacing (1000')	Al-Shatel	100,000	50,000	50,000	50,000	Milling & Resurfacing
96059 2	2005 Sidewalk Ramps/Alleys	Al-Shatel	15,000	15,000	23,000	23,000	
93038 N	Mall Development (Western, Second, First, Jefferson & Market)	Al-Shatel	-	500,000	1,600,000	1,767,000	Phase I (Western Ave and Landscape)
94017 F	Franklin, Laketon to Ireland (1100')	Al-Shatel	150,000	150,000	85,000	85,000	Reconstruction
94008 V	Nalton, Emerald to Murphy with HOME (1600')	Al-Shatel	180,000	120,000	135,000	135,000	New Construction (Gravel Road) - Funded by HOME
			945,000	1,410,000	2,408,000	2,575,000	
403	<u>Sidewalks</u>						
96059 2	2005 Sidewalk Replacement Program	Al-Shatel	200,000	200,000	150,000	165,000	Financed With Special Assessment Bonds
404 F	Public Improvement						
F	Fire trucks	Kincaid	-	800,000	1,031,000	1,031,000	One Truck Financed via Installment Purchase (\$605,000
F	Fisherman's Landing Facility	Mazade		175,000	175,000	175,000	To be Repaid by Fisherman's Landing
			-	975,000	1,206,000	1,206,000	
482	State Grants Fund						
91008 C	Core Communities Initiative (Teledyne-Boardwalk)	Brubaker-Clarke	100,000	100,000	-	-	No Match
94013 C	CMI Site Assessment Projects	Brubaker-Clarke	500,000	500,000	100,000	100,000	No Match
91050 C	CMI Brownfield	Brubaker-Clarke	500,000	500,000	300,000	300,000	No Match
93035 N	Neighborhoods of Choice (5th Street - Western to Muskegon)	Brubaker-Clarke	500,000	500,000	-	-	No Match - Deferred to 2006
J	Juvenile Justice Grant	Kleibecker	-	-	71,794	71,794	Pass-Thru to Community Organizations
94014 L	akeshore Trail Phase I	Scott	1,800,000	1,800,000	100,000	100,000	\$1,300,000 Grants; \$500,000 Local Match
			3,400,000	3,400,000	571,794	571,794	
590	<u>Sewer</u>						
	ifth Street, Campus to Merrill (1100')	Al-Shatel	95,000	95,000	85,000	85,000	New Main & Services
						55.000	
94004 F	Hudson, Southern to Forest	Al-Shatel	60,000	60,000	55,000	55,000	New Main & Services
94004 F 94010 F	Hudson, Southern to Forest reland, Franklin to Davis (1200')	Al-Shatel Al-Shatel	60,000 10,000	10,000	55,000 10,000	10,000	New Main & Services New Services & Repairs
94004 F 94010 F 94005 In							

City o	f Muskegon						
Quart	erly Budget Reforecast and 2006 Proposed Budget			4	0.10	0.10	
		Responsibility	Original Budget	1st Quarter Budget Reforecast	2nd Quarter Budget Reforecast	3rd Quarter Budget	Comments
				Reforecasi	Reforecast	Reforecast	
		2(005 PROJE	CTS			
93026	Southern Avenue, Sixth to Seaway	Al-Shatel	75,000	75,000	75,000	75,000	New Services & Repairs
94007	Franklin, Laketon to Ireland (1100')	Al-Shatel	10,000	10,000	15,000	15,000	
0.007	Walton, Emerald to Murphy	Al-Shatel	10,000	50,000	40,000	40,000	Funded by HOME
94009	Fair, Torrent to Addison (1380')	Al-Shatel		-	45,000	45,000	. under by Nemic
34003	Forest Lift Station	Al-Shatel		110,000	110,000	110,000	
94016	Clay Hill Area Sewer Study & Possible Lift Station	Al-Shatel	50,000	50,000	110,000	110,000	Deferred to 2006
			150,000	150,000			
92025	Sewer Rehabilitation Project	Al-Shatel			C45.000	C45.000	Unspecified Location/Projects
			970,000	1,120,000	645,000	645,000	
F04	Water						
<u>591</u>	Water	ALC:		05.55	05.55	05.55	No. Atrice A Co.
94004	Fifth Street, Campus to Merrill (1100')	Al-Shatel	95,000	95,000	95,000	95,000	New Main & Services
94010	Hudson, Southern to Forest	Al-Shatel	60,000	60,000	55,000	55,000	New Main & Services
94015	Ireland, Franklin to Davis (1200')	Al-Shatel	130,000	130,000	120,000	120,000	New Main & Services
94008	Walton, Emerald to Murphy with HOME (1600')	Al-Shatel	10,000	15,000	10,000	10,000	Services for New Homes
94001	Clay, Terrace to Spring (1000')	Al-Shatel	100,000	125,000	125,000	125,000	Services
93033	Mall Development (Western, Second, First, Jefferson & Market)	Al-Shatel	300,000	300,000	250,000	250,000	Mains & Services
91635	Shoreline Drive from Terrace to Southern	Al-Shatel	10,000	10,000	10,000	10,000	Repairs
93026	Southern Avenue, Sixth to Seaway	Al-Shatel	75,000	75,000	75,000	75,000	Services
94007	Franklin, Laketon to Ireland (1100')	Al-Shatel	100,000	100,000	120,000	120,000	New Main & Services
94002	Park, Young to Laketon (1400')	Al-Shatel	-	-	10,000	10,000	
94009	Fair, Torrent to Addison (1380')	Al-Shatel	-	-	9,000	9,000	
	Winchester/Wickham Water tap	Al-Shatel	-	-	30,000	30,000	
91012	Filtration Plant Improvement (DWRF)	Kuhn	4,500,000	4,500,000	8,350,000	8,350,000	
	Water Distribution Model & WM Replacement various locations	Al-Shatel					Unspecified Location/Projects
			5,380,000	5,410,000	9,259,000	9,259,000	
<u>594</u>	<u>Hartshorn Marina</u>						
	Hartshorn Marina Improvements	Slaughter	2,000,000	2,000,000	1,000,000	500,000	\$1,000,000 Grant; \$1,000,000 Local Match
<u>661</u>	Equipment Fund						
	Police Patrol Cars (6)	Kuhn	110,000	120,000	121,000	121,000	Six New Cruisers; Budget was for Five
	One-Ton Dump (3)					,	Cix Horr Graidord, Badget Had for Five
	·	Kuhn	75,000	75,000	75,000	75,000	Replacement
	Plow Truck (2)	Kuhn	75,000 150,000	75,000 150,000	75,000 135,000		
						75,000	Replacement
	Plow Truck (2)	Kuhn	150,000	150,000	135,000	75,000 135,000	Replacement Replacement
	Plow Truck (2) 3/4-Ton Pickup (3)	Kuhn	150,000	150,000 75,000	135,000 61,000	75,000 135,000 61,000	Replacement Replacement Replacement
	Plow Truck (2) 3/4-Ton Pickup (3) Pickups (4)	Kuhn Kuhn Kuhn	150,000 75,000	150,000 75,000 72,000	135,000 61,000 72,000	75,000 135,000 61,000 72,000	Replacement Replacement Replacement Carryover from 2004
	Plow Truck (2) 3/4-Ton Pickup (3) Pickups (4) Sedans (3)	Kuhn Kuhn Kuhn Kuhn	150,000 75,000 - 100,000	150,000 75,000 72,000 100,000	135,000 61,000 72,000 39,000	75,000 135,000 61,000 72,000 39,000	Replacement Replacement Replacement Carryover from 2004 Budgeted 5; 3 Actually Purchased
	Plow Truck (2) 3/4-Ton Pickup (3) Pickups (4) Sedans (3) One-Ton Flat Bed (1)	Kuhn Kuhn Kuhn Kuhn Kuhn	150,000 75,000 - 100,000 35,000	150,000 75,000 72,000 100,000 35,000	135,000 61,000 72,000 39,000 35,000	75,000 135,000 61,000 72,000 39,000 35,000	Replacement Replacement Replacement Carryover from 2004 Budgeted 5; 3 Actually Purchased Replacement
	Plow Truck (2) 3/4-Ton Pickup (3) Pickups (4) Sedans (3) One-Ton Flat Bed (1) Portable Radios Police /Fire	Kuhn Kuhn Kuhn Kuhn Kuhn Kuhn	150,000 75,000 - 100,000 35,000 7,000	150,000 75,000 72,000 100,000 35,000 7,000	135,000 61,000 72,000 39,000 35,000 7,000	75,000 135,000 61,000 72,000 39,000 35,000 7,000	Replacement Replacement Replacement Carryover from 2004 Budgeted 5; 3 Actually Purchased Replacement Replacement
	Plow Truck (2) 3/4-Ton Pickup (3) Pickups (4) Sedans (3) One-Ton Flat Bed (1) Portable Radios Police /Fire Radios DPW Portable	Kuhn Kuhn Kuhn Kuhn Kuhn Kuhn Kuhn	150,000 75,000 - 100,000 35,000 7,000	150,000 75,000 72,000 100,000 35,000 7,000	135,000 61,000 72,000 39,000 35,000 7,000	75,000 135,000 61,000 72,000 39,000 35,000 7,000	Replacement Replacement Replacement Carryover from 2004 Budgeted 5; 3 Actually Purchased Replacement Replacement Replacement - Grant Funded Replacement
	Plow Truck (2) 3/4-Ton Pickup (3) Pickups (4) Sedans (3) One-Ton Flat Bed (1) Portable Radios Police /Fire Radios DPW Portable Radios DPW Equipment	Kuhn Kuhn Kuhn Kuhn Kuhn Kuhn Kuhn Kuhn	150,000 75,000 - 100,000 35,000 7,000 7,000	150,000 75,000 72,000 100,000 35,000 7,000 7,000	135,000 61,000 72,000 39,000 35,000 7,000 7,000	75,000 135,000 61,000 72,000 39,000 35,000 7,000 1,400	Replacement Replacement Replacement Carryover from 2004 Budgeted 5; 3 Actually Purchased Replacement Replacement Replacement - Grant Funded Replacement Replacement
	Plow Truck (2) 3/4-Ton Pickup (3) Pickups (4) Sedans (3) One-Ton Flat Bed (1) Portable Radios Police /Fire Radios DPW Portable Radios DPW Equipment Light Bars (6)	Kuhn Kuhn Kuhn Kuhn Kuhn Kuhn Kuhn Kuhn	150,000 75,000 - 100,000 35,000 7,000 7,000 1,400	150,000 75,000 72,000 100,000 35,000 7,000 1,400 12,000	135,000 61,000 72,000 39,000 35,000 7,000 1,400 12,000	75,000 135,000 61,000 72,000 39,000 35,000 7,000 1,400 12,000	Replacement Replacement Replacement Carryover from 2004 Budgeted 5; 3 Actually Purchased Replacement Replacement Replacement Replacement Replacement Budgeted 6; 4 Actually Purchased
	Plow Truck (2) 3/4-Ton Pickup (3) Pickups (4) Sedans (3) One-Ton Flat Bed (1) Portable Radios Police /Fire Radios DPW Portable Radios DPW Equipment Light Bars (6) Satellite Receivers (3)	Kuhn Kuhn Kuhn Kuhn Kuhn Kuhn Kuhn Kuhn	150,000 75,000 - 100,000 35,000 7,000 7,000 1,400 12,000	150,000 75,000 72,000 100,000 35,000 7,000 7,000 1,400 12,000 9,000	135,000 61,000 72,000 39,000 35,000 7,000 7,000 1,400 12,000 9,000	75,000 135,000 61,000 72,000 39,000 7,000 7,000 1,400 12,000 9,000	Replacement Replacement Replacement Carryover from 2004 Budgeted 5; 3 Actually Purchased Replacement Replacement Replacement Replacement Replacement Budgeted 6; 4 Actually Purchased New
	Plow Truck (2) 3/4-Ton Pickup (3) Pickups (4) Sedans (3) One-Ton Flat Bed (1) Portable Radios Police /Fire Radios DPW Portable Radios DPW Equipment Light Bars (6) Satellite Receivers (3) Loader	Kuhn Kuhn Kuhn Kuhn Kuhn Kuhn Kuhn Kuhn	150,000 75,000 - 100,000 35,000 7,000 1,400 12,000 9,000 85,000	150,000 75,000 72,000 100,000 35,000 7,000 1,400 12,000 9,000 85,000	135,000 61,000 72,000 39,000 35,000 7,000 1,400 12,000 9,000	75,000 135,000 61,000 72,000 39,000 7,000 7,000 1,400 12,000 9,000	Replacement Replacement Replacement Carryover from 2004 Budgeted 5; 3 Actually Purchased Replacement Replacement Replacement Replacement Budgeted 6; 4 Actually Purchased New Replacement
	Plow Truck (2) 3/4-Ton Pickup (3) Pickups (4) Sedans (3) One-Ton Flat Bed (1) Portable Radios Police /Fire Radios DPW Portable Radios DPW Equipment Light Bars (6) Satellite Receivers (3) Loader 72' Mower	Kuhn Kuhn Kuhn Kuhn Kuhn Kuhn Kuhn Kuhn	150,000 75,000 - 100,000 35,000 7,000 1,400 12,000 9,000 85,000	150,000 75,000 72,000 100,000 35,000 7,000 1,400 12,000 9,000 85,000	135,000 61,000 72,000 39,000 7,000 7,000 1,400 12,000 9,000 120,000 6,500	75,000 135,000 61,000 72,000 39,000 7,000 7,000 1,400 12,000 9,000 120,000 6,500	Replacement Replacement Replacement Carryover from 2004 Budgeted 5; 3 Actually Purchased Replacement Replacement - Grant Funded Replacement Replacement Budgeted 6; 4 Actually Purchased New Replacement
	Plow Truck (2) 3/4-Ton Pickup (3) Pickups (4) Sedans (3) One-Ton Flat Bed (1) Portable Radios Police /Fire Radios DPW Portable Radios DPW Equipment Light Bars (6) Satellite Receivers (3) Loader 72" Mower Backhoe	Kuhn Kuhn Kuhn Kuhn Kuhn Kuhn Kuhn Kuhn	150,000 75,000 - 100,000 35,000 7,000 7,000 1,400 12,000 9,000 85,000 16,000	150,000 75,000 72,000 100,000 35,000 7,000 1,400 12,000 9,000 85,000 16,000	135,000 61,000 72,000 39,000 7,000 7,000 1,400 12,000 9,000 120,000 6,500 59,000	75,000 135,000 61,000 72,000 39,000 7,000 7,000 1,400 12,000 9,000 120,000 6,500 59,000	Replacement Replacement Replacement Carryover from 2004 Budgeted 5; 3 Actually Purchased Replacement Replacement Replacement Replacement Budgeted 6; 4 Actually Purchased New Replacement New Replacement New Replacement
	Plow Truck (2) 3/4-Ton Pickup (3) Pickups (4) Sedans (3) One-Ton Flat Bed (1) Portable Radios Police /Fire Radios DPW Portable Radios DPW Equipment Light Bars (6) Satellite Receivers (3) Loader 72° Mower Backhoe Air Compressor	Kuhn Kuhn Kuhn Kuhn Kuhn Kuhn Kuhn Kuhn	150,000 75,000	150,000 75,000 72,000 100,000 35,000 7,000 1,400 12,000 9,000 85,000 16,000 65,000 20,000	135,000 61,000 72,000 39,000 7,000 7,000 1,400 12,000 9,000 120,000 6,500 59,000	75,000 135,000 61,000 72,000 39,000 7,000 7,000 1,400 12,000 9,000 120,000 6,500 59,000 21,170	Replacement Replacement Replacement Carryover from 2004 Budgeted 5; 3 Actually Purchased Replacement Replacement Replacement Replacement Budgeted 6; 4 Actually Purchased New Replacement New Replacement Replacement
	Plow Truck (2) 3/4-Ton Pickup (3) Pickups (4) Sedans (3) One-Ton Flat Bed (1) Portable Radios Police /Fire Radios DPW Portable Radios DPW Equipment Light Bars (6) Satellite Receivers (3) Loader 72° Mower Backhoe Air Compressor	Kuhn Kuhn Kuhn Kuhn Kuhn Kuhn Kuhn Kuhn	150,000 75,000 100,000 35,000 7,000 1,400 12,000 9,000 85,000 16,000 65,000 20,000	150,000 75,000 72,000 100,000 35,000 7,000 1,400 12,000 9,000 85,000 16,000 20,000 32,000	135,000 61,000 72,000 39,000 35,000 7,000 1,400 12,000 9,000 120,000 6,500 59,000 21,170 32,000	75,000 135,000 61,000 72,000 39,000 7,000 7,000 1,400 12,000 9,000 120,000 6,500 59,000 21,170 32,000	Replacement Replacement Replacement Carryover from 2004 Budgeted 5; 3 Actually Purchased Replacement Replacement Replacement Replacement Budgeted 6; 4 Actually Purchased New Replacement Replacement Replacement Replacement

2006 BUDGETED	CAPITAL IM	IPROVEMENTS

Quart	of Muskegon erly Budget Reforecast and 2006 Proposed Bu	daet						
	July Budget telestocate and 2000 Froption De	Responsibility	Original Budget	Associated Grant or Other External Funding	1st Quarter Budget Reforecast	2nd Quarter Budget Reforecast	3rd Quarter Budget Reforecast	Comments
			2006	PROJECT	S			
101	General Fund		2000	TROOLOT	<u> </u>			
101		Kuhn	\$ 24,585	\$ -				
	Sanitation Cart Replacements			-				
00040	City Hall Improvements	Al-Shatel	50,000	-				
99012	GIS Update and Maintenance	Brubaker-Clarke	10,000	-				
			84,585					
<u>202</u>	Major Streets							
94038	Lakeshore Drive, McCracken to Laketon	Al-Shatel	525,000	375,000				Contingent Upon TEDF Grant Approval - \$375,000
95011	Sherman, East and West of Henry Street	Al-Shatel	180,000	-				Intersection Improvements - Possible Whitetop
95012	Sixth Street, Houston to Muskegon (360')	Al-Shatel	80,000	-				Reconstruct and Service Replacements (Previously Approved by Commission)
94029	Montgomery, Laketon to Southern (2400')	Al-Shatel	545,777	315,777				Grant Received STP - \$315,777
95004	Park Street, Hackley to Young (Project Shared w/Muskegon Hts)	Al-Shatel	245,000	176,000				Contingent Upon TEDF Grant Approval - \$176,000
94042	Park Street, Laketon to Southern	Al-Shatel	360,000	210,518				Grant Received STP - \$210,518
94020	State Jobs (US31 BR from South Branch of River to US31)	Al-Shatel	292,000	274,000				11.25% City Share Req'd by Act 51; State Share \$274,0
94030	Western Avenue Enhancement and Resurfacing	Al-Shatel	550,000	375,000				Enhancement Grant Received - \$375,000
93035	Fifth Street - Western to Muskegon	Al-Shatel/Brubaker	500,000	500,000				Neighborhoods of Choice Gant
94045	Pine Street, Apple to Western (2000')	Al-Shatel	325,000	325,000				Reconstruct and Service Replacements - Contingent Upon Build Michigan Grant
95010	Muskegon/Webster	Al-Shatel	40,000					Modifications (Signals or Roundabouts)
			3,642,777	2,551,295				
203	Local Streets							
94406	Denmark, Lakeshore Drive to Crozier (1750')	Al-Shatel	265,000	-				Reconstruct and Service Replacements
95002	Forest, Davis to Montgomery (400')	Al-Shatel	60,000	-				Reconstruction
95003	Williams/.Bernton from Catawba to Scott (900')	Al-Shatel	135,000	-				New Construction (Gravel Road)
	Vinitality Service were extended to cook (cook)	7 ii Ondioi	460,000					Town Constitution (Crave Tread)
254	L C Walker Arona Fund		400,000					
<u>254</u>		Devil	450,000					Constant Income and Boards
	Conference Room/Eatery Above Hockey Shop	Paul	450,000					Capital Improvement Bonds
			450,000	-				
<u>404</u>	Public Improvement Fund							
	New Central Fire Station	Kleibecker	2,800,000					Capital Improvement Bonds
			2,800,000	-				
<u>482</u>	State Grants Fund							
94013	CMI Site Assessment Projects	Brubaker-Clarke	400,000	400,000				No Match
94027	Farmers Market	Brubaker-Clarke	1,400,000	1,400,000				No Match
94024	Juvenile Justice Grant	Kleibecker	70,000	70,000				
91050	CMI Brownfield	Brubaker-Clarke	200,000	200,000				No Match
94014	Lakeshore Trail Phase I	Mazade	1,700,000	1,200,000				\$1,300,000 Grant; \$500,000 Local Match
			3,770,000	3,270,000				
<u>590</u>	Sewer							
95006	Alley Between Creston-Roberts-Calvin-Frances (1450')	Al-Shatel	180,000	-				Replace Sanitary Sewer Line or Possible Lining
94046	Denmark, Lakeshore Drive to Crozier (1750')	Al-Shatel	140,000	-				Reconstruct and Service Replacements
95012	Sixth Street, Houston to Muskegon (360')	Al-Shatel	45,000	-				Reconstruct and Service Replacements (Previously
93035	Fifth Street, Muskegon to Western (1100') Including Alley Between	Al-Shatel	25,000	25,000				Approved by Commission) Neighborhoods of Choice Grant
94029	Fifth and Sixth Streets Montgomery, Laketon to Southern (2400')	Al-Shatel	200,000	25,000				Grant Received for Street STP - \$315,777
95005	Ninth Street, Houston to Webster (550')	Al-Shatel	95,000	-				Replace Sanitary Sewer Line or Possible Lining
				-				
94042	Park Street, Laketon to Southern	Al-Shatel	65,000	-				Grant Received for Street STP - \$210,518
95013	Prison Lift Station	Al-Shatel	190,000	95,000				Contingent Upon Cost-Sharing With Prison
	Sewer Rehab Projects	Al-Shatel	100,000	-				
95003	Williams/.Bernton from Catawba to Scott (900')	Al-Shatel	15,000	-				New Construction (Gravel Road)
94045	Pine Street, Apple to Western (2000')	Al-Shatel	20,000	20,000				Reconstruct and Service Replacements - Contingent Upon Build Michigan Grant
94016	Clay Hill Area Sewer Study	Al-Shatel	50,000					To Divert Sewer Flow to Henry and Western

	f Muskegon	.14						
Quart	erly Budget Reforecast and 2006 Proposed Bu	dget						
		Responsibility	Original Budget	Associated Grant or Other External Funding	1st Quarter Budget Reforecast	2nd Quarter Budget Reforecast	3rd Quarter Budget Reforecast	Comments
			2006	PROJECT	<u>S</u>			
<u>591</u>	<u>Water</u>							
94046	Denmark, Lakeshore Drive to Crozier (1750')	Al-Shatel	175,000	-				Reconstruct and Service Replacements
95012	Sixth Street, Houston to Muskegon (360')	Al-Shatel	50,000	-				Reconstruct and Service Replacements (Previously Approved by Commission)
93035	Fifth Street, Muskegon to Western (1100') Including Alley Between Fifth and Sixth Streets	Al-Shatel	35,000	-				Neighborhood Grant
94029	Montgomery, Laketon to Southern (2400')	Al-Shatel	250,000	-				Grant Received for Street STP - \$315,777
94042	Park Street, Laketon to Southern	Al-Shatel	75,000	-				Grant Received for Street STP - \$210,518
94045	Pine Street, Apple to Western (2000')	Al-Shatel	220,000	220,000				Reconstruct and Service Replacements - Contingent Upon Build Michigan Grant
95007	Nims Street Tank Painting	Al-Shatel	470,000	-				opon Build Michigan Grant
	Water Main Replacement Projects	Al-Shatel	100,000	-				
	Water Distribution Model & WM Replacement various locations	Al-Shatel	10,000	_				Unspecified Location/Projects
	·		1,385,000	220,000				
<u>594</u>	Hartshorn Marina							
95009	Hartshorn Marina Improvements	Slaughter	1,500,000	500,000				\$1,000,000 Grant; \$1,000,000 Local Match
			1,1001,000	555,555				¥ ,,,
642	Public Service Building							
042		Kuhn	E0.000					
	Roof Replacement (Shop Area)	Kulli	50,000					
661	Equipment Fund							
001	Equipment Fund	12.1	400.000					2.1
	Police Patrol Cars (6)	Kuhn	132,000	-				Replacement
	One-Ton Dump (3)	Kuhn	81,000	-				Replacement
	Plow Truck (2)	Kuhn	160,000	-				Replacement
	3/4-Ton Pickup (3)	Kuhn	60,000	-				Replacement
	Sedans (5)	Kuhn	70,000	-				Replacement
	One-Ton Flat Bed (1)	Kuhn	35,000	-				Replacement
	Mini-Pickup (2)	Kuhn	40,000	-				Replacement
	Radios Police Portable (4)	Kuhn	4,000	-				Replacement
	Light Bars (6)	Kuhn	15,000	-				Replacement
	Riding Mowers (6)	Kuhn	93,000	-				New
	Vactor (Sewer Cleaner)	Kuhn	275,000					Replacement
			965,000	-				
			\$ 16,157,777	\$ 6,681,295				

BUDGETED FULL-TIME PERSONNEL COMPLEMENT

				2006	2005		
			BL	BUDGETED	BUDGETED	•	
			AUTHORIZED	TOTAL BY TOTAL BY	AUTHORIZED TOTAL BY	TOTAL BY	NET
BUDGETARY ACCOUNT	POSITION TITLE	FUND	POSITIONS	DEPARTMENT FUND	POSITIONS DEPARTMENT	FUND	CHANGE
ADMINISTRATION (101-20173)	Assistant City Manager	101	1.00		1.00		
ADMINISTRATION (101-20173)	Administrative Secretary	101	0.50	1.50	0.50 1.50		0.00
AFFIRMATIVE ACTION (101-20228)	Affirmative Action Director	101	09:0		09:0		
AFFIRMATIVE ACTION (101-20228)	Administrative Secretary	101	0.50	1.10	0.50 1.10		0.00
SECOL SAL CITATION		2					
CEMETERIES (101-70276)	Cemetery/Forestry Supervisor	5 5	0.50		1.00		
CEMETERIES (101-70276)	Customer Service Rep II	101	1.00	3.00	1.00 3.25		
CITY CLERK & ELECTIONS (101-20215)	City Clerk	101	1.00		1.00		
CITY CLERK & ELECTIONS (101-20215)	Customer Service Rep I	101	1.00		1.00		
CITY CLERK & ELECTIONS (101-20215)	Customer Service Rep II	101	1.00	00.4	1.00		8
CIT CLERK & ELECTIONS (101-20213)	Deputy only clerk	2	00.	00:4			999
CITY COMMISSION (101-10101)	Secretary to City Manager	101	0.25	0.25	0.25		0.00
CITY HALL MAINTENANCE (101-60265)	Building Maintenance Supervisor	101	0.75		0.75		
CITY HALL MAINTENANCE (101-60265)	Customer Service Rep II	101	0.05		0.05		
CITY HALL MAINTENANCE (101-60265)	City Engineer	101	0.05		0.05		
CITY HALL MAINTENANCE (101-60265)	Building Maintenance Worker	101	0.15	1.00	0.15 1.00		00:00
CITY MANAGER'S OFFICE (101-10172)	City Manager	101	1.00				
CITY MANAGER'S OFFICE (101-10172)	Secretary to City Manager	101	0.75	1.75	0.75		00.00
CITY TREASURER'S OFFICE (101-30253)	Customer Service Rep II	101	3.00		3.00		
CITY TREASURER'S OFFICE (101-30253)	City Treasurer	101	1.00		1.00		
CITY TREASURER'S OFFICE (101-30253)	Revenue Collections Administrator	101	1.00	5.00	1.00 5.00		0.00
CIVIL SERVICE (101-20220)	Administrative Secretary	101	1.00		1.00		
CIVIL SERVICE (101-20220)	Civil Service Director	101	1.00	2.00	1.00 2.00		
ENVIRONMENTAL SERVICES (101-80387)	Environmental Inspector	101	2.00				
ENVIRONMENTAL SERVICES (101-80387)	Deputy Director of Community & Economic Development	101	0.00	2.00	0.00		0:00
FINANCE ADMINISTRATION (101-30202)	Finance Clerk	101	2.00		2.00		
FINANCE ADMINISTRATION (101-30202)	Assistant Finance Director	101	1.00		1.00		
FINANCE ADMINISTRATION (101-30202)	Director of Finance	101	1.00	4.00	1.00		0.00
FIDE MAN EMOSEN	Elsoficabion	5	00 00		00 30		
TINE (101-30330)		5 5	23.00		20.00		

Particle Particle									
Particularies Particularie				2006		7	202		
Control of Control o				BUDGETED		BUD	3ETED		
President Professional President Professional President Professional President Professional President Professional President Professional Professi					TOTAL BY		OTAL BY	TOTAL BY	NET
Fire Explained Delay Fire Explained Delay	BUDGETARY ACCOUNT	POSITION TITLE	FUND		FUND		RTMENT	FUND	CHANGE
Fine Classifier Secretary	FIRE (101-50336)	Fire Battalion Chief	101	3.00		3.00			
Manimetrative Secretary	FIRE (101-50336)	Fire Captain	101	3.00		3.00			
Fine Amerbanic Quasiment	FIRE (101-50336)	Administrative Secretary	101	1.00		1.00			
Fine treat inspector	FIRE (101-50336)	Fire Mechanic (Assistant)	101			2.00	40.00		-2.00
Housing threated 10.0 2.00 2.									
Household protected 101 100	FIRE SAFETY INSPECTIONS (101-50387)	Electrical Inspector	101	2.00		2:00			
Fire bespector of the best best best best best best best bes	FIRE SAFETY INSPECTIONS (101-50387)	Housing Inspector	101	2.00		0.00			
Finding Impactor 100	FIRE SAFETY INSPECTIONS (101-50387)	Fire Marshal	101	1.00		1.00			
Statisting placetory	FIRE SAFETY INSPECTIONS (101-50387)	Fire Inspector	101	1.00		1.00			
Customer Service Rept 100 100 Departy Director of Public Safety 101 1.00 Plumbhing/Mechanical Imperior 101 1.00 1.00 Premain Tacholical 101 1.00 1.00 1.00 Recensation/Marients Supervisor 101 1.00 1.00 1.00 1.00 Castomer Service Rept I 101 0.07 1.17 0.07 1.00 1.00 Income Tack Administrator 101 0.07 1.00 0.07 1.00<	FIRE SAFETY INSPECTIONS (101-50387)	Building Inspector	101	1.00		1.00			
Customer's Stroke Rep II 100 100 100 Purmabing Statement Processor Rep II 101 100 100 100 Purmabing Statement Imagence or Public Statement Sta	FIRE SAFETY INSPECTIONS (101-50387)	Customer Service Rep I	101	1.00		1.00			
Oppure) Distriction of Public Steley 100 1,00 1,00 Purnship/Reclanical Impector 101 1,00 1,00 1,00 Recreated on Marine Stepach Service Repail 101 1,00 1,20 1,00 Customer Sorvice Repail 101 0,07 1,17 0,03 1,00 Income Tax Auditor 107 1,00 5,00 1,00 5,00 Income Tax Auditor 107 1,00 5,00 1,00 5,00 Income Tax Auditor 107 1,00 5,00 1,00 5,00 Income Tax Auditor 1,00 1,00 3,00 1,00 1,00 Individual Auditor 1,00 1,00 1,00 1,00 1,00 Indition Services Maintenance Worker I 1,01 1,0	IRE SAFETY INSPECTIONS (101-50387)	Customer Service Rep II	101	1.00		1.00			
Princibing/Methanical Imagentor	IRE SAFETY INSPECTIONS (101-50387)	Deputy Director of Public Safety	101	1.00		1.00			
Recreation/Marina Supervisor 101 120 120 100	IRE SAFETY INSPECTIONS (101-50387)	Plumbing/Mechanical Inspector	101	1.00		1.00			
Recreation/Marina Signarisary 101 0.67 1,17 0.67 1,00 <	IRE SAFETY INSPECTIONS (101-50387)	Permit Technician	101			1.00	10.00		2.00
Recreation/Marries Supprivibation 101 0.67									
Customer Service Rep II 101 0.50 117 0.53 100 Customer Service Rep II 101 300 100 300 100	ENERAL RECREATION (101-70775)	Recreation/Marina Supervisor	101	0.67		0.67			
Castomer Service Rep II 101 300 300 300 100	BENERAL RECREATION (101-70775)	Customer Service Rep II	101			0.33	1.00		
Income Tax Administrator 101 1,00 5,00 1,00 5,00 1,	NCOME TAX ADMINISTRATION (101-30205)	Customer Service Rep II	101	3.00		3.00			
Information Systems Director 101 1.00 5.00 1.00 5.00 1.00 <t< td=""><td>VCOME TAX ADMINISTRATION (101-30205)</td><td>Income Tax Administrator</td><td>101</td><td>1.00</td><td></td><td>1.00</td><td></td><td></td><td></td></t<>	VCOME TAX ADMINISTRATION (101-30205)	Income Tax Administrator	101	1.00		1.00			
Information Systems Director	NCOME TAX ADMINISTRATION (101-30205)	Income Tax Auditor	101			1.00	5.00		0.00
Metwork Technician 101 100									
Network Technician 101 1.00 <td>NFORMATION SYSTEMS (101-30248)</td> <td>Information Systems Director</td> <td>101</td> <td>1.00</td> <td></td> <td>1.00</td> <td></td> <td></td> <td></td>	NFORMATION SYSTEMS (101-30248)	Information Systems Director	101	1.00		1.00			
Metwork Technician 101 100 300 300	NFORMATION SYSTEMS (101-30248)	Database Administrator	101	1.00		1.00			
Leisure Services Maintenance Worker II 101 4.00	NFORMATION SYSTEMS (101-30248)	Network Technician	101			1.00	3.00		
Leisure Services Maintenance Worker I 101 2.00 2.00 1.00	ARKS (101-70751)	Leisure Services Maintenance Worker II	101	4.00		4.00			
Equipment Service Rep II 101 1.00 1.	PARKS (101-70751)	Leisure Services Maintenance Worker I	101	2.00		2:00			
Equipment Operator (Beach Maintenance) 101 0.60 0.83 9 6 7 6 7 7 7 7 7 7 7 7 7 7 7 8 9<	ARKS (101-70751)	Parks Supervisor	101	1.00		1.00			
Equipment Operator (Beach Maintenance) 101 0.50 0.50 8.48 7 Building Maintenance Worker 101 0.15 8.25 0.15 8.48 7 Assistant Planner 101 1.00 2.00 2.00 8.48 8 Planner II 101 1.00 0.00 0.00 0.00 0.00 Planner III 101 1.00 0.00 0.00 0.00 0.00 0.00 Code Coordinator 101 1.00 1.00 0.00 0.00 0.00 0.00 0.00 Director of Community & Economic Development 101 1.00 1.00 0.00 <td>PARKS (101-70751)</td> <td>Customer Service Rep II</td> <td>101</td> <td>09:0</td> <td></td> <td>0.83</td> <td></td> <td></td> <td></td>	PARKS (101-70751)	Customer Service Rep II	101	09:0		0.83			
Assistant Planner 101 0.15 8.25 0.15 8.48 9.48	PARKS (101-70751)	Equipment Operator (Beach Maintenance)	101	0.50		0.50			
Assistant Planner 101 0.00 Planner II 101 1.00 Planner III 101 1.00 Code Coordinator 101 1.00 Director of Community & Economic Development 101 1.00 Administrative Secretary 101 1.00	PARKS (101-70751)	Building Maintenance Worker	101			0.15	8.48		-0.23
Planner II 101 1.00 Planner III 101 1.00 Code Coordinator 101 1.00 Director of Community & Economic Development 101 1.00 Administrative Secretary 101 1.00	PLANNING, ZONING & ECONOMIC DEVEL OPMENT (101-80400)	Assistant Planner	101	0:00		2:00			
Planner III 101 1.00 Panner III 101 1.00 Code Coordinator 101 1.00 Director of Community & Economic Development 101 1.00 Administrative Secretary 101 1.00	PLANNING, ZONING & ECONOMIC DEVELOPMENT (101-80400)	Planner I	101	1.00		0:00			
Planner III 1.00 Code Coordinator 101 1.00 Director of Community & Economic Development 101 1.00 Administrative Secretary 101 1.00	PLANNING, ZONING & ECONOMIC DEVELOPMENT (101-80400)	Planner II	101	1.00		0.00			
Code Coordinator 101 1.00 Director of Community & Economic Development 101 1.00 Administrative Secretary 101 1.00	PLANNING, ZONING & ECONOMIC DEVELOPMENT (101-80400)	Planner III	101	1.00		0.00			
Director of Community & Economic Development 101 1.00 Administrative Secretary 101 1.00	PLANNING, ZONING & ECONOMIC DEVELOPMENT (101-80400)	Code Coordinator	101	1.00		00:00			
Administrative Secretary 101 1.00	PLANNING, ZONING & ECONOMIC DEVELOPMENT (101-80400)	Director of Community & Economic Development	101	1.00		1.00			
	PLANNING, ZONING & ECONOMIC DEVELOPMENT (101-80400)	Administrative Secretary	101	1.00		1.00			

pector r r lisor lisor lisor lisor lisor lisor Norker Worker Worker Worker Worker Worker Worker Worker Worker Worker	CITY OF MUSKEGON BUDGETED PERMANENT FULL-TIME PERSONNEL COMPLEMENT	NEL COMPLEMENT - 2006 AND 2005								
Section of the continue of t					2006			2005		
Profiticione Prof				B	DGETED		m	UDGETED		
Control Minister Productivity approximating growth many properties of the productivity				AUTHORIZED	TOTAL BY	TOTAL BY	AUTHORIZED	TOTAL BY	TOTAL BY	NET
Participation Control Exercise Control Exerci	BUDGETARY ACCOUNT	POSITION TITLE	FUND		DEPARTMENT	FUND	POSITIONS	DEPARTMENT	FUND	CHANGE
Design Extension Colored Extension Color	PLANNING, ZONING & ECONOMIC DEVELOPMENT (101-80400)	Zoning Environmental Inspector	101	0.00	0.00		1.00	0.00		
Content Service Appeil Princip Biographia Pri	POLICE (101-40301)	Police Officer	101	68.00			68.00			
Principle State State State Figure State Sta	POLICE (101-40301)	Police Sergeant	101	9.00			9.00			
Mode Letterwater 101 400	POLICE (101-40301)	Customer Service Rep II	101	00.9			0.00			
Protect Colore Secretary	POLICE (101-40301)	Police Lieutenant	101	4.00			4.00			
Administrative Admini	POLICE (101-40301)	Police Captain	101	2.00			2.00			
Mathematical Control of Math	POLICE (101-40301)	Administrative Secretary	101	0.00			1.00			
Public bring Author Charles Author Charles Author Charles Author Charles Author Charles Author Charles Series 10 1 10 100 1.00	POLICE (101-40301)	Police Records Supervisor	101	1.00			00.00			
Protector of Protection	POLICE (101-40301)	Administrative Aide/Office Manager	101	1.00			1.00			
Direct of Public Safety 100 10	POLICE (101-40301)	Parking Officer	101	1.00			1.00			
Palete Community Coordinator 101 100 1400 101 1400	POLICE (101-40301)	Director of Public Safety	101	1.00			1.00			
Equipment Operators Recovery Councilating	POLICE (101-40301)	Police Community Coordinator	101	1.00	94.00		1.00	94.00		00:00
Equipment Operator 10 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	SANITATION (401-80523)	Pacourre Bernvery Coordinator	5	00			700			
Equipment Operator	SAINTATION (101-90322)	resource recovery coordinator	2	00:			00:1		!	
Equipment Operator Equipment Operator Equipment Operator 222 150 150 1175 117	SANITATION (101-60523)	Equipment Operator	5	0.00	1.00	194.02	0.10	01.10	194.43	0.10
Continuer Services Nationaries Worker III 222 100 1.	MVH-MAJOR STREETS (202-60440)	Equipment Operator	202	9.00			8.50			
Maintenance Service Rep 122	MVH-MAJOR STREETS (202-60440)	Leisure Services Maintenance Worker III	202	1.50			1.75			
Maintenance Electrician 222 1,00 1,1	MVH-MAJOR STREETS (202-60440)	Customer Service Rep II	202	1.00			1.00			
Traffe Sign Fabricator Traffe Sign Fabricator 222 1.00 <td>MVH-MAJOR STREETS (202-60440)</td> <td>Maintenance Electrician</td> <td>202</td> <td>1.00</td> <td></td> <td></td> <td>1.00</td> <td></td> <td></td> <td></td>	MVH-MAJOR STREETS (202-60440)	Maintenance Electrician	202	1.00			1.00			
Traffic Sign Maintenance Worker 222 1.00	MVH-MAJOR STREETS (202-60440)	Traffic Sign Fabricator	202	1.00			1.00			
Highway Supervisor Equipment Operator Equipment Operator Equipment Operator 202 100 16.0	MVH-MAJOR STREETS (202-60440)	Traffic Sign Maintenance Worker	202	1.00			1.00			
Highway Supervisor 202 100 16.00 16.00 15.25 16.25	MVH-MAJOR STREETS (202-60440)	Cemetery/Forestry Supervisor	202	0.50			00:00			
Equipment Operator Equipme	MVH-MAJOR STREETS (202-60440)	Highway Supervisor	202	1.00	16.00	16.00	1.00	15.25	15.25	0.00
Requipment Operator 203 300 300 300 100										
Highway Supervisor Highway	MVH-LOCAL STREETS (203-60440)	Equipment Operator	203	3.00			3.00			
Tarific Sign Maintenance Worker 1,00 1	MVH-LOCAL STREETS (203-60440)	Highway Supervisor	502	1.00			1.00			
Traffic Sign Maintenance Worker 203 1.00 7.	MVN-LOCAL STREETS (203-00440)	Superintendent of Fubility Works	702	00.			200.			
40) Equipment Operator 203 1.00 7.00	MVH-LOCAL SI KEEI S (203-00440)	Leisure Services Maintenance Worker III	507	1.00	1	1	1.00	1	1	0
40) Equipment Operator 204 2.00	MVR-LUCAL STREETS (203-50440)	ranic Sign maintenance Worker	203	00.1	00.7	7.00	00.1	00.7	00.7	00:0
90691) Customer Service Rep II 472 1.00 1.00 1.00 1.00 1.00 1.00 1.00 1.00 1.00 1.00 1.00 4.00 1.00 4	MVH-STATE TRUNKLINES (204-60440)	Equipment Operator	204	2.00	2.00	2.00	2.00	2.00	2.00	00:00
Modes/1 Customer Service Rep II 472 1,00 1,00 1,00 1,00 1,00 1,00 1,00 1,00 1,00 1,00 4,00										
Modes/1 Finance Clerk 472 1,00 4.00 1,00 4.00	COMMUNITY DEVELOPMENT (472-80691)	Customer Service Rep II	472	1.00			1.00			
Mobility Services Director 472 1,00 4,00 1,00 4,00	COMMUNITY DEVELOPMENT (472-80691)	Finance Clerk	472	1.00			1.00			
Occumunity Services Director 472 1.00 4.00 1.00 4.00 <t< td=""><td>COMMUNITY DEVELOPMENT (472-80691)</td><td>Housing Rehab Counselor</td><td>472</td><td>1.00</td><td></td><td></td><td>1.00</td><td></td><td></td><td></td></t<>	COMMUNITY DEVELOPMENT (472-80691)	Housing Rehab Counselor	472	1.00			1.00			
Rehabilitation Loan Specialist 473 1,00	COMMUNITY DEVELOPMENT (472-80691)	Community Services Director	472	1.00	4.00	4.00	1.00	4.00	4.00	0.00
Water/Sewer Maintenance Worker 590 10.00 11.00	HOME DEACE AN (473 SACRA)	Dahahilitasian Loon Canainlist	743	60	90	6	5			8
Water/Sewer Maintenance Worker 590 10.00	HUME PROGRAM (4/3-80891)	Renabilitation Loan Specialist	2/4	00.1	00:1	00:1	00.1	00:1	00.1	8.5
	SEWER MAINTENANCE (590-60559)	Water/Sewer Maintenance Worker	290	10.00			11.00			

BUDGETARY ACCOUNT POSITION TITLE SEWER MAINTENANCE (590-60559) Customer Service Rep II SEWER MAINTENANCE (590-60559) Water/Sewer Supervisor SEWER MAINTENANCE (590-60559) Superintendent of Public Utilities SEWER MAINTENANCE (590-60559) Superintendent of Public Utilities SEWER MAINTENANCE (590-60559) Superintendent of Public Utilities SEWER MAINTENANCE (590-60559) Administrative Services Supervisor SEWER MAINTENANCE (590-60559) Administrative Services Supervisor SEWER MAINTENANCE (590-60559) Deputy Public Works Director SEWER MAINTENANCE (590-60559) Water Filtration Maintenance Operator WATER FILTRATION (591-60559) Water Filtration Plant Operator WATER FILTRATION (591-60559) Water Filtration Plant Supervisor WATER MAINTENANCE - CITY (591-60559) Water Filtration Plant Supervisor WATER MAINTENANCE - CITY (591-60559) Public Utilities Supervisor WATER MAINTENANCE - CITY (591-60559) Public Utilities Supervisor WATER MAINTENANCE - CITY (591-60559) Mater/Sewer Maintenance Operator WATER MAINTENANCE - CITY (591-60559) Public Utilities Supervisor WATER MAINTENANCE - CITY (591-60559) Public Utilities	tor	FUND 590 590 590 590 590 590 590 590 590 590	BUDGETED BUDGETED AUTHORIZED TOTAL BY 1.50 0.50 1.00 1.00 0.30 0.50 1.00 1.00 1.00 1.00 1.00 1.00 1.0	2006 JDGETED TOTAL BY DEPARTMENT	TOTAL BY FUND	BU AUTHORIZED POSITIONS D	2005 BUDGETED TOTAL BY		
60559) 60559) 60559) 60559) 60559)	tor		## POSITIONS DEPART	TAL BY TIMENT 16.00	TOTAL BY FUND	AUTHORIZED POSITIONS	IDGETED TOTAL BY		Į.
60559) 60559) 60559) 60559) 60559)	tor			TAL BY	TOTAL BY FUND		TOTAL BY		Ų
60559) 60559) 60559) 60559) 60559)	lor	590 590 590 590 590 590 590 591 591		11 TMENT	FUND		! !!!!!!!!!!!!!!!!!!!!!!!!!!!!!!!!!!!!!	TOTAL BY	Z
60559) 60559) 60559) 60559) 60559)	tor	590 590 590 590 590 591 591 591 591 591 591	1.50 0.50 0.50 1.00 1.00 1.00 1.00 1.00	16.00			DEPARTMENT	FUND	CHANGE
60559) 60559) 60559) 60559) 60559)	tor	590 590 590 590 590 590 591 591 591	0.50 1.00 1.00 0.30 0.50 0.50 1.00 1.00 1.00 1.00	16.00		1.00			
60559) 60559) 60559) 60559) 60559)	tor	590 590 590 590 590 591 591 591 591	1,00 1,00 0,30 0,50 1,00 1,00 1,00 1,00 1,00 1,00	16.00		0.50			
60559) 60559) 60559) 60559) 60559)	tor	590 590 590 590 591 591	1,00 030 050 1,00 1,00 1,00 1,00 1,00	16.00		0.50			
60559) 60559) 60559) 60559) 60559)	tor	590 590 590 591 591	0.30 0.50 1.00 7.00 1.00 1.00 1.00	16.00		0.50			
60559) 60559) 60559) 60559) 60559)	tor	590 590 591 591 591	0.50 1.00 0.20 7.00 1.00 1.00 1.00	16.00		0.80			
60559) 60559) 60559) 60559) 60559)	tor	590 591 591 591	100 002 002 700 100 100 100 1100	16.00		0.30			
60559) 60559) 60559) 60559) 60559)		590 591 591 591	000 700 100 100 1100	16.00		0.25			
		591 591 591	1,000		16.00	0.20	15.05	15.05	0.95
		591 591 591	700 1.00 1.00 1.00 1.00 1.00						
		591	1.00			7.00			
		591	0001			1.00			
		591	1.00	_		1.00			
	nance Worker		11.00	10.00		1.00	10.00		0.00
	nance Worker	_	11.00						
		591	,			10.00			
		591	1.50			1.50			
		591	0.00			0.50			
		591	0.50			0.50			
		591	0.00			0.75			
		591	0.00			0.50			
		591	0.00			0.40			
WATER MAINTENANCE - TWP (591-60660) Superintendent of Public Utilities		591	00.00	13.00	23.00	0.50	14.65	24.65	-1.65
		594	0.40			0.34			
HARTSHORN MARINA FUND (594-70756) Recreation/Marina Supervisor		594	0.33	0.73	0.73	0.33	0.67	29.0	
PUBLIC SERVICE BUILDING (942-9044z)		047	1.00			00.1			
		642	050			00:			
		642	0.25			0.25			
		642	0.00			0.40			
PUBLIC SERVICE BUILDING (642-60442) Building Maintenance Worker		642	0.70	3.45	3.45	0.70	3.85	3.85	-0.40
ENGINEERING (643-60447)		643	4.00			4.00			
ENGINEERING (643-60447) Engineering Aide I		643	1.00			1.00			
ENGINEERING (643-60447) Assistant City Engineer		643	1.00			1.00			
		643	0.95			0.95			
ENGINEERING (643-60447) Deputy Public Works Director		290	0.50	7.45	7.45	0.75	7.70	7.70	
Modernia (64 cm0)		150	C			C u			
		5 8	00.6			00.0			
EQUIPMENT (661-60932)		199	1.00			1.00			

CITY OF MUSKEGON								
BUDGETED PERMANENT FULL-TIME PERSONNEL COMPLEMENT - 2006	EL COMPLEMENT - 2006 AND 2005							
			2006			2005		
			BUDGETED		Δ	BUDGETED		
		AUTHORIZED	TOTAL BY	TOTAL BY	AUTHORIZED	TOTAL BY	TOTAL BY	NET
BUDGETARY ACCOUNT	POSITION TITLE	ND POSITIONS	DEPARTMENT	FUND	POSITIONS	DEPARTMENT	FUND	CHANGE
EQUIPMENT (661-60932)	Customer Service Rep II 661	31 0.50			0:50			
EQUIPMENT (661-60932)	Director of Public Works 661	31 0.50			0.00			
EQUIPMENT (661-60932)	Deputy Public Works Director 661	31 0.25			0:30			
EQUIPMENT (661-60932)	Equipment Operator 661	31 0.70	8.95	8.95	0.20	8.00	8.00	0.95
AFFIRMATIVE ACTION (677-30851)	Affirmative Action Director 677	77 0.40	0.40	0.40	0.40	0.40	0.40	
	STATOT OT ALL	284 00	284 00	284 00	284.00	284 00	284.00	0
		704:00		204:00	704:00	204:00	704:00	8.5
	SUMMARY OF YEAR-TO-YEAR CHANGES	TO-YEAR CH	ANGES					
2006 ADDITIONS:								
FIRE SAFETY INSPECTIONS (101-50387)	Housing Inspector 101		POSITION ADJUSTM	2.00 POSITION ADJUSTMENT WITH FIREFIGHTERS	ERS			
2006 DELETIONS:		2.00						
FIRE (101-50336)	Firefighter 101	01 -2.00	POSITION ADJUSTM	POSITION ADJUSTMENT WITH FIREFIGHTERS	ERS			
		-2.00						
	NET CHANGE	00:00						

BUDGET RESOLUTION

CITY OF MUSKEGON RESOLUTION OF APPROPRIATION 2006 BUDGET

WHEREAS, the City Manager has submitted a proposed Budget for 2006 in accordance with the City Charter and Michigan Public Act 621 of 1978 known as the "Uniform Budgeting and Accounting Act"; and,

WHEREAS, the 2006 proposed Budget has been reviewed by the City Commission following a public hearing for which due notice was given; NOW, THEREFORE, BE IT RESOLVED that the Budget for the City of Muskegon for the fiscal year beginning January 1, 2006 is hereby determined and adopted as follows:

GENERAL FUND

ELIND		
FUND		
ACTIVITY	CUND/ACTIVITY NAME	AMOUNT
NUMBER	FUND/ACTIVITY NAME	<u>AMOUNT</u>
101-10101	City Commission	87,412
101-10102	City Promotions & Public Relations	12,750
101-10145	City Attorney	406,152
101-10172	City Manager	208,396
101-10875	Contributions to Outside Agencies	177,660
101-10891	Contingency and Bad Debt Expense	400,000
101-20173	Administration	172,638
101-20215	City Clerk & Elections	347,353
101-20220	Civil Service	181,541
101-20228	Affirmative Action	82,511
101-20744	Julia Hackley Internships	8,103
101-30202	Finance Administration	428,669
101-30205	Income Tax Administration	350,174
101-30209	Assessing Services	414,562
101-30248	Information Systems Administration	338,129
101-30253	City Treasurer	393,189
101-30851	Insurance Premiums	359,689
101-30906	Debt Retirement	50,000
101-30999	Transfers to Other Funds	930,000
101-40301	Police	8,413,775
101-50336	Fire	3,488,313
101-50387	Fire Safety Inspections	999,117
101-60265	City Hall Maintenance	251,861
101-60446	Community Event Support	65,720
101-60448	Streetlighting	538,936
101-60523	Sanitation	1,572,279
101-60528	Recycling	163,527
101-60550	Stormwater Management	16,384
101-60770	Senior Citizen Transit	58,296
101-70276	Cemeteries Maintenance	464,285
101-70585	Parking Operations	25,000
101-70751	Parks Maintenance	1,244,281
101-70357	Graffiti Removal	4,500
101-70757	McGraft Park Maintenance	57,419
101-70775	General Recreation	365,821
101-70863	Farmers' Market and Flea Market	35,891
101-80387	Environmental Services	307,412
101-80400	Planning, Zoning and Economic Development	460,994
101-90000	Major Capital Improvements	84,585
	Grand Total General Fund Appropriations	\$ <u>23,927,324</u>

OTHER BUDGETED FUNDS

FUND ACTIVITY		
NUMBER	FUND/ACTIVITY NAME	<u>AMOUNT</u>
202,204	Major Streets and State Trunklines	6,844,748
203	Local Streets	1,644,649
254	L.C. Walker Arena	1,515,066
264	Criminal Forfeitures	63,000
260	Land Reutilization	1,000
285	Tree Replacement	3,000

BE IT FURTHER RESOLVED that the revenues and other financing sources (including use of prior year balances) for Fiscal Year 2006 are estimated as follows:

GENERAL FUND

FUND/ACTIVITY NAME	<u>AMOUNT</u>
Taxes	\$ 14,452,170
Licenses and Permits	1,003,000
Federal Grants	149,220
State Grants	18,000
State Shared Revenue	4,680,217
Charges for Sales & Services	2,191,959
Interest & Rentals	234,400
Fines & Fees	517,000
Other Revenue	304,750
Other Financing Sources	70,000
Use of Fund Balance	306,608
Total General Fund Revenue Appropriations	\$ <u>23,927,324</u>

OTHER BUDGETED FUNDS

ACTIVITY NUMBER	FUND/ACTIVITY NAME	AMOUNT
202,204	Major Streets and State Trunklines	6,844,748
203	Local Streets	1,644,649
254	L.C. Walker Arena	1,515,066
264	Criminal Forfeitures	63,000
260	Land Reutilization	1,000
285	Tree Replacement	3,000

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BE IT FURTHER RESOLVED that the operating expense projections for the following non-budget funds are hereby approved:

FUND ACTIVITY		
NUMBER	FUND/ACTIVITY NAME	<u>AMOUNT</u>
305	TIFA Debt Service	\$60,000
394	Downtown Development Authority Debt	564,095
290	Local Finance Development Authority Debt	205,847
403	Sidewalk Improvement Fund	433,175
404	Public Improvement Fund	3,047,035
482	State Grants Fund	3,770.000
590	Sewer	5,655,997
591	Water	6,427,684
594	Marina/Launch Ramp	1,749,718
661	Equipment	2,596,570
642	Public Service Building	578,378
643	Engineering Services Fund	613,804
677	General Insurance Fund	4,012,994

BE IT FURTHER RESOLVED, that there is hereby appropriated for said fiscal year the several amounts set forth above which, pursuant to the "Uniform Budget and Accounting Act", define the City of Muskegon's appropriation centers, and

BE IT FURTHER RESOLVED, that the City Manager is hereby empowered to transfer appropriations within appropriation centers, and

BE IT FURTHER RESOLVED, that there is hereby levied a general tax as herein fixed on each dollar of taxable valuation for the purposes herein outlined, said levy to be applied on all taxable real and personal property in the City of Muskegon as set forth in the assessment roll dated May 2005:

<u>PURPOSE</u>	MILLAGE (MILLS)
General Operating	8.5000
Sanitation Service	2.5000
Promotion	<u>.0755</u>
Total	11.0755
	of the City of Muskegon, on the Day on was moved for adoption by Commissione supported the motion.
Resolution declared adopted.	
Mavor	City Clerk